

Austria	8000	Malta	2010	Pakistan	1000
Bahrain	1000	Philippines	1000	Pakistan	1000
Belgium	1000	Poland	2010	Pakistan	1000
Cyprus	1000	Portugal	1000	Pakistan	1000
Czech	1000	Qatar	1000	Pakistan	1000
Denmark	1000	Spain	1000	Pakistan	1000
Egypt	1000	Saudi Arabia	1000	Pakistan	1000
Finland	1000	Singapore	1000	Pakistan	1000
France	1000	Spain	1000	Pakistan	1000
Greece	1000	Sweden	1000	Pakistan	1000
Hungary	1000	Thailand	1000	Pakistan	1000
Iceland	1000	Tunisia	1000	Pakistan	1000
Ireland	1000	United Arab	1000	Pakistan	1000
Italy	1000	United Kingdom	1000	Pakistan	1000
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Switzerland	1000			Pakistan	1000
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EUROPE'S BUSINESS NEWSPAPER

FINANCIAL TIMES



SUDAN
Rebel leader still
'firmly in charge'
Page 4

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Tuesday September 10 1991

World News

Business Summary

Dutch urge more powers for European parliament

The Dutch presidency of the European Community wants to boost the powers of the European parliament, giving it the right to veto almost all EC legislation by the 12 member states, or Council of Ministers.

The proposal is contained in an unpublished working document likely to be put to the inter-governmental conference on political union currently trying to forge agreement on changes to the Treaty of Rome. Page 16

Poland threatens EC

Poland threatened to cancel talks on an association agreement with the European Community as the EC moved to defuse a row over east European market access for beef. Poland had hoped for more generous trade terms for its agricultural produce, textile and steel. Page 16

Moil in Vietnam talks

Moil, the US oil and gas group, is holding talks with PetroVietnam, the state oil company of Vietnam about possible exploration opportunities in the South China Sea. Page 16

Hard to heat rift

Douglas Hurd, Britain's foreign secretary, signalled the government's willingness to heal any rift with the Abu Dhabi sultans over the BCCI affair and promised it would not block viable plans for a restructuring. Page 7

Tajikistan independence

The Central Asian republic of Tajikistan declared independence from the Soviet Union and called a presidential election for October 27. Page 3

Peronist victory

Argentina's ruling Peronist party has won a greater than expected victory in gubernatorial and senatorial congressional elections. According to early returns, the party carried 10 of the 12 provinces contested, trouncing the opposition Radical party. Page 6; Economic reform. Page 15

33 die in Mozambique

At least 33 people have been killed by Renamo rebels, the Mozambique National Resistance, in attacks in southern Mozambique since Saturday. Radio Mozambique reported.

Two Palestinians killed

Two Palestinians were killed and three others were injured in clashes with Israeli soldiers in a town in the occupied West Bank. Palestinian and military sources said. June. Page 18

Three end hunger strike

Three South African white supremacists abandoned an eight-week-old prison hunger strike saying they had failed to persuade President F.W. de Klerk to include them in a political amnesty extended to more than 1,100 members of Nelson Mandela's African National Congress (ANC).

Turks held

Eleven Turks have been detained by Istanbul police after the discovery of 34kg (75lb) of heroin hidden in the fuel tank of a bus bound for the Netherlands, the semi-official Anatolian news agency said.

UN leaves Mogadishu

The UN is pulling out of the Somali capital Mogadishu after three of its local staff were shot dead in an uprising of fighting.

Concept car on show

A concept sports car that corrects its driver's braking and steering mistakes will be displayed this week by Mercedes-Benz at the Frankfurt Motor Show. The C112 is derived from the Mercedes-CL sports car and has a central computer.

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Kohl optimistic over east German economy

By Christopher Parkes in Bonn

A FRESH wave of optimism over east German economic prospects swept through Bonn yesterday as Chancellor Helmut Kohl said that only 11 months after unification the economic decline was ending.

He told a meeting of unions and employers in the German capital that an upturn was on the way.

Later, Mr Dieter Vogel, the government spokesman, added that the trend was "clearly upwards", and Mr Jürgen Möller, economics minister, insisted that growth of 10 per

cent in 1992 was "absolutely realistic".

IFO, the authoritative Munich-based economic research institute, topped up the enthusiasm with a forecast of a 10.15 per cent surge in construction spending in the former East Germany next year.

Mr Vogel added that the west German mechanical engineering industry planned to invest more than DM70bn (\$4bn) in the region, and the motor industry between DM800 and DM10bn.

In spite of the chancellor's careful choice of words, his statement, taken with those of Mr Vogel and Mr Möller, indicates a government consensus that the awaited "upswing" is at last happening.

Mr Kohl has been downbeat about prospects in the five eastern Länder - or states - since the over-optimistic forecasts he made shortly after unification. He found added grounds for optimism in a separate IFO analysis which reported improving performance in the services sectors

and advances, although more modest, in industrial output.

The Soviet Union, which had given undertakings to buy DM12bn of east German exports, had already this year put in orders for DM4bn worth, the chancellor added. Financing for DM6bn was in place.

In the jobs market the number of short-time workers had fallen by more than 500,000 since April to 1.45m, he added. However, the number of unemployed in the east had increased by only 226,000, con-

founding forecasters who claimed that all workers deprived of short-time employment this summer would go directly into the dole queues.

But the chancellor moderated his enthusiasm with a repeated warning against over-optimistic forecasts in both east and west, reminding those in the east that they could not yet expect to be paid western rates.

"I am greatly concerned at the widening gap in many areas between wage increases and improvements in efficiency," he said.

There were also warnings for the winter in the IFO construction forecasts, which said unless interest rates and land prices came down, the industry in the old federal republic could expect only 1 per cent spending growth next year, compared with an estimated 3 per cent increase in the current year and 5 per cent in 1990.

• The national statistics office yesterday confirmed that inflation in west Germany fell last month to 4.1 per cent compared with 4.4 per cent in July.

Western help to survive winter is vital, says economics minister

Russia binds reform to aid

By John Lloyd in Moscow

RUSSIA cannot begin the process of economic reform unless the west agrees urgent assistance to ensure that the country survives the winter, according to Mr Yevgeny Saburov, the Russian economics minister.

Mr Saburov also warned that

Russia would soon cease to provide energy and other resources to other republics at subsidised prices - moving instead to charging world prices for oil, gas, coal and other supplies.

He spelt out the harder line of the Russian leadership - now very much in control at the Union level - as foreign ministers arrived in Moscow for the opening of the 33-nation Conference on Security and Co-operation today.

Mr Hans-Dieter Genscher of Germany was the first to see Soviet president Mikhail Gorbachev, but he and others including Mr James Baker, US secretary of state, and Mr Douglas Hurd, Britain's foreign secretary, are known to be keen to forge closer links with Russian president Boris Yeltsin and the leaders of other republics.

In Bonn, Mr Dieter Vogel, the government spokesman, said Chancellor Helmut Kohl would appeal to US president George Bush for the US to channel aid to the Soviet Union during talks in Washington next Monday.

This emerged as Mr Gorbachev set in train efforts to stimulate foreign investment, with plans to close down aid to six Middle East countries and to Germany to seek short-term assistance.

Mr Vitaly Churkin, foreign ministry spokesman, said Mr Alexander Yakovlev and Mr Yevgeny Primakov would "see what can be generated in

terms of co-operation with these countries".

Mr Saburov, meanwhile, said he and Mr Ivan Silayev, the Russian prime minister, had pressed the issue of aid on Mr John Major, Britain's prime minister, and on Mr Pierre Bérégovoy, the French finance minister, during their recent trips to Moscow - and met a sympathetic ear.

The Russian approach is encouraged by growing fears that the coming winter will see a breakdown in supplies. Mr

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THE SOVIET BREAK-UP

Economic reform plans jostle for approval

By John Lloyd in Moscow

THE times may have changed but the Soviet habit of approaching economic reform crabwise rather than head-on has not.

No fewer than three teams are now working on a programme which would provide the basis for the Inter-Republican Economic Committee - which will soon take over the functions of the Union ministries, for which there is still a need.

The purpose of the plans is to define under what terms the republics can co-operate. All three schemes accept that the republics are not necessarily part of a political union, and that they, rather than an autonomous and powerful centre, should be in charge of their mutual affairs.

Beyond that they differ radically, and in their differences lies the core of the debate about the future, or lack of future, of the Soviet Union.

Under one plan a loose Union is proposed, seeking to accommodate states pulling away from the centre but still reluctantly yoked together by economic backwardness; while under another there would be common budgetary, monetary and fiscal policies, and common bodies with real power.

At the poles of the debate



Grigory Yavlinsky (left) and Stanislav Shatalin: former colleagues turned economic adversaries

are two former collaborators: Professor Stanislav Shatalin, an author of the 500-day plan for reform, turned down last year by the Soviet government, and his then collaborator, Mr Grigory Yavlinsky, now a member of the Committee for the Management of the National Economy.

Between them is a compromise plan drawn up by Mr Yevgeny Saburov, the Russian economics minister, whose academic career was spent in the same Central Mathematical Institute in which Prof Shatalin has worked for many years.

Prof Shatalin has proposed as permissive a structure as could be imagined.

He has drawn up a convention on the creation of an economic community: it has three levels of membership - full, associate and observer - and is open to the east European states whose economies were so closely integrated with those of the Soviet Union through Comecon.

He lays most emphasis on developing and sustaining market relations within each participating state and among them. One of the few unambiguous obligations of full membership is to "give legal guarantees to private enterprise

and render all assistance to its development".

Further, the members must guarantee - at least after a transitional period - free flow of goods between them and should all adopt similar, anti-monopoly guidelines. However, they need not all have the same currency, though those which do would form a banking union in which a central bank of each republic would participate, functioning as a

type of Union central bank.

Agreements would be supervised by a Council of the Union, whose chairman would rotate among republic leaders every six months. Under this, the state bank would be preserved and would have the full powers of a normal federal reserve bank over money and credits.

A single currency would be preserved at least until the rouble was made convertible. The importing of goods would be under the control of the central authorities, as would the servicing of foreign debt.

This plan, unveiled last Thursday at the State Council - currently the supreme Union executive body - has not yet been publicly revealed in detail. But Mr Yavlinsky has not departed far from the ideas he developed in the Window of Opportunity programme he drew up in May with scholars from Harvard University, in which he called for a unified market and a common legal and monetary framework as a necessary precondition for reform.

Mr Saburov's proposal, drawn up with Mr Alexander Granberg, chairman of the Supreme Soviet's committee of inter-republican relations, draws from both plans. He too sees the possibility of the former Comecon partners' participation in the new union, but he lays greatest stress on the need to liberalise prices, albeit in a phased manner.

First, he says, the trade between republics should be priced at "contract" prices, that is, at prices agreed between buyer and seller but "set with a view to world prices".

In other words, Mr Saburov's plan - described by Mr Ivan Silayev, the prime minister, as the most Russian of the vari-

ants - would capitalise on Russia's advantage as the producer and exporter of most energy resources, by moving the price of these resources sharply higher.

The plan sees the need for common infrastructures in energy, transport and communications, together with a co-ordinated tax policy and social security systems.

In the short term, however, the worst of the economic crisis should be mitigated by preserving the administrative links between enterprises, reducing republic budget deficits by cutting social programmes, and ending all forms of barriers on the transport of goods across republic boundaries.

If Mr Silayev's plan is the most Russian, Mr Yavlinsky's is the most international, since it best answers the fears of western governments and investors that there will not be a coherent centre with which to negotiate.

Professor Shatalin's scheme is the most republican, playing to the independence lobby and has already been well received by many republican representatives.

In a week it should be known which plan is considered the strongest.

EC seeks gradual links with Baltics

By David Buchan

in Tallinn

MR FRANS ANDRIESSEN, European Community external affairs commissioner, yesterday told ministers from the three newly-independent Baltic states that the EC wanted relations with them to develop "step by step".

He said Estonia, Latvia and Lithuania must settle for a first-generation agreement on trade and economic co-operation, which would help them restructure their economies, before they could obtain the formal association with the EC to which they aspire.

The Community was "prepared to enter into contractual relations with you as soon as possible, but this must be done step by step," Mr AndriesSEN said. EC officials told Baltic ministers that their countries could get a share of the Ecu400m (£279.2m) technical aid earmarked by Brussels for the Soviet Union this year, but that they must present projects on which it could be spent.

Baltic leaders placed more emphasis on asking for aid than for concessions on their trade, which they accept will stay intertwined with Soviet republics for some time.

The only jarring note came when an Estonian minister asked for special textile quotas in the EC market, and was told by an embarrassed Mr AndriesSEN that the Baltics would be better advised to find eastern markets for such goods.

The EC is already struggling to give central European states a better deal in the context of association status for Poland, Hungary and Czechoslovakia.

Mr Ivars Godmanis, the Latvian prime minister, responded to EC cautioning not to move too fast by saying the Soviet Union's recent inflationary practice of printing roubles to cover its budget deficit reinforced the need for the Baltic states to adopt new national currencies.

He surprised his EC audience by claiming that, even at realistic prices for Russian energy, the Baltic states had an effective trade surplus with the Soviet Union, because they produced relatively more finished goods with a higher added value. No Baltic state had a budget deficit, Mr Godmanis added.

EC officials go on to Riga and Vilnius later this week, but it is already clear the new states look to Brussels for help with currency creation and stabilisation, as well as technical aid in running market economies.

Mr AndriesSEN said he thought the Baltic states should crown whatever trade co-operation they could agree on "with a very strong framework of monetary co-operation", as the EC was doing.

Mr Maris Gallis, Latvian trade minister, said his country needed a special short-term credit for "machinery for printing money, and for security paper for passports and shares as well as currency".

This might come from the EC, or perhaps from the International Monetary Fund or the European Bank for Reconstruction and Development, which the Baltic states hope to join soon.

"We also need new uniforms for police and border guards," the minister said. At the moment western banks only recognise the credit guarantee of Vneshekonombank, the Soviet foreign trade bank, which is no longer applicable to the free Baltics.

• Cuba yesterday recognised the independence of Estonia, Latvia and Lithuania, Reuter reports from Havana.

A Foreign Ministry statement said the communist-ruled island was ready to establish diplomatic relations with the three states and hoped they would be ready to co-operate and strengthen ties with Cuba.

Envoy deployed on aid missions

PRESIDENT MIKHAIL GORBACHEV is sending two top envoys to Germany and the Middle East to seek economic help, in a clear sign the Kremlin is increasingly worried about shortages this winter, Reuter reports from Moscow.

Mr Vitaly Churkin, a Foreign Ministry spokesman, said yesterday that Mr Gorbachev would send Mr Alexander Yakovlev to Germany and Mr Yevgeny Primakov to six countries so poor and agriculture around the city in such a state it was possible Moscow could be without reserves of potatoes this winter.

"The aim of the visits is to see what can be generated in terms of co-operation with these countries in order to alleviate the economic situation in the Soviet Union," he later told reporters.

"We'd like to ensure we have done all we can in order to alleviate the possible hardships as we look [ahead] to the difficult long winter."

Tass news agency earlier announced that Mr Primakov - Moscow's peace envoy in the build-up to the Gulf war -

would leave today for Egypt, Saudi Arabia, the United Arab Emirates, Kuwait and Iran and Turkey.

An emergency committee was formed on Saturday to try to overcome a "catastrophic situation" and guaranteed that basic food supplies reach the Soviet capital. The head of the committee said supplies were so poor and agriculture around the city in such a state it was possible Moscow could be without reserves of potatoes this winter.

Mr Churkin, who denied suggestions the envoys were on purely aid-seeking missions, said co-operation was needed in food supplies and distribution as well as supplies of medical equipment. "Maybe there are other things which could help improve the situation," he added.

Last year many western countries sent food aid to the Soviet Union to overcome shortages, with Germany playing a leading role.

Communists consider rebuilding banned party

MEMBERS still loyal to the disgraced Soviet Communist party discussed at an illegal underground meeting in Moscow at the weekend plans to rebuild and rename the organisation, Tass news agency said yesterday, Reuter reports from Moscow.

The agency said delegates from Moscow, several Russian cities and Ukraine attended the meeting at which some organisers proposed renaming the party "the Union of Communists".

The Soviet parliament has suspended all Communist party activity pending investigation of its role in last month's failed coup. The party has been banned outright in several republics.

"We do not want to revive the former Communist party of the Soviet Union which was fully discredited by its leadership's policy," a member of the clandestine organising committee told Tass.

"But we favour the prompt legalisation of the Communist party, which can become a major factor in stabilising the social and political life in the country."

The Soviet parliament has

declined to give his name. He pointed out that with the demise of the Communist party and the coup, 350,000 Russians in Lithuania, who generally work in large industrial enterprises, were left without a party to represent their interests.

As yet there is no evidence of a mass Russian exodus from the republic. The Lithuanian citizenship law is more liberal than that proposed in neighbouring Latvia, since it gives citizenship to all inhabitants of Lithuania, including recently arrived Russians.

Indeed, more than half of the Russians and Poles in Lithuania are estimated to have voted for independence in a referendum held in February 1991.

Only a small proportion of the Russian population seems to have openly supported Yeltsin in his anti-independence campaign. But some Russians are now bitter at the turn of events.

If Lithuania says it is a democracy, it should let all the parties operate, including the Communist party," said one Russian ex-party member who

realised in coming months.



Down but not out: The slogan 'Elect Gorb' on a depiction of Soviet President Mikhail Gorbachev, drawn by pavement artists in Berlin, illustrates the continuing support for the troubled leader

As post-independence euphoria fades, concern grows over Polish and Russian rights

Minorities offer acid test of Lithuanian democracy

By Gillian Tett in Vilnius

AT THE Central Russian Language School in Vilnius, a yellow-green and red Lithuanian national flag is flying, a small sign that some Lithuanian Russians, at least, want to be seen supporting the republic's newly-won independence.

But as independence celebrations die down, the Lithuanian leadership's treatment of its 17 per cent Polish and Russian minority looks likely to be an acid test of its attempt to implement western-style democracy.

The raising of the minorities issue so soon after Moscow's recognition of Lithuania's independence could prove embarrassing to the Lithuanian leadership, not least because the latest round of foreign delegations visiting Vilnius include a group from Helsinki Watch, the international human rights organisation.

Mr Gerald Negler, secretary of the Helsinki Watch, attending a congress in Vilnius said: "We want to make clear that the republics coming out of the Soviet Union should be aspiring to CSCE standards for human rights."

Other delegates said they hoped to investigate allegations that some Nazi criminals have been rehabilitated, as the Lithuanian government re-examines the cases of thousands of Lithuanians deported by the Soviets on mostly false charges of Nazi collaboration after the

Second World War.

Mr Andrius Aruzbulis, Lithuanian presidential spokesman, and leaders of the Lithuanian Jewish community have denounced the allegations, suggesting they were deliberately raised to discredit Lithuania's forthcoming application for UN membership. Lithuania also hopes to join the CSCE; a Baltic delegation is attending the human rights conference in Moscow today.

The Lithuanian communist parties have both quietly faded from view since they were banned by the Lithuanian government following the coup. Similarly the pro-union, communist-backed Yedinstvo movement, which drew most of its support from the 1 per cent Russian population, has closed its headquarters. Its leaders are all reported to be away from their homes.

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realised in coming months.

Lithuanian politicians realising their attempts to build a politically stable state will hinge on whether these hopes for economic prosperity can be realised in coming months.

FOREIGN INVESTMENT AND PRIVATISATION IN THE USSR - THE PROSPECTS AFTER THE EVENTS OF AUGUST 1991

TWO DAY INTERNATIONAL CONFERENCE
October 10th and October 11th 1991 LONDON W1

Organised under the auspices of The International Law Firm Cole Corlett & Abrutyn and The Institute of State and Law of the USSR Academy of Sciences.

Co-Sponsors: Price Waterhouse, Willis Faber & Dumas and The Barry Martin Group

- What are the realistic prospects for profitable operations in the USSR today?
- Can you benefit from the new USSR and Russian Federation laws on foreign investment and privatisation?
- What role can foreign companies play in development of Soviet real estate, in retailing and distribution or in providing financial services in the USSR?
- How can deals involving oil, minerals and other resources be structured?
- How can financing be obtained for your Soviet project?
- How can currency profits be generated from your Soviet project? What can you do with rouble profits?
- How does the new system of currency regulation affect you?
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EC seeks gradual links with Baltics

THE SOVIET BREAK-UP

President plans to break military control over ministry

Gorbachev to tighten grip on defence

PRESIDENT Mikhail Gorbachev plans to break military control over the Defence Ministry following August's attempted coup and bring it more securely under his command, a top Soviet military leader said yesterday. Renter reports from Moscow.

Armed forces chief of staff General Vladimir Lobov told Pravda newspaper that Soviet defences faced "radical reform" with the collapse of central Kremlin authority and the rise of the republics. But the armed forces must retain a "united structure and firm central command over nuclear weapons."

"The central Ministry of Defence as well as the republican ministries should be purely civilian structures converging on the president himself via the cabinet," said Mr Lobov, appointed as part of a purge after the coup.

"The general staff should deal entirely with military affairs, the ministry should co-ordinate the activity of equivalent republican authorities and resolve general defence matters," Mr Lobov told Pravda.

The Defence Ministry has traditionally been under the firm control of the military, its minister drawn from the ranks of the high command. But the involvement of senior officers, including defence minister Dmitry Yazov, in the August coup has raised calls for strict political controls on the army.

The 4m-strong force that alarmed the west throughout the Cold War is now causing more worry at home.

After the coup collapsed, Mr Gorbachev, alarmed by the scale of connivance among generals, announced an 80 per cent clean-out of the top leadership.

While paying tribute to army and air force units he said had refused to obey orders.

The sight of tanks around the Kremlin and outside government buildings stirred fear far beyond Moscow. Republics negotiating terms for a new confederation to replace the centralised Soviet Union are seeking guarantees against any future Soviet army interference.

Mr Lobov said representatives of the Defence Ministry would work inside the general staff and a deputy commander of that military body would be placed in the ministry.

"Thus we see mutual interaction, mutual control and the president is informed by two channels. Such a system would scarcely have been possible before the August events," he said.

Mr Lobov said the armed forces

should be converted into a more specialised, professional body. "We will start reform from the lowest links - the unit, the division," he said.

But dissatisfaction may be highest among officers. Tens of thousands lack accommodation and facilities for themselves and their families as troops are withdrawn from eastern Europe.

The Interim State Council, the country's highest executive body, set up by parliament last week, discussed officers' pay as the second item on its agenda at its initial meeting on Friday.

The first item granted independence to the three Baltic republics, delivering another blow to conservative elements in the military command who had argued that Lithuania, Latvia and Estonia were indispensable for the defence of the Soviet Union.



People rally in downtown Baku against Azerbaijan's single-candidate presidential election held at the weekend. Mr Ayaz Matalibov was duly elected.

Lithuanians in army talks

LITHUANIAN officials are today flying to Moscow for talks with Mr Yevgeny Shestopalov, Soviet defence minister, about the full withdrawal of Soviet army troops from Lithuania, in the latest move by the Lithuanian leadership to achieve full control over their territory, writes Gillian Tett from Vilnius.

Mr Andrius Butkevicius, head of the Lithuanian National Defence - Lithuania's fledgling defence force, which is dismantling the Soviet army's pull-out - said he hoped the talks would provide a full timetable for the withdrawal of the estimated 90,000 Soviet troops in Lithuania.

Elsewhere in the day, a Lithuanian presidential spokesman said Soviet military commanders had announced that more

military trucks would be leaving north Vilnius barracks this week and Soviet air force planes would leave the Kaunas air base.

It was not clear if these withdrawals were permanent and whether they involved anything more than a token number of military personnel.

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Elsewhere in the day, a Lithuanian presidential spokesman said Soviet military commanders had announced that more

military trucks would be leaving north Vilnius barracks this week and Soviet air force planes would leave the Kaunas air base.

It was not clear if these withdrawals were permanent and whether they involved anything more than a token number of military personnel.

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Soviet hopes are pinned on Germany

But the Germans are wary of taking on reconstruction alone, reports Andrew Fisher

WE HERE there's a church, there's a priest, there's a machine, there's a German.

After the abortive Soviet coup, this Russian saying has an added poignancy. It made clear that when the Soviets look westwards for help, advice, and inspiration, Germany is first in their sights. Industrial co-operation is high on the list of topics being discussed by Mr Hans-Dietrich Genscher, Germany's foreign minister, on his current visit to Moscow.

Mr Edmund Hirth, head of the eastern trade office of Germany's engineering industry association, used the above words as a reminder of the long-standing trade and economic links between the two countries. "The Germans partly financial and partly built the Soviet railways before the First World War," he said. "A lot of the equipment in the Soviet vehicle industry came from Germany."

Now that the Soviet Union desperately needs help to rebuild its crumbling economy, German banks and industry are again ready to make the most of their vital business links with the east. But in the

present dire uncertainty, they are wary of investing or entering into joint ventures. Much will depend on how Moscow's relations with the republics, now straining for independence, develop.

German companies have historically played a big role in Soviet industry. For instance, Lurgi, part of the Frankfurt-based Metallgesellschaft group, has won 80 industrial plant contracts there since 1926.

So it is not surprising that the Soviet Union pins great, if largely undefined, hopes on extended economic co-operation with Germany. Nearly 40 per cent of all western machinery exports to the Soviet Union come from west Germany. Schlesier, a machine tool company also owned by Metallgesellschaft, has done business there for 116 years and is a big minority owner in the country's first big shareholding company, Sedin, producing tools near the Black Sea.

But sadly, and underlined, such links came under severe strain as the Soviet economy's rigid controls gave way to an unstable mixture of half-hearted liberalisation measures, hesitant reforms, and a lack of decision-making ability. German companies complained

of increasing payments delays, now totalling more than DM2bn (\$1.1bn), lack of new business - Lurgi has been without a new Soviet order since 1988 - and a hopeless confusion of responsibility among central government, the republics, and local plants.

That confusion could well increase, at least in the short term. Yet beyond the immediate and acute problems, there is a clear awareness among German businessmen, bankers and politicians that their country has a key role to play in the future development of the Soviet Union and its republics.

Just how this role unfolds will depend on what steps Soviet politicians, economists, and managers are prepared to take to move the economy (or economies) from rigid state control to a free-market system for their country's own economic salvation.

It will also hinge on the response in the west, notably in the US.

But if the Soviets do adopt the right political and economic policies, believes Mr Georg Krupp, the director responsible for eastern Europe at Deutsche Bank, Germany's largest bank, "the German con-

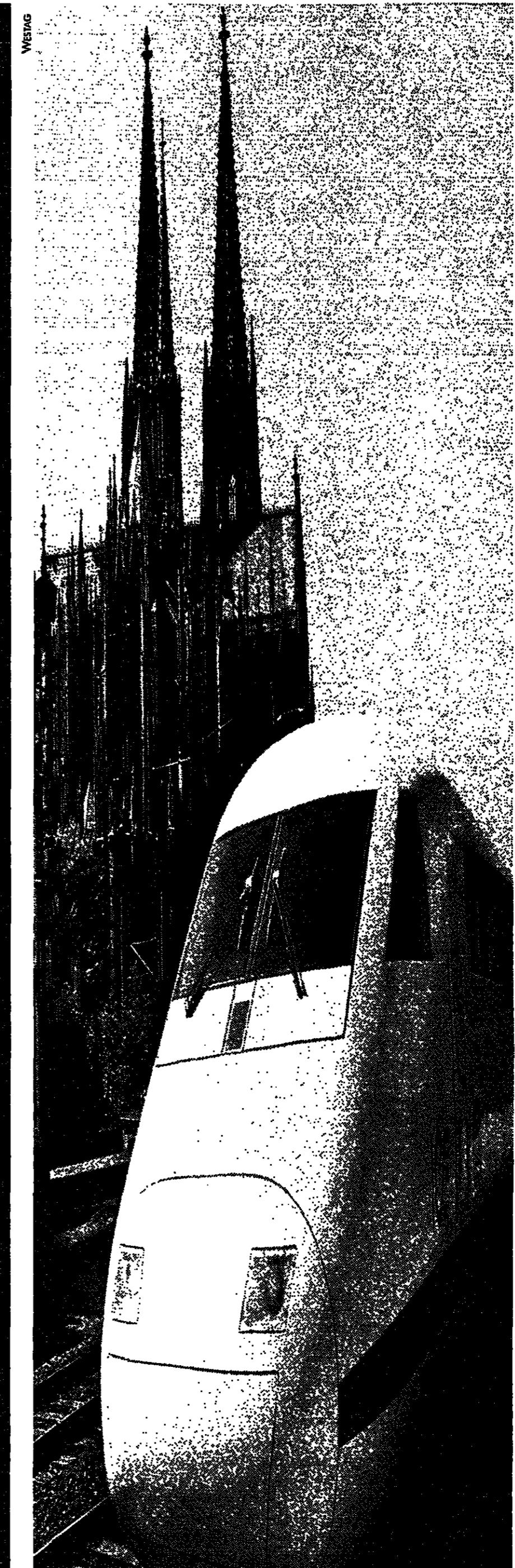
tribution can be huge - in sectors like machinery, energy, railways, and many others". But he stresses that the ultimate aim of co-operation and assistance from the west must be to enable the Soviets to help themselves.

Before German unity and Comecon's collapse, the former East Germany was the Soviet Union's largest trading partner and West Germany its biggest in the west. About 40 per cent of East Germany's trade was with the Soviet Union, against less than 2 per cent of West Germany's.

German banks have plenty at stake: their present unsecured export financing loans to the Soviet Union total DM10bn, while those backed by export guarantees exceed DM12bn.

The Bonn government has tried desperately to push the Soviet Union into buying more goods from east Germany. The flow of engineering, shipbuilding, and other orders from the Soviets which kept much of east German industry busy has mostly dried up.

Even if the Soviet Union does buy more machinery from east Germany, though, it is the sophisticated skills of west German industry that will increasingly attract Soviet



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COLOGNE

EUROPEAN NEWS

Trial for rapid-deployment force begins today

Nato's multinational division makes debut

By David White, Defence Correspondent

PART OF Nato's new rapid-deployment force begins its first practical trial today, barely three months after allies agreed on a post-Cold War reorganisation involving multinational troop formations.

British, German and Belgian troops will carry out an evaluation exercise for the multinational Airmobile Division in northern Germany, in a sharply reduced series of Nato autumn manoeuvres.

The idea of a four-nation airmobile division, relying on helicopters to provide transport and supporting firepower, was first put forward in 1988 as an operational reserve for Nato's Northern Army Group.

The division is now seen as a key element in the new Rapid Reaction Corps to be set up under Allied Command Europe.

Expected to be about 15,000-strong, it is due to incorporate troops from the Netherlands as well as the other three countries.

It is designed to be able to deploy quickly to a range of up to 120km and to sustain itself in battle for 48 hours. The aim of the exercise is to try out the concept using existing units - UK and German airmobile brigades and Belgium's "paracommando" regiment.

Still to be resolved is the delicate question of who will command the new division. The trials are being held under the command of Major General Michael Rose, commander of the UK's 2nd Infantry Division and a former director of special forces.

However, UK leadership would mean that three of the four divisions planned for the Rapid Reaction Corps, as well as the corps itself, would be headed by British officers.

The idea of British-led corps is understood to have come from US General John Galvin, Nato's supreme commander in Europe. But the high profile assumed by the UK caused dis-

comfort among German officials when plans for the new force were drawn up in May. Apart from its role in the airmobile division, the UK is to provide a German-based armoured division and a UK-based mechanised division backed up by paratroopers and, if necessary, Royal Marine commandos.

A fourth division is due to be formed by southern European allies.

The airmobile trial is part of Exercise Certain Shield 91, involving about 26,000 allied forces.

In order to reduce the numbers to civilians, numbers of vehicles and helicopters have been sharply reduced from previous levels, and no tanks will take part.

In line with Nato's efforts to stop identifying the Soviets as the enemy, the troops opposing Nato's "blue" forces are no longer designated as "red" or

"orange" but as "gold forces".

Moves to tighten curbs on biological warfare research

DIPLOMATS and scientists from more than 100 countries met in Geneva yesterday to try to strengthen a 1972 convention banning the development and use of biological weapons. Reporters from Geneva.

But officials from several delegations said the west was split on the future of the accord and there was little hope of agreement on the key issues of inspection and verification.

The three-week conference was overshadowed by fears that up to a dozen states, including some signatories of the convention like Iraq, might be trying to develop the ability to make biological weapons.

Ms Tessa Solesby, the British delegation chief, told a news conference the accord, which 118 countries have now joined but which provides no specific machinery for verification,

"has weaknesses and needs strengthening".

She said she hoped the Geneva meeting, the third review since the convention went into force in 1975, would agree to set up a group of experts to examine whether an effective system of control could be established.

But diplomats said other delegations, in particular the US, believed there was little point in improving the convention and preferred to focus on increasing co-operation against the spread of biological weaponry. US officials said left no doubt that they oppose a formal accord on measures to check compliance with the convention, arguing that biological warfare research is too easy to hide.

They say this was illustrated by what they regard as the inconclusive results of a visit by a United Nations inspection team to Iraq, widely regarded as retaining germ war capacity. Western officials say they believe at least 11 countries may be working to acquire biological weapons.

The convention, a product of the east-west defence period of the early 1970s, was signed in Washington, London and Moscow in 1972.

But it did not specifically define what constitutes a biological weapon, did not ban research on agents and allowed signatory states to possess unspecified quantities to be retained for protective or peaceful purposes.

The US and other countries insist that this remains essential for research into antibiotics and vaccines to protect troops and civilians in advance of a potential bacteriological warfare attack.

Obstruction this year from the US had severely delayed the G-24 credit which, with an SDR750m (\$337m) financing package from the International Monetary Fund, was to have underpinned the approach to convertibility of the leu, the Romanian currency.

Deprived of the funds, and suffering from a \$325bn current account deficit last year, the central bank's foreign exchange reserves have fallen to about \$50m.

As one of the conditions of the IMF loan, agreed in the spring, Romania has promised to raise its reserves to \$1bn.

He added that the government was committed to unify the present dual exchange rate.

"We move towards convertibility without a stabilisation fund. That is very risky," said Mr Isarescu.

Obstruction this year from

"With a crisis in the balance of payments, it is a real adventure."

He joked that he had jumped off a diving board in the uncertain hope that there would be some water in the pool by the time he reached it.

There is a danger that devaluation could intensify the vicious spiral of cost-push inflation, according to Mr Isarescu.

From last month, free exchange was allowed at the inter-bank rate, a move which wiped out much of Romania's notorious black market in currency.

The restriction which remained was that exporting companies had to cash half of their hard-currency earnings at the official rate.

much of the higher prices on to consumers.

Deliveries of raw materials

and energy are calculated at

the official conversion rate of

60 lei to the US dollar. The new

unified rate is likely to be

closer to the present inter-bank

level, which fluctuates near 200

lei.

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Editors jailed

Seven Greek newspaper editors were jailed yesterday after refusing to appear against convictions for defying an anti-terrorism law that bars publication of proclamations by extremist groups, writes Kerin Hope in Athens.

Croatia to step up weapons production

By Laura Silber in Belgrade

THE breakaway republic of Croatia will step up the production of weapons in a move aimed at defending its sovereignty, a senior Croatian official said yesterday.

Croatia will strengthen its defences while adhering to "peaceful politics agreed with the European Community", Mr Drasko Tomac, the vice-president of Croatia, said in Zagreb, the republic's capital.

Speaking to reporters, Mr Tomac said Croatia will produce its own weapons "to defend ourselves more efficiently while there is an arms embargo [in effect since last May]."

Admiral Tomislav Tomasevic, Croatia's defence minister, warned that the republic would go on the offensive if EC efforts failed to bring peace.

Windows are already boarded up and sandbags are piled around the city, while the local population now fears an imminent attack by the federal army and Serbian rebels.

Despite continued fighting in several Croatian towns, five EC monitors yesterday were deployed to Osijek, the capital of eastern Croatia, in order to try and secure an EC-sponsored ceasefire.

The monitors' safety has been guaranteed by Croats, Serbs and the federal army.

Fighting was also reported around Okucani, where the violence for the past eight days has blocked the motorway between Zagreb and Belgrade.

Croat leaders yesterday



A couple shopping in Osijek during a break from duty in the Croatian National Guard

deployed to Osijek, the capital of eastern Croatia, in order to try and secure an EC-sponsored ceasefire.

The monitors' safety has been guaranteed by Croats, Serbs and the federal army.

Fighting was also reported around Okucani, where the violence for the past eight days has blocked the motorway between Zagreb and Belgrade.

Croat leaders yesterday

greeted the results of a referendum held in the southern republic of Macedonia where 74 per cent of the registered 1.3m voters cast their ballot in favour of independence.

Macedonia plans to seek full independence only if Slovenia and Croatia break away. Ethnic Albanians, who make up about 30 per cent of the population, boycotted the referendum.

French back new phase of nuclear arms talks

By Ian Davidson in Paris

FRANCE yesterday gave strong backing to the idea of a new phase of far-reaching nuclear arms cuts, especially in short-range nuclear missiles, and indicated that it would make a positive contribution to such a process.

"A drastic reduction in nuclear arsenals, starting with short-range nuclear weapons," said Mr Pierre Joxe, defence minister, "could be one of the objectives of a new era of disarmament". His comments, made after talks with Mr Gerhard Stoltenberg, his German counterpart, follow indications from the Pentagon that the US was ready to negotiate the withdrawal of US and Soviet battlefield nuclear weapons from Europe.

In the past, France has excluded its nuclear forces from arms control negotiations between the two superpowers. President Mitterrand has refused to take part in such talks until the arsenals of the superpowers should have been scaled down to a size comparable to that of France.

France may cut corporation tax

The French government is considering making cuts in corporation tax in its 1992 budget, scheduled to be published next week, writes William Dawkins in Paris.

The proposal contrasts with the general tightening of budgetary policy due to the squeeze on tax revenues imposed by the economic slowdown. It is understood that an interministerial committee has proposed that the twin corporation tax rates - 34 per cent on retained earnings and 42 per cent on distributed profits - should both be reduced to 33.3 per cent.

Editors jailed

Seven Greek newspaper editors were jailed yesterday after refusing to appear against convictions for defying an anti-terrorism law that bars publication of proclamations by extremist groups, writes Kerin Hope in Athens.

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French
new phase
of nuclear
arms talks
with US
and
Russia

Peronists carry day in Argentine mid-term polls

By John Barham in Buenos Aires

ARGENTINA'S ruling Peronist party has won a greater than expected victory in gubernatorial and mid-term congressional elections.

According to early returns yesterday, the party carried 10 of the 12 provinces contested on Sunday, trouncing the opposition Radical party.

The voters have thus overwhelmingly endorsed the economic reform policies of President Carlos Menem and his economy minister, Mr Domingo Cavallo. Mr Menem took care to avoid crowing, saying "we should respect and congratulate our adversaries".

The president is now expected to begin talks with opposition leaders on an alliance to smooth the way for further reforms. Despite the Peronist vote having exceeded expectations, the government still lacks a majority in the lower house of Congress, where it remains the largest party. The Radicals are expected to press for greater emphasis on social policies.

The Peronists not only retained the country's most productive and populous province, Buenos Aires, with about 50 per cent of the votes, but won hard battles for the north-western provinces of Tucumán and San Javé, where a pop star and a former motor-racing driver respectively took the governorships.

The opposition Radical party, which had been expected to win in two provinces, retained only the central industrial province of Córdoba, governed by Mr Eduardo Angeloz, Radical candidate in 1989.

Economic reform, Page 15

Congress returns with budget pact shackling ambition

By Lionel Barber in Washington

CONGRESS will return from summer recess today with the Democratic majority in the House and Senate searching for the magic political formula to dispel President George Bush's dominance of the legislative agenda.

The Democrats will cast him as the president who cares more about tackling problems abroad than at home. Their case will rest on a series of initiatives on education, tax relief for the middle class, health care and extended unemployment benefits.

Mr Bush is not immune, however, to challenge on certain foreign policy issues. After events in the Soviet Union, Democrats will renew efforts to impose conditions on his support for most-favoured nation trade benefits for China.

Mr Bush also faces criticism from supporters of Israel over his request to Congress to delay approval of \$10bn in loan guarantees for settling Soviet Jews in Israel, though he appears to have won over the two key chairmen of the House and Senate appropriations committees for the 120-day delay.

Democrats are flirting with the idea of using money from the defence budget to fund emergency humanitarian aid to the Soviet Union. Others argue that there is now a case for further defence cuts and a reallocation of funds to domestic needs.

However, the main constraint on action remains the fiscal budget agreement. A two-thirds majority in House and Senate would be needed to undo its provisions, which cap domestic and military spending. Congressional leaders are reluctant to break the record with the White House before the elections next year. Also, a projected budget deficit of \$100 billion in the next fiscal year.

Toronto airport halted as civil servants' strike bites

By Bernard Simon in Toronto

AIR TRAFFIC came to a virtual standstill in Toronto yesterday as picketing civil servants made Canada's busiest airport a main target of their nationwide strike.

The Public Servants Alliance of Canada, with about 150,000 members, began the stoppage yesterday morning in protest against a government plan to freeze their wages this year and offer increases of 3 per cent in each of the next two years.

About one-third of the union's members perform essential duties, such as prison guards and immigration officers, and are forbidden by law from walking off their jobs.

The stoppage is a test not only of the government's efforts to impose greater wage discipline, but also for one of the country's largest public-

AMERICAN NEWS

Black court nominee faces Senate grilling

By George Graham in Washington

JUDGE Clarence Thomas, President George Bush's choice to fill the vacant US Supreme Court seat, will face a grilling over his views on abortion and affirmative action in favour of minorities. US Senate hearings on the nomination will start today.

The federal House of Representatives, where the government must rely on an alliance with conservative and independent parties, is becoming increasingly important because Congress holds the key to economic reforms, such as restructuring the labour market and regulating privatised industries.

The new governor of Buenos Aires, from December, will be Mr Eduardo Duhalde, now vice-president of the republic. Mr Menem has said he would not replace Mr Duhalde in the vice-presidency, in the event of the Peronist winning the governorship. This is not least because, according to the constitution, the chairman of the senate should step into any vice-presidential vacancy. The said senator happens to be Mr Eduardo Menem, the president's brother.

Analysts were surprised by the strong vote in Buenos Aires for an ex-colonel, Mr Aldo Rico, who led two mutinies against the previous government of Mr Raúl Alfonsín. Running as an independent, Mr Rico was third with about 8 per cent of the votes, portraying himself as a champion of the dispossessed.

The Peronists had won in two of the three provinces that voted on August 11, while the Radicals carried the third at stake. The eight remaining provinces will vote on October 27.

Economic reform, Page 15

Justice Thurgood Marshall, who retired this year as the only black person ever to sit on the Supreme Court - that the Bush administration is filling a one-judge black quota.

A fiercer assault may come from women's groups worried that his vote on the Supreme Court could spell the end for the Roe v. Wade decision of 1973, by which the court established in the US the legal right to an abortion. Mr Thomas's supporters, however, deny that he has ever expressed views on the subject.

His greatest influence on the court could be his experience of corporate law. Mr David Duessenberg, general counsel of the Monsanto company, for which Mr Thomas has worked, believes he could influence the court into selecting more business issues for judgment.

Supreme Court nominations have often been hotly debated, because the nine justices, enjoying life tenure, have wide powers to review and strike down state and federal laws. They have long adopted a broad view of their powers, venturing into areas where politicians had feared to legislate.

His conservative record, however, has intensified the hostility of many black groups, who feel betrayed.

Even black people who support Mr Thomas are irritated by what they see as the message - implicit in the president's nomination to replace



THE RIGHT MAN FOR THE BENCH? Clarence Thomas gets a presidential pat on the back

and 1970s, then, after the rancour that surrounded the hearings involving Judge Robert Bork in 1987, towards a blander kind of candidate who can less easily be attacked.

Even lawyers who have supported Mr Thomas's qualifica-

Tobacco rationing in Cuba

CUBA, known for its choice tobacco and cigars, is to ration sales of cigarettes and cigars to its own people. Our Foreign Staff reports.

The Cuban population of 10m has one of the highest national per capita tobacco consumptions in the world.

They are already suffering widespread shortages of practically all food and consumer items because of disruptions to trade with eastern Europe and the Soviet Union, the island's main supplier of most imported goods.

Many of Cuba's hundreds of thousands of habitual smokers receive a fixed quota of cigars and cigarettes in their monthly rations, but smokers could buy more in state shops.

Under the new system, adult smokers who receive four packets of cigarettes as a monthly ration would be allowed to buy only two more packets a month.

The official statement did not say whether the measures would affect Cuba's exports of tobacco and cigars.

Cigarettes and, to a lesser extent, cigars had been in short supply lately on the local market, causing large queues at kiosks. The statement blamed the shortages on a surge in demand for cigarettes and antiquated manufacturing machinery.

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And being a vital gateway, Abu Dhabi International Airport remained open, fully staffed and ready. Even when things changed in the region, the airport's commitment did not. Airlines that stopped their flights with the outbreak of hostilities soon came back. Traffic returned to normal long before the end of the crisis.

Abu Dhabi's commitments to its people and the world remain concrete, whatever the circumstances. And as during the crisis, the determination continues now. Nothing has changed.

ABU DHABI INTERNATIONAL AIRPORT



JPK 10/91

UK NEWS

Parties clash over defence commitment

By Ivo Dawney

THE Conservatives signalled an end to the summer holiday in party hostilities yesterday by deliberately raising the political temperature with a fierce onslaught on the opposition Labour party's defence policy.

Justifying the timing of the new attack, Mr Chris Patten, the Tory party chairman, said comments by Mr Neil Kinnock on Sunday promising the indefinite retention of nuclear weapons were at odds with official Labour policy and demanded clarification.

He was backed by Mr Tom King, defence secretary, who argued in a 15-page document entitled *Defence: Unsafe in Labour's Hands* that the opposition's annual conference had committed it to a cut in expenditure estimated at 28%.

Responding for Labour, Mr Gerald Kaufman, the party's foreign affairs spokesman, claimed Mr King had wavered publicly over the scale and depth of proposed defence cuts. He said Labour would make available whatever funds were necessary to honour Britain's Nato and peace keeping commitments. "The Labour party is clear, it will provide the defences that the country needs," he said.

SIB rejects new financial services plan

By Scheherazade Daneshkhah and Norma Cohen

THE SECURITIES and Investments Board has ruled out allowing some financial services sales organisations to offer products from a limited range of companies.

Under the current system of "polarisation" sales organisations must either be independent – and offer the products of all companies – or tied to one particular provider. In a discussion paper published yesterday, the SIB rejected the creation of an intermediate "multi-tied" category.

SIB's discussion paper yesterday also proposed reapplying the requirement to give "best advice" in favour of providing "suitable advice". The proposals form part of the SIB's review of the retailing of investment products.

The SIB said it was not satisfied that multi-tying would

bring "demonstrable benefits for investors". Sir David Walker, chairman of the SIB, said that the abolition of polarisation would result in a lot of independent financial advisers (IFAs) becoming multi-tied, which would reduce the independent sector.

Multi-ties would also lead to companies restructuring their costs and commission levels – an expense which would be passed on to the consumer. The SIB makes an exception for investment trusts and unit trusts which it proposes excluding from the polarisation regime. Commission rates for these investments are substantially lower than for life assurance products.

A spokesman for National Westminster Bank, the nation's largest independent provider of financial services,

said the SIB's move to reaffirm the merits of polarisation would not have much impact on an industry which had little appetite for multi-tied status.

He said NatWest clients appear more interested in the solvency and reputation of a financial adviser than whether it is independent or tied. The proposal to redefine the requirement for financial advisers to provide "best advice" has provoked unease among consumers. "How can you allow advisers to sell a good product if they know of a better product elsewhere?" said Ms Jane Best, director of financial services for the Consumers' Association.

But the SIB argues that many IFAs have interpreted best advice to apply to choosing the best-performing company in a particular field

rather than to selecting the most appropriate product for the client.

It says that "best" advice is not always the most suitable and the rules as they now stand risk obscuring the necessity of giving "suitable" advice. "Suitability" would therefore mean that the adviser would not be able to recommend a policy that people would be better off without. For example, many consumers are recommended an endowment mortgage even though they frequently allow such policies to lapse, thereby forfeiting much of the policy's value. A repayment mortgage would be more suitable for such people.

Other proposals include allowing product manufacturers to "bundle" the products of another manufacturer in order to fill a gap in a product range.

Major buoyed by strong figures on retail sales

By Rachel Johnson and Ivo Dawney

MR John Major, the prime minister, yesterday declared that the economy was "back on course" as news of unexpectedly strong high street spending in July lifted government hopes that a recovery is at hand.

Mr Major also warned that mounting media speculation of an election in early November, fuelled by opinion polls showing the Tory party narrowly in the lead over Labour, was pre-mature.

"Polls go up and they go down: I am surprised everyone is getting so excited," he said. "I'm in no hurry."

Mr Major outlined the government's crowded agenda and stressed he had no time to negotiate a successful agreement with European Community partners on economic and political union at the Maastricht summit in December.

Buoyed by yesterday's retail sales figures, Mr Major claimed that economic growth had resumed an upward path.

"Inflation has virtually halved since last October and falling inflation has enabled us to lower interest rates – a further 0.5 per cent last week – good news for homeowners and businessmen," he told Scottish

to December, backing government hopes that a genuine recovery was underway.

The Retail Consortium, representing about 90 per cent of the retailing industry, gave the figures a less enthusiastic reception.

It reserved judgment until the next set of "doubtful" retail sales figures from the Central Statistical Office were due out in August.

As Mr Major spoke of a return of confidence on his tour of north-east Scotland, the Treasury welcomed as "very encouraging" the news, from the Central Statistical Office, that retail sales volumes in July had been revised up to 0.7%.

After July's 0.3 per cent provisional estimate and June's sharp 1.5 per cent increase, the revision added to "accumulating evidence that there was a bit of an upwards trend," the Treasury said.

This trend was marred by the spring distortions to the retail sales volumes caused by the anticipation of the VAT increase in March.

Volumes in the three months to July were 0.4 per cent below levels in the three months to April.

But over the six months to July, volumes were over half a point higher than the half-year

Lex, page 16

Hurd to soothe rifts with Abu Dhabi

By Ralph Atkins

MR DOUGLAS Hurd, foreign secretary, signalled yesterday the government's willingness to soothe any rift with the Abu Dhabi authorities over the BCCI affair and promised it would not check available plans for a restructuring.

It reserved judgment until the next set of "doubtful" retail sales figures from the Central Statistical Office were due out in August.

The consortium, however, agreed that the figures bore out the impression that the non-food retailers are recovering and that the corner is being turned.

The government was not able to draw much comfort from July's credit figures. These showed a growth of £1.6bn in new credit to consumers in July, against £2.2bn in June.

The figures are volatile and the Treasury did not include them in the series of economic indicators which it claims demonstrate the so-called "virtuous circle" – good economic news fuelling consumer confidence.

One striking feature was the considerable use that consumers made of credit cards.

Lex, page 16

Abdullah, UAE foreign minister, at the United Nations' assembly in New York.

Mr Hurd's comments came

at a private meeting with Mr Keith Vaz, the Labour MP for Leicester East who is lobbying on behalf of BCCI depositors for a restructuring of the bank.

Mr Vaz said the foreign secretary had been in touch since the closure of BCCI in July and had come as a shock to the Abu Dhabi authorities and was now anxious to minimise the harm to relations with Britain.

The Foreign Office interpretation of the meeting, how-

ever, put the emphasis on ensuring good relations continued, rather than admitting damage had been caused.

On a possible restructuring, Mr Vaz said Mr Hurd had said the adjournment of winding up proceedings against BCCI provided an "opportunity".

He interpreted this as a shift in the government's line, citing a letter by Mr John Major to him in July which talked only of a restructuring taking place after liquidation.

Labour and the Liberal Dem-

ocrat parties were also sup-

porting restructuring. Mr Vaz

said: "We have to take this broad political support – because there is broad political support for restructuring – and put it to the Bank of England."

The Foreign Office stressed, however, the government regarded the possible restructuring as a matter for the Bank of England. There was no question of ministers lending on Mr Robin Leigh-Pemberton, the Bank governor.

Officials confirmed that the Serious Fraud Office had no role in the seizure of BCCI executives in Abu Dhabi on Sunday.

The Foreign Office interpretation of the meeting, how-

ever, put the emphasis on ensuring good relations continued, rather than admitting damage had been caused.

Mr Hurd's comments came

at a private meeting with Mr Keith Vaz, the Labour MP for Leicester East who is lobbying on behalf of BCCI depositors for a restructuring of the bank.

He interpreted this as a shift in the government's line, citing a letter by Mr John Major to him in July which talked only of a restructuring taking place after liquidation.

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UK NEWS

Federal Europe wins backing at party conference

THE Liberal Democrats, Britain's third largest political party, yesterday endorsed the aim of establishing a new European sovereignty and the concept of European citizenship.

Sir Russell Johnston, the party's European affairs spokesman, told the party's annual conference in Bournemouth that the pace of recent events meant that the timetable for economic and political union was no longer under the control of EC leaders.

"A tide of chaos is lapping at our walls: to turn back that tide and ensure that prosperity follows freedom through the East, then the Community must unite," he said.

Although the party is committed to a federal Europe, delegates addressing yesterday's conference criticised the leadership for merely "tinkering" with the present system of EC institutions, instead of concentrating on fundamental reforms.

The first-past-the-post system used for European parliamentary elections in Britain was also attacked as the reason why the Liberal Democrats had no members at the assembly in Strasbourg.

Delegates were warned that

if the party was unable to bring about change through the political institutions, then it might take the issue to the British and European courts to effect a change to proportional representation.

The theme was taken up in speeches by Mr Willy de Clercq, the president of the Federation of European Liberal Democrat and Reform Parties, and Dr Otto Graf Lambsdorff, the leader of the German Liberals.

"We remain amazed that your country, so democratic in many ways, can continue to deny you the simple justice of representation in our parliament and we continue to fight our hardest on your behalf," Mr de Clercq said.

He offered encouragement about the progress of economic and monetary union, saying that the natural impetus of the single market was taking charge and making it inevitable "maybe not as soon as we would like, but certainly before the decade is out".

Dr Lambsdorff also emphasised the importance to the EC of eastern Europe, but said that the key to building up a partnership and stability was not large-scale aid, but free trade.

Kennedy sets sights on election win

By David Owen
ME Charles Kennedy, president of the Liberal Democrats, yesterday set the party's sights firmly on winning a possible by-election in Scotland, claiming that victory would make them the second party of Scottish politics.

A win would relegate the Conservatives to third place in terms of the number of Scottish seats held, he said. The by-election follows the death of the Conservative MP.

Mr Kennedy portrayed the Liberal Democrats as the lone radical party "ranging against two competing sets of conservative values".

"Our offer is Thatcherism as ameliorated by Mr Major or Thatcherism as ameliorated by Mr Kinnock," he said.

He also sought to reinforce the argument that that the vote for the centre party was a wasted vote since it was unlikely to be able to form the next government, claiming that "Labour cannot win the next election and they know it. A Labour vote is a wasted vote".

Mr Kennedy also attacked Mr Major's Citizen's Charter, branding the document a "consumer's charter".

"Mr Major offers redress when things go wrong; we say they shouldn't go wrong because citizens should be offered rights first not just redress afterwards," he said.

TV companies threaten to ban BSkyB campaign

By Raymond Snoddy

A BITTER row broke out last night between the Independent Television (ITV) network and British Sky Broadcasting over a new satellite television advertising campaign due to launch on commercial television last night.

Some ITV companies, including Thames Television - the largest ITV company - threatened to block the advertisements until the ITV Association council meeting yesterday. The ITV managing directors decided that the advertisements could run until the end of this week but they would not be

allowed from next week unless the copy line was changed.

Senior ITV executives, it is believed, were unhappy with the word "missing" and the implication that ITV was not providing a full range of programmes.

The issue went before the ITV Association council meeting yesterday. The ITV managing directors decided that the advertisements could run until the end of this week but they would not be

allowed from next week unless the copy line was changed.

Asked last night if BSkyB, a company in which Pearson - publishers of the Financial Times - has a significant stake, would change the advertisements said last night: "No way."

Mr Evans added: "We will be obliged to take every possible action that we can to market our service in a fair and balanced way."

Legal action against the ITV compa-

nies has not been ruled out. There have also been disputes about advertisements for BSkyB's film channels. The claim in the advertisements that the 60 "new" films will be shown is being contested by ITV on the grounds that new films should be less than one year old.

BSkyB is planning to spend around £25m on its marketing campaign using television, radio and posters in an attempt to boost the sale of satellite dishes.

End of the corporate hospitality bandwagon



Signs of the times: Keith Prowse's concentration on prestige events created problems this year when the combination of Gulf war and, more importantly, recession forced many companies to abandon plans to woo new business at top sporting and social gatherings

now in doubt for the Rugby World Cup which starts in Britain next month. Keith Prowse had exclusive rights to provide the executive dining

and dining at these matches and had already banked some £5m from companies willing to pay, for example, £250 a head for tickets and lunch.

The collapse of the group came as shock to the world of corporate hospitality where Keith Prowse had been seen as the big chief operator.

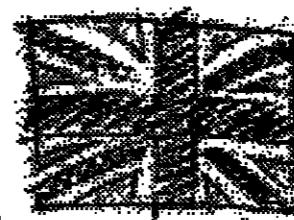
Disillusioned to join the industry body, the Corporate Hospitality Association, because other companies did not always have official access to the tickets they were selling.

Not surprisingly, this sometimes led to some operators disappearing with the money and leaving the corporate hospitality rather lacking.

But Keith Prowse's concentration on the top prestige events created problems this year when the combination of Gulf war and, more importantly, recession forced many companies to abandon plans to woo new business at top sporting and social gatherings.

Corporate hospitality enter-

Call for business funding



New rules for N Sea operators

All offshore oil and gas operators in the North Sea must have safety plans for each of their installations approved by the Health and Safety Executive by 1995 at the latest or they will be barred from operating, the HSE has warned. The timetable for the overhaul of North Sea safety was disclosed by the executive in its first announcement on a new framework for offshore safety since taking over responsibility earlier this year for the issue from the Department of Energy.

Subsidence claims grow

Subsidence claims cost insurers £277m in the first half of 1991, over double the amount paid out in the same period last year and the highest ever half-yearly figure, according to the Association of British Insurers. The water table remains at very low levels, especially in the south-east, where clay soils are prone to shrinkage which leads to subsidence damage.

BR selects freight terminal

British Rail has chosen Trafford Park for its £11m Channel Tunnel freight terminal for the Greater Manchester area. A 20-acre site will open in May 1993, a month before the tunnel. Trafford Park Development Corporation, the government urban regeneration agency for the 3,000-acre industrial estate, will pay part of the cost. The corporation said the terminal would create about 4,000 related jobs in the area and an investment of between £200m and £250m.

BNFL seeks borehole tests

British Nuclear Fuels is seeking permission to sink test boreholes in the Lake District National Park, north west England, as part of its geological investigation in preparation for the country's first repository for radioactive waste.

The two proposed 1,000-metre deep boreholes would be drilled on two upland sites about four miles from BNFL's Sellafield reprocessing site. Drilling would take two and a half years, followed by four years of further tests.

Recycling plan is launched

The packaging industry has launched an initiative to investigate the economics of recycling more of the 56m cardboard boxes made in the UK each year. This has come in response to recent environmental legislation throughout continental Europe.

BRITAIN IN BRIEF

Banks should make long term funding available to small business and nominate a non-executive director to the board of the company receiving the funds, the Institute of Directors has suggested. The Midland branch of the Institute of Directors has offered this as a solution to the problem of deteriorating relations between the high street banks and their smaller corporate customers, following allegations earlier this year that the banks were not passing on interest rate cuts to their small business clients.

Labour cool on job creation



The opposition Labour party will not set any target or forecast during the general election of how many jobs its economic policies would create if it is elected, despite the party's determination to make unemployment a central campaign issue.

Party strategists, including Mr Tony Blair, the employment spokesman, (pictured above) have decided against offering any pledges on job creation, believing the choice of an arbitrary figure could backfire.

BA relaunches business service

British Airways has relaunched its short-haul business class service Club Europe to meet increased competition from other European airlines. The main feature of the relaunch, which BA says will cost £7m, is a new lounge for business passengers flying to Heathrow's terminal one.

US group to invest in Wales

Phillips Plastics of the US is to open a £6m European manufacturing base in Wrexham, north Wales, creating 135 jobs.

Power station given go-ahead

Mr John Wakeham, the energy secretary, gave planning consent for Texaco's proposed 1,100-1,280 MW combined heat and power combined cycle gas turbine power station in Wales.

Printer to shed 200 jobs

Ferguson Printers, a fabric printer based in Carlisle for more than 180 years, is to close with the loss of 200 jobs. It said the downturn of orders due to the recession had compounded problems caused by severe pressure on margins and increased imports of finished fabric. The company is a division of Coats Viyella.

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Jeffrey T. S.

MANAGEMENT: The Growing Business

Acrobatic high fliers pursue a prudent policy

Charles Batchelor on the importance of finding the right insurance cover

Bucky Truman spent six months attempting to find an insurance company willing to provide cover for his business. Most people starting up are able to arrange insurance in a matter of days by phoning their broker or a few insurance companies; but then most are not in the business of providing high-wire acts.

Skinning the Cat is a three-year-old Bradford company which runs a special scheme to help small businesses which have problems finding insurance cover. The scheme was devised jointly with Business in the Community, umbrella organisation for the enterprise agencies, and the insurance is placed with Lloyds.

At £2,000 a year, insurance premiums represent one of Skinning the Cat's biggest expenses but the policy provides cover if the performers injure themselves or a member of the public, theft cover for the props, and motor cover for the act's van.

Public liability insurance was essential if Skinning the Cat was to get bookings from the best venues, Truman explains. However, the only claim she has made in three years was under the theft policy following a break-in and the disappearance of some of the group's equipment.

Skinning the Cat had particular difficulties obtaining insurance cover because of the unusual nature of its activities but finding adequate affordable insurance is a problem facing many small firms. Fierce competition between the insurers in recent years has exerted some pressure to keep rates down but a rising level of claims and poor results from many of the big insurers suggest this is soon likely to change.

Figures published by the Association of British Insurers today showed a 23 per cent rise in the number of claims under commercial theft policies in the first half of 1991 and a 50 per cent leap to £160m in the amounts paid out by insurers.

"Premiums need to go up," says David Went, of the Norwich Union's commercial marketing department. "And minimum premiums may need to go up disproportionately."

The problem for the insurers is that writing policies on small companies is

relatively more costly and time-consuming than dealing with large companies. "Small businesses which pay £100-£150 in premiums do not make much money for the insurer," says Went.

The response of the insurance companies has been to devise standardised insurance packages from which small commercial customers can choose the options which suit them.

Legal & General Insurance (L&G), for example, has a combined business policy offering 13 options including theft, interruption of business and employer's liability. Legal expenses and computer equipment cover have recently been added to the options.

Norwich Union, meanwhile, is currently researching a small business package which it hopes will offer flexibility to customers with a minimum of administration for the company.

Lloyd's Bank offers a retailers' protection programme and a trades and services insurance programme designed for two particular segments of the small business market.

The need for insurance cover has become more acute in recent years due to the proliferation of health and safety legislation covering areas such as noise at work, asbestos and dangerous substances. As employees and their trades unions become more aware of their rights at work they are more likely to press claims against employers.

The insurance companies too have been adept at identifying new types of insurable risk. "Key man" insurance allows a business to insure against the loss of a key manager while business continuity or partnership insurance provides the funds to allow a business to buy out the spouse of a partner or director should a key player die. Meanwhile, the tougher attitude being taken by the tax man has prompted the creation of policies which cover businesses against the accountancy and legal costs of a tax investigation.

But while developments like these are pushing small businesses to extend their insurance cover, the recession has put pressure on company finances and reduced their ability to pay the premiums.

"The recession is making it very difficult for small businesses," comments Fay Goodman, Midlands representative of the National Federation of Self Employed and Small Businesses. "They have to weigh up whether to take out insurance if a company takes the risk and then gets hit by a burglary or a fire if it may go

out of business."

Companies are also tempted to cut back in areas such as fire prevention, reducing, for example, the frequency with which they clear away waste products. Meanwhile the growth in the number of empty shop premises increases the risks of break-in and fire for neighbouring shops.

And while the insurance companies clearly have an interest in providing an attractive service to their customers there are some in the small business community who question their ability to deal with this section of the market. Like the banks, many insurance companies are very large organisations and they do not always understand the needs of their small business customers, says Stan Menham, director general of the Forum of Private Business.

A frequent complaint is that the insurer insists on the small firm taking security precautions that are well beyond its means to pay. Christine McDonald Craig, the owner of Circa Antiques of Guard Bridge, Fife, says her insurance company insisted she installed an alarm system when she moved to new premises.

"I had already spent a lot of money on relocating and had installed locks and wire mesh. But the minute the surveyor walked in I could see he had a 'burglar alarm' tattooed on his forehead. They were not prepared to negotiate or give me time to settle in. I detect big companies snapping their fingers and expecting their small customers to jump."

In end McDonald Craig paid £350, more than she felt she could afford, for an alarm. She intends looking for a new insurer when the policy comes up for renewal.

The big insurers counter that their customers must take precautions to prevent claims levels rising even higher. "Insurance is not intended to be a substitute for sensible practices," comments David Meur, commercial insurance manager at L&G.

So how should a company set about getting insurance? Much of hard work of choosing a company and a policy can be taken away by using a broker. Go to more than one broker to make sure you are getting the widest range of quotes, some experts advise.

"If you go directly to an insurance company or a bank, you may be dealing with a clerk who just sends out a proposal form," says Peter Norton, a director of brokers Stafford Knight. "We would talk a customer through a policy."

But even if you are using a broker



Insurance provides a safety net for Skinning the Cat performers

you must decide on the type of policy you will want. Particular points to watch out for are the amount of any claim (the excess) and any restrictions on the policy. "If the policy says you must install five-lever locks on all your doors, make sure you do or you will find the insurer refusing to meet your claim," says Peter Thompson,

managing director of Mercantile Insurance Brokers (North West) of Preston.

One South London builder did not realise that hired equipment was excluded from his policy until thieves stole some hired scaffolding he was using and his insurer refused to pay. A Brighton art gallery owner was shocked to discover his policy did not cover thefts from his premises while they were open. Break-ins were covered but he had to bear the loss when someone walked out with two paintings during opening hours.

Small business owners often take an unduly narrow view of what needs to be covered. "They will take out insurance for £200 worth of tools, which they could replace themselves, but fail to consider the need for public liability insurance," says Norton.

Les Sheppard, founder of a chain of three Midlands DIY shops, was glad that he had taken out public liability cover, when a customer was injured by a pile of boards dislodged by another customer. Sheppard's insurance company met the claim for £16,000 which would have otherwise made a big dent in the company's profits.

The final choice of an insurance policy should be based on a combination of three factors: price, cover and ease of obtaining a claim, the experts advise. A cheap policy which provides inadequate cover could prove a liability. An attractive policy from a company which disputes or delays payment – and even some of the big name companies can prove difficult here – is also not to be recommended.

A new Guide to Cross-Border Acquisitions by international accountants DRW (Dunwoodie Robson McGladrey & Pullen) provides details on 19 countries. Each country section lists the different legal forms of company structure, the most important tax issues to be considered, anti-trust

Taking account of the auditor

By Charles Batchelor

Most businesses regard the annual audit as an unpleasant chore.

Many firms of accountants dislike the audit too because it appears to place them in the role of official snoops and spoils what they believe should be a more positive relationship with their clients.

Several ways to reduce the burden, and the cost, of an audit are suggested by accountants Black Rothenberg:

• Before the audit starts check that your accounting records are up to date.

• Make an account and audit timetable. Sort out in advance where hold-ups are likely to occur and see that staff and data are available when needed. Warn your auditor where problems might occur.

• Have all the necessary documents ready. Do not waste time running to the bank for statements or rummaging through files for title deeds or contracts during audit time.

• Decide at what stage to pass accounts to the auditors. The more prepared the accounts are, up to draft stage if possible, the sooner the auditor can finalise them.

• Agree with the auditor on the format of any schedules and analyses he requires. These can then be prepared by your own staff, saving on auditor's fees.

• Do not revise the draft accounts every time a potential adjustment arises. Save any adjustments until the final stages of the audit when you can consider their overall

effect with the auditor and decide whether they are material enough to warrant revising the accounts.

• Give the auditor somewhere suitable to work. He will require a good working surface, proximity to financial records, access to a telephone and secure storage for files.

• When the audit is finished, discuss immediately any problems to avoid repetition next year. Review the audit generally for possible improvements.

• Between audits review your internal controls. If the auditor can rely on them it will save you time and money.

• Review your accounting geography. Is all accountancy information processed in one place or is it dispersed? Doing it in one place is cheaper.

• Can you do without subsidiary companies which each require their own set of accounts? If you can restructure your company into several divisions under one umbrella you will have only one set of statutory accounts to prepare.

These suggestions are not aimed at doing your auditor out of a job, Black Rothenberg says. Clients sometimes find it difficult to believe that clearing up their unsatisfactory accounting records can form a significant part of the auditor's final charge and are unwilling to pay for it. It is expensive to use your auditor to replace book-keeping and clerical staff.

How to Reduce Your Auditing Costs Black Rothenberg, 12 York Gate, London NW1 4QS. Free. Fax 071 935 6832.

In brief...

■ Businesses expanding overseas need the answers to a bewildering variety of questions from the most suitable form of corporate structure to the levels of taxes and social security contributions.

Further reading: *Small Business Insurance Advice Files* From the Association of British Insurers. Aldermar House, Queen Street, London EC4N 1TT. Free.

■ Director's Guide to Company Insurance. From Director Publications, Mount Barrow House, 12 Elizabeth Street, London SW1W 9RB. 80 pages £29.95 + 50p p&p.

law and any capital market requirements relating to cross-border acquisitions. The guide covers western Europe, Japan and North America.

* Available from Susan Baker, Robson Rhodes, 186 City Road, London EC1V 2NU. Tel. 071 251 1644. 88 pages. £5.

■ Small firms are twice as likely as large companies to increase their spending on training in the second half of 1991, according to a survey by Cranfield School of Management. It showed 55 per cent of small firms planned to increase expenditure, against just 22 per cent of large firms.

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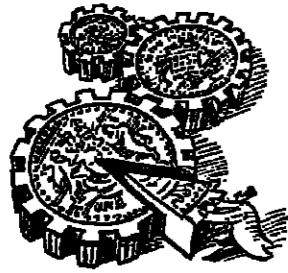
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CHANNEL ISLANDS

TECHNOLOGY



In the fourth article of a series looking at public spending on research and development throughout the world, Clive Cookson examines the fundamental shift from public to private spending in the UK

The "privatisation" of research and development in the UK – the shift from public to private funding – over the past decade of the Thatcher era, is causing profound changes in the way the country carries out R&D.

The proportion of national expenditure on R&D financed by the government fell from 50 per cent in 1983 to 38.5 per cent in 1989, according to official statistics. Total government spending on civil R&D fell in real terms (1988 prices) from £1.8bn in 1981-82 to £2.67bn in 1989-90 and is projected to £2.33bn in 1993-94. Defence R&D also is declining, from £2.44bn in 1981-82 to £2.15bn in 1989-90 and a projected £2.04bn in 1993-94.

The overall figures show that extra funds from industry, charities and other private sources are making up for the declining government support for R&D. But the "privatisation" of research is having very uneven effects across the scientific disciplines. In broad terms, it is shifting the balance of Britain's research effort from the physical sciences to the biomedical area. There are two main reasons for this:

• Within industry, UK chemical and pharmaceutical companies are increasing R&D rapidly, while other sectors are barely maintaining their effort. A survey published by the Central Statistical Office this summer showed that the chemical industry (including pharmaceuticals) increased spending by 45 per cent in real terms between 1985 and 1989. The remainder of manufacturing industry (electronics, aerospace, engineering and motor vehicles) managed only 3

per cent growth.

• Grants from medical charities to academic researchers are increasing very fast. Their total value rose from £145m in 1988/9 to a projected £220m in 1991/2 – matching the budget of the government's Medical Research Council. Researchers in the physical sciences have no equivalent source of private funds to make up for the squeeze on the Science and Engineering Research Council (Serc).

Although there is some industrial support for applied physics, we do not have the same level of non-governmental support for the physical sciences as the biomedical sciences enjoy in the UK," says Martin Rees, director of the Institute of Astronomy at Cambridge university. "In the US, however, there is a tradition of private benefactions for astronomy."

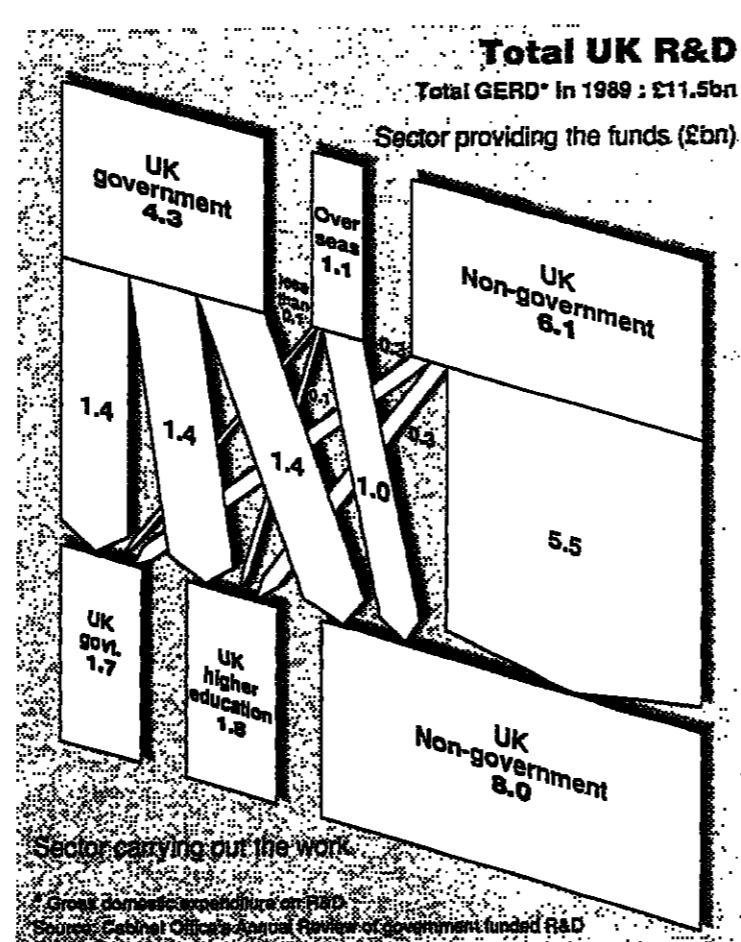
Recognising that British astronomers would benefit from the diversity of funding sources available to their American colleagues, Rees is promoting an appeal for private money to build a new telescope. Cambridge university and Harvard university in the US are trying to raise \$12m (£7.1m) each to build a four-metre observatory in Chile to survey the southern sky.

The Serc budget is squeezed particularly hard because it has to pay for Britain's growing subscriptions to "big science" projects overseas, through Cern (the European nuclear physics centre in Geneva) and Esa (the European Space Agency). These contributions are determined by international treaties and have to be paid in Swiss francs. As a result, Serc announced this year that it would have to close the UK Nuclear Structure Facility at Daresbury, Cheshire, in 1992-93 – a decision that has provoked an international outcry among physicists.

Scientists want the government to pay separately for Cern and Esa, as other European countries do, and remove their subscriptions from the basic science budget. Rees points out that space-based astronomy generally gives much less value for money than ground-based astronomy: a US study found that \$1m spent on the ground gives as much scientific value as \$10m devoted to space research. The government should recognise that space science commands a premium price – justified for strategic and industrial reasons – and finance it accordingly, he says.

The concern of academics is echoed in industry. "We are unhappy about a funding structure which effectively appears to leave ordinary chemistry research as a tail-end Charlie in the queue for funding, after the appetites of the big prestige projects have been fed, whether in pounds sterling or, even more problematic, in Swiss francs," says David Culpin, business development director of the Chemical Industries Association.

Another serious concern, in academia and in industry, is that cuts in government funding are pushing university scientists into short-term



research projects with largely predictable outcomes.

"Today's financial pressures upon academic researchers, which are forcing them to concentrate their research upon areas of already defined commercial significance, cause us mounting concern," says Culpin. "We are strongly of the view that it is in the national interest and indeed the longer-term interest of the chemical industry, to preserve a healthy degree of academic freedom to pursue research which looks intrinsically interesting. An excessive bias towards exploitability pushes academic research too much towards industry's role and runs the risk for stifling genuinely new and creative approaches."

David Graham-Smith, professor of clinical pharmacology at Oxford university, agrees: "When money is tight, research councils only fund the very safe, short-term bets. The scientific establishment will not support the unorthodox idea or risky research."

One particularly damaging change in the framework for research is the increasing proportion of scientists working on short-term (often three-year) contracts. According to the Royal Society, Britain's senior scientific body, "1,200 permanent science and engineering posts in universities have been lost since 1979, while the proportion of science and technology staff on short-term contracts posts has risen from 25 per cent to 42 per cent."

The decline in secure long-term funding is emerging from the Royal Society's current enquiry into the

health of UK science as perhaps the most serious issue of all. University scientists say they have to spend an inordinate amount of time scrabbling around for short-term funding – which reduces their efficiency as researchers. At the same time, the lack of long-term career prospects is damaging the morale and motivation of young scientists.

Government critics say that damage to Britain's science base is beginning to show up in various measures of the country's scientific output.

"On the number of patents registered, the UK position has declined from being second only to Germany in 1963 to being bottom of the league table in 1988," says the Institution of Professionals, Managers and Specialists (IPMS), a researchers' trade union, in a report comparing member-countries of the Organisation for Economic Co-operation and Development (OECD). "On citations of published research, UK science is performing worse than it did at the start of the 1980s, while the other six leading industrial nations are doing much better."

Meanwhile the government denies that British scientists face any more problems than those overseas. Alan Howard, the minister responsible for science, told the British Association for the Advancement of Science last month that UK government spending on civil R&D amounts to 0.52 per cent of gross domestic product, "a very respectable proportion by international standards".

The very success of science and scientists has meant that we have long passed the point where it is feasible to support all good work. As a politician I am bound to point out that it is necessary to address difficult questions about priorities," Howard said. "There are no countries in the world, not even the US and Japan, where this kind of prioritisation, painful as it is, is not the case."

At which point, the whole event becomes depressing. There are wide-screen televisions, high definition televisions, televisions which allow you to watch one channel alongside miniature versions of the channels you are not watching. The problem is not the television sets. It's what's on them.

They show second-rate movies, small talk masquerading as discussion programmes and pop videos. As a company representative demonstrates a remote-control handset, a semi-naked female form writes on the screen behind him.

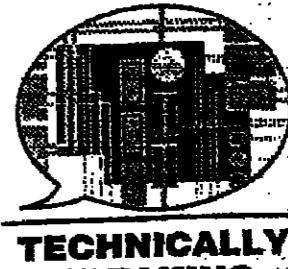
One must tread carefully. Many of those packing the exhibition have endured decades under the heel of those who thought they knew what was good for them. If newly-liberated Europe wants the tat beamed from satellites and many terrestrial transmitters, then so be it. But there must be something better than this.

At one stand a pop group is playing, its image projected onto yet another bank of screens. The playing is appalling, but the tune sounds vaguely familiar. It is "I Want To Hold Your Hand", followed by a medley of assaults on other Beatles' tunes.

The British might have disappeared from the ranks of

Starring role for the British

By Michael Skapinker



TECHNICALLY SPEAKING

equipment manufacturers, but their presence is evident elsewhere. When Philips of the Netherlands presents its new digital cassettes, its display is dominated by blown-up models of the new Dire Straits album.

It is impossible to look at television anywhere on the continent without being struck by the comparative quality of the British offering.

Is this Britain's future in consumer electronics – to provide the programmes and the music? If so, it is not a bad one. One senior European electronic executive confides that making TV sets is a mug's game. Labour costs are high, margins are thin and the competition is horrendous.

A British concentration on consumer electronics "software" is not the familiar tale of exchanging manufacturing for services. Much of the manufacturing takes place in the UK too. The competition European manufacturers worry about comes from the Japanese, who make their sets in Britain.

There are those who will scorn the notion that the UK's TV and musical talents could give it a central role in European consumer electronics. The dogged search for the cloud in every silver lining is as British as the Beatles.

Sceptics could point out that the Japanese will eventually acquire the remaining British music labels; that the UK government's auction of independent television franchises will do lasting damage to the TV industry; and that the BBC's future is far from secure.

These objections might be true, but creative television and musical talents are unlikely to disappear. As the Berlin band's strangled efforts demonstrate, there are some things that are not easily imitated.

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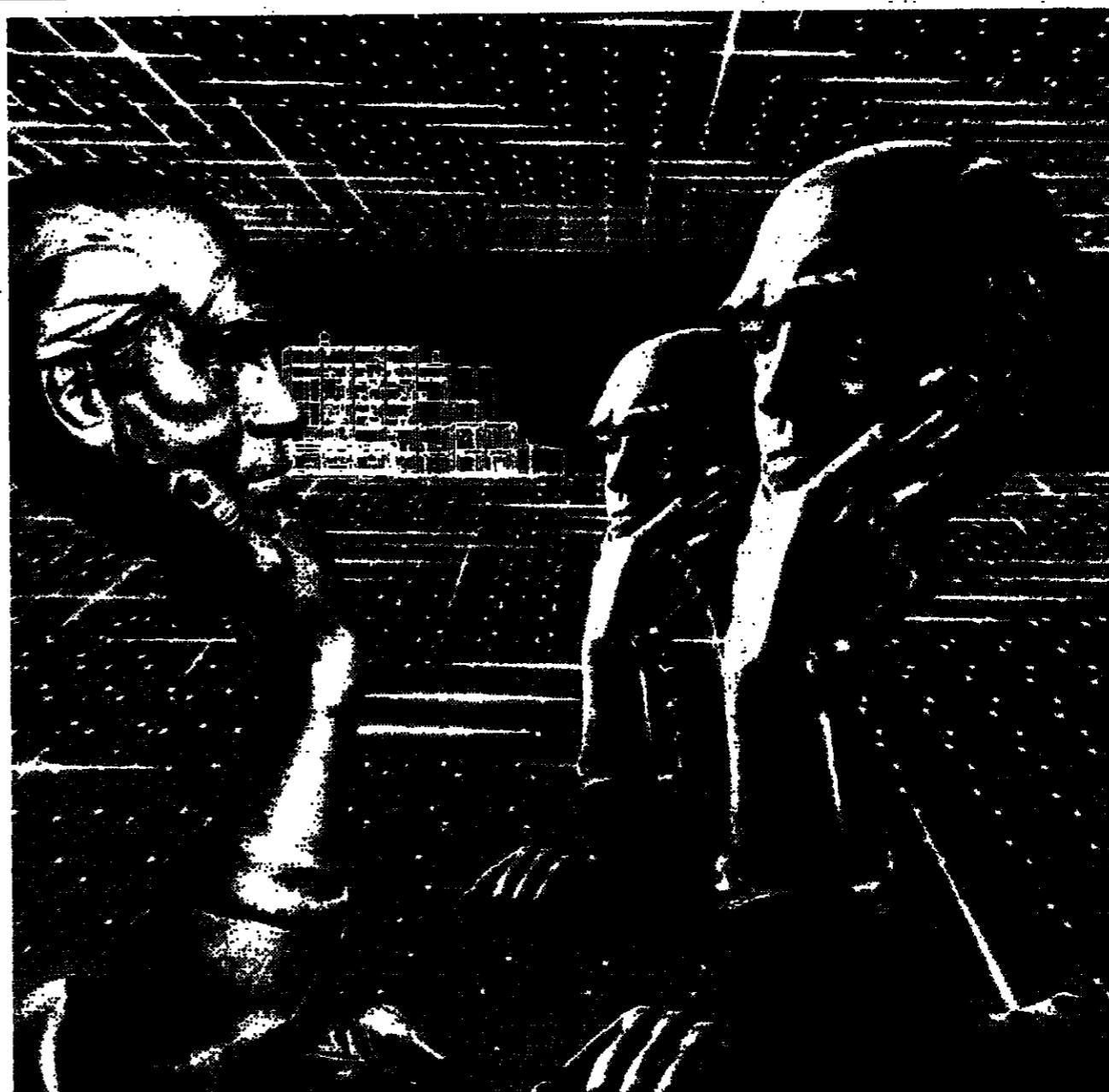
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FINANCIAL TIMES TUESDAY SEPTEMBER 10 1991

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(all in Receivership)

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blue chip customer base

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• Imagery Limited

provision of scanning facilities for production and supply of lithographic plates

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turnover for year ended 30 April 1991 - £1.0m (50% inter-company)

• Generated Elements Limited

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ARTS

Authentic thoughts

As the 'Mozart Now' series ends, conductor Frans Brüggen talks to Andrew Clements

"Mozart Now", the South Bank's bicentenary bash, ended this weekend with four concerts by the Orchestra of the 18th Century under its founder conductor Frans Brüggen. Over the last decade the orchestra has established itself as the most dashing and exciting of the period-instrument bands and Brüggen as one of the leaders of the authenticity movement, alongside Nikolaus Harnoncourt and the British cadre of Roger Norrington, John Eliot Gardiner and Christopher Hogwood.

Brüggen's career has had a fascinating trajectory, his emergence as an orchestral conductor built upon his great achievements as a recorder player, perhaps the finest of the second half of this century. As a child in Holland he had been brought up on the sound of the Concertgebouw Orchestra under Eduard Van Beinum, but even then detected something lacking in their Mozart: "I found most of their performances of Classical music dishonest, not serving the composer; it was all fantastically played, but something was not right."

Later when he was well established as a recorder player Brüggen found himself gradually drawn into conducting, first through the EMI Record company in the late 1960s and early 1980s when he recorded recorders and harpsichords, and when the repertoire became more orchestral someone was needed to direct the performances. Playing old music on "old" instrument authenticity came naturally: "By the beginning of the 1970s there were enough old string players to have a small orchestra and we moved forward logically, from Telemann to Mozart. It was a new world; suddenly you heard a

Mozart symphony with all its beautiful middle parts and no balance problems; the piece played itself."

Brüggen is quick to emphasise that authenticity is much more than a cosmetic exercise in colour and texture which replicates the sound of the 18th-century orchestra but not the style and spirit of the performance. "The rhetoric of the time we know, the canon of tempi we know, the acoustics perhaps less so, the social circumstances hardly at all. We have to recover the capability of the players to be surprised by the simplest things – contrasts of high and low, loud and soft – and remember that easy passages were easy, and difficult things difficult. After Paganini's time difficult things had to seem easy and easy things had to be made interesting, hence the enormous vibrato and so on. That is hard, but if you have an old instrument of course it helps."

"I think Mozart's orchestra were a ruin as regards pitch and ensemble, and not everybody did the same thing at the same time. Parts that went down disengaged, parts that went up crescendoed, the bigger the interval the shorter the longer it was made, so that you ended up with a fantastic kind of clock work with each part treated in individually. With a modern symphony orchestra you have to teach that approach; they are sonic, musical ensembles, interested in sound. They want to do things together."

Authenticity has triumphed in baroque performances and all but won for Haydn and Mozart. The battleground has switched now to the early Romantics. Brüggen and his orchestra are completing their Beethoven cycle in Philips and beginning to record Schubert and Mendelssohn, but he does not foresee his explorations moving forward much farther into the 19th century.

The last work you can treat with the same instruments and mentality is Beethoven's Eighth Symphony; Beethoven 9 is the new chapter. "There you need slightly more modern instruments, winds with more keys and valves, strings with chin holders. The crucial period is between Beethoven 9 and Berlioz; by the time of Berlioz the orchestra was fully modernised. That's what I think now, but I must confess that five years ago the last thing I thought we could perform was Beethoven's Third!"

The rewards of being a conductor though are perennial. "It's attractive to make sound after silence; it's a great moment. One second there's no time, the next it's no fun any more. Time has always attracted me, as a recorder player and as a conductor: the ways in which it can be regulated and tension built up by giving it in doses; by not beginning earlier than... now, and not a split second later or earlier. One doesn't play for an audience; once the first note has sounded the whole piece is predetermined."

"I feel like the modern curator of a beautiful museum, which has access to lots of money, and who can alter his museum when he wants a new room for his early Italians and so on. It's a technological museum; I'm very happy with that. I'm proud of the content of my museum, its literature and its musicians. I just have to try to ventilate and restore my collection, stripping off the centuries of varnish, as well as a I can."

For the last performance in "Mozart Now" on Sunday the two groups that have dominated the fortnight's music-making, the Orchestra of the Age of Enlightenment and the Orchestra of the 18th Century, joined forces to re-create a performance given in the Vienna Burgtheater in April 1791. The benefit concert, that Antonio Salieri conducted eight months before Mozart's death involved an orchestra of over 100 musicians, and the programme is known to have included "A grand symphony composed by Mr Mozart", quite probably the G minor K.550.

So this celebration ended with a massive performance of that symphony, conducted by Frans Brüggen. The platform was overflowing with massed violins, quadruple wind and eight double basses arrayed in a single, dramatic line across the back of the stage. String textures were dense, intricately detailed yet, because

everything was carefully proportioned, never cluttered; the brass was imposing without becoming domineering. Forces were halved for the slow movement, unfolded by Brüggen with straightforward clarity, and then brought back to full strength for fierce, urgent accounts of the minuet and finale.

Brüggen appears to have relaxed his rigorous ideas on repeats. Where he used to observe even the second-half repeats in Mozart's finales, to the detriment, it often seemed, of the development sections, on this occasion he allowed the G minor's explosive chromaticisms to make their impact just once. The symphony was tauter as a result, and unfailingly dramatic.

The C major Symphony K.388 had received similar big-band treatment, and brought a virtuoso display of period articulation and phrasing from the strings; the buzzing bass lines

Andrew Clements

that propelled the finale had a richness and clarity a modern orchestra could never have matched.

Brüggen managed a very artful balancing act, giving the exhilarating impression of a performance flying by the seat of its pants, while every element in the scheme was slotted into place with total assurance.

The filling in this symphonic sandwich was less satisfying. With such a superfluity of repeats. Where he used to

see a good idea in theory to air the Notturno for four orchestras K.286, written in Salzburg in 1777, but it really is Mozart going unconvincingly through the motions, while Arleen Auger seemed uncomfortable in the concert aria "Misera! dove son" K.369, if more convincing in the Countess's arias from *Figaro*.

Another symphony, though, would have been far more welcome.

It is as though our own Arts Council's quadrennial British Art Show, or any Summer

Deutsche Oper 20.00 Jiri Kout conducts Elektra, with Gwyneth Jones in the title role, Marjana Lipovsek as Klytemnestra and Sabine Hase as Chrysanthemis. Tomorrow and Thurs: Mozart scéne (West Berlin 3410 249)

Schauspielhaus 20.00 Claus Peter Flor conducts the Berlin Symphony Orchestra in Mozart's Coronation Concerto K627 with soloist Annerose Schmidt and Shostakovich's Tenth Symphony. Repeated tomorrow (East Berlin 2272 261)

■ BRUSSELS

Palais des Beaux Arts 20.00

Flanders Festival: Frans Brüggen

conducts the Orchestra of the Age

of Enlightenment and the Orchestra

of the 18th Century in three Mozart

symphonies. Sun: Nicholas

Cleobury conducts an all-Prokofiev

programme with the Royal

Flanders Philharmonic Orchestra

(507 8200)

Nationaltheater 20.00 Hartmut

Haenchen conducts Richard Jones'

production of Tchaikovsky's

Mazepa, with Igor Morosov in

the title role and Lyubov Shamilina

as Maria, repeated on Fri.

Tomorrow, Thurs, Sat, Sun: Dutch

National Ballet (8252 455/credit

card bookings 8211 211)

■ BARCELONA

Gran Teatre del Liceu 21.00 Dance

Theatre of Harlem in works by

Bach, Gluck, Tchaikovsky and

Billy Wilson, Runz till Sat; with

alternative programme on Thurs,

Fri and Sat matines (412 1466)

■ BERLIN

Staatsoper unter den Linden 19.00

Siegfried Kurz conducts Die

Zauberflöte, repeated tomorrow

(East Berlin 2004 722)

Komische Oper 19.00 Rolf Reuter

conducts Harry Kupfer's production

of Carmen, sung in German and

played without an interval.

Tomorrow: Swan Lake, Thurs;

orchestral concert, Fri: La bohème.

Sat: Orléans und Euridice, Sun: Die

Zauberflöte (East Berlin 2282 555)

■ GLASGOW

Royal Concert Hall 19.30 Jerzy

MakSYMUKI conducts the BBC

Scottish Symphony Orchestra in

Tchaikovsky's Fifth Symphony and

Brahms' Piano Concerto No. 2, with

soloist Peter Donohoe. Tomorrow,

John Mauceri conducts the Scottish

Opera Orchestra and Chorus in

Deutsche Oper 20.00 Jiri Kout

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Schauspielhaus 20.00 Claus Peter

Flor conducts the Berlin Symphony

Orchestra in Mozart's Coronation

Concerto K627 with soloist

Annerose Schmidt and

Shostakovich's Tenth Symphony.

Repeated tomorrow (East Berlin 2272 261)

■ GHENT

Festivalhuis 20.00 Flanders Festival:

Philippe Herreweghe conducts the

Collegium Vocale in

Monteverdi's Vespers. Sat: William

Christie conducts Les Arts

Florissants in music by Couperin

and de Lalande (257780)

■ GLASGOW

Royal Concert Hall 19.30 Jerzy

MakSYMUKI conducts the BBC

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Tchaikovsky's Fifth Symphony and

Brahms' Piano Concerto No. 2, with

soloist Peter Donohoe. Tomorrow,

John Mauceri conducts the Scottish

Opera Orchestra and Chorus in

■ PARIS

Théâtre de la Ville 20.30 Mercé

Cunningham Dance Company triple

bill. Season runs till Sep 21, with

a change of programme next week

(4274 2277)

Opéra Bastille 20.00 Colin Davis

■ NEW YORK

New York State Theater 20.00 City

Opera production of Cav and Pag.

updated and transposed to New

York's Little Italy at the turn of

the century. Jonathan Eaton's

production is conducted by Richard

Bradshaw. Repeated on Sun at

14.00. Tomorrow: The Cunning

Little Vixen. Fri: Le nozze di Figaro.

Sat matinee: Madama Butterfly.

Sat evening: Frank Loesser's 1956

musical The Most Happy Fella (570

5570)

■ PRAGUE

Mozart in PRAGUE FESTIVAL

National Theatre 19.30 Gustav Kuhn

conducts the Gustav Mahler

Jugendorchester and chorus of the

National Theatre in La

clemenza di Tito, staged by Walter

Pagliaro. Tomorrow: Bohumil

Gregor conducts Rusalka. Fri and

Sun in Smetana Theatre: Cologne

Opera production of La finta

giardiniera.

Smetana Hall 19.30 Piero Bellugi

conducts the Orchestra Giovanile

Italiano, with Mario Brunello cello

soloist. Tomorrow: concert by

FINANCIAL TIMES

NUMBER ONE SOUTHWARK BRIDGE, LONDON SE1 9HL
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Tuesday September 10 1991

Making Euro-mergers work

WHEN France's Carnaud and Britain's Metal Box combined their packaging businesses two years ago to create the biggest European supplier in the industry, the deal was widely acclaimed as the model of a modern Euro-merger. But today the troubled history of the joint venture, CMB Packaging, appears more instructive as a case study in the pitfalls facing corporate marriages across European borders.

Some of CMB's difficulties are *sui generis*. Much controversy surrounds the personality of Mr Jean-Marie Descarpentries, its chairman, whose future is due to be discussed at a board meeting tomorrow. Though Mr Descarpentries provided visionary early leadership, critics accuse him of an increasingly autocratic approach which has led to friction with its main shareholders and managers.

However, the evidence suggests that these tensions reflect more fundamental problems, common to other types of Euro-merger. To its credit, CMB quickly saw the importance of creating its own independent identity. But strenuous efforts to develop a distinctive trans-European culture seem to have succumbed to feuding between French and British management styles.

Differing attitudes

Differing attitudes on the part of CMB's parents have not made things easier. Carnaud saw the joint venture as a way to deepen its involvement in packaging. Metal Box's commitment has seemed more equivocal – particularly since it acquired Caradon, a bathroom fixtures maker, in late 1989. Against this background, a joint venture in which ultimate control is equally split scarcely encourages unity of purpose.

An outright acquisition which gave one partner undisputed management control might have been preferable. That this did not happen appears due at least partly to fears that the seller would lose

face by being seen to surrender to a European competitor. Such concerns are not unique to CMB. They have also limited the link-up between France's Renault and Sweden's Volvo to an unwieldy half-merger and have thwarted attempts by European computer makers to consolidate.

Political chauvinism

Yet it is precisely these sensitivities – often aggravated by political chauvinism – which have undermined so many attempted mergers of equals. Only rarely do large European cross-border mergers in the same industry marry partners with truly complementary strengths. They are more likely to combine different management cultures but similar industrial weaknesses, the result of duplication of resources encouraged by national trade barriers and industrial champion policies. Split management control can simply lead to squabbling over how the burdens of restructuring should be shared.

The most effective trans-European mergers such as the formation of ABB by Sweden's Asea and Switzerland's Brown-Boveri, have put one company firmly in charge. Though ABB has continued to expand worldwide by acquisition, it has not flinched from the savage pruning essential to the health of its European operations. But too many other companies still seem to believe that ramming together European businesses in pursuit of size and scale will improve their competitiveness.

There is little conclusive evidence that in most industries size is paramount, still less that ungainly "Euro-champions" are well-suited to achieve it. The real priorities for European industry are to rationalise capacity, use it more productively and expand on global markets. Trans-European mergers offer one route to those goals. But it is by no means the only – or necessarily always the most effective –

one of the most important and most lightly regulated markets in the world – the market for US government securities – is being dragged, against the will of its principal participants, towards fundamental reform.

The catalyst for change was the revelation that Salomon Brothers, a key market player, had broken the rules at US Treasury auctions at least five times in the last year.

For Salomon Brothers itself, the consequences are serious: it has lost its chairman and other senior executives; it is facing huge fines and numerous lawsuits; and its new management is touring the world to prevent the defection of any more clients.

For the government securities market, the consequences may prove even more long lasting. Congress is furious because the Salomon story reveals that this huge, little understood market in federal debt is poorly supervised and open to abuse by powerful dealers. Senior Congressmen appear determined to introduce wide-ranging reforms – and much tighter regulation. Given the central role the Treasury market plays in funding the huge US Federal Budget deficit and in influencing international interest rates, the impact of any changes will be felt in all financial markets.

Evidence of the reforming mood on Capitol Hill could be seen last week when Salomon's management and market regulators testified to a hearing held by the House of Representatives subcommittee on telecommunications and finance.

While the committee treated Mr Warren Buffet, the newly-installed chairman of Salomon, with considerable respect (and appeared satisfied with his pledge to clean up the firm), it came down hard on Mr Gerald Corrigan, president of the New York Federal Reserve, and Mr Jerome Powell, assistant secretary of the US Treasury, who are both responsible for supervising the Treasury markets.

In a series of sharp exchanges, Congressmen pressed them to account for the regulatory failures spotlighted by the Salomon affair.

They asked why it took two months for the Treasury and the Fed to contact Salomon about their misgivings over bids submitted by the firm in a February auction and why it took so long for the two agencies to react to the May auction of two-year notes when a huge "squeeze" had so clearly disrupted the market.

Last Wednesday's hearing confirmed what Congress suspected: that there are holes in the supervisory system. There is unusual unanimity in Washington that the Treasury market needs reform. Influential Representatives and Senators from both political parties have called for change, and the Bush administration, in the form of Mr Nicholas Brady, the Treasury secretary, has admitted that the process by which government securities are sold needs reviewing.

That review is already under way. Four separate House and Senate committees are investigating the Salomon affair, and they want to hurry through reforms to the rules governing the Treasury market before investors lose more confidence.

The regulators, however, are dragging their feet. The SEC

needed to provide liquidity in a market where \$2.3 trillion (thousand billion) of securities is outstanding and where demand for new paper does not always meet supply at the right time.

A New York financial consultant who worked closely with the Treasury in the 1980s testifies graphically to the symbiotic link between the regulator and the regulated: "It looked like the dealers ran the market. The Treasury was scared to death of them."

The dealers are in a powerful position in the market because they have access to the most information. Although investment institutions can bid on their own if they want, they almost always ask the dealers to submit their bids because it is the dealers that are in the best position to judge the flow of auctions are going. On auction day, the dealers talk on the phone about the scale of demand for the new issue. They then place their bids and their customers' bids at the last moment, using the information gleaned from the market to judge the price and size of a bid most likely to be accepted by the Treasury.

Breaking the dealers' stranglehold on the market will not be easy, particularly as the government still believes the current system is the best way to ensure its securities are sold at the cheapest price. There are other factors at work, however, which may ensure that the dealers' near-monopoly of information about the market is eroded. The Treasury, for example, has been considering automating the auction system for several years. The primary dealers have always opposed the idea of an automated market. If investors bid for themselves by computer, dealers would be denied the information about customer orders that gives them their huge advantage at auction time.

Dealer opposition to automation has stalled reforms in the past, but the Salomon affair has strengthened the case for change. The Treasury has asked the New York Fed to speed up its investigation, originally launched at a leisurely pace a year ago, into an electronic auction system.

Automating the auction process would be a relatively straightforward task. At present bids are submitted on written forms which are handed over to the Treasury on auction day. A computer system could be built that would allow investors to input their orders electronically. The system could include terminals that displayed price and volume information about bids, which would satisfy demands for wider dissemination of trade data and make it tougher for dealers to rig the auction. The Treasury is also considering making customers sign a receipt for auctioned securities, a move which would prevent dealers from faking customer orders as Salomon has admitted doing.

Congress, however, has got the bit between its teeth and is likely to want more widespread reform. In the coming months the Treasury, the Fed and the primary dealers will face a tough battle to convince legislators that a system which grants a handful of big firms cartel-like powers over the world's largest and most influential financial market deserves to survive.

At the heart of that relationship is a panel of senior dealers that regularly meets the Treasury to advise on upcoming auctions. Mr Corrigan of the New York Fed has admitted that he is unhappy about the panel, and has said that its use is under review in the light of the Salomon affair.

Yet, politicians doubt that the Treasury and the Fed will want to impose tougher regulations on dealers who are

OBSERVER

Stirring the BCCI pot

■ Grabbing a headline issue and running with it is a well-tested means for backbench MPs to achieve a high profile, albeit for laudable ends. The vigorous campaign of Labour MP Keith Vaz, to get BCCI restructured, is turning into a classic case.

The frequency with which ministers say that even seasoned political correspondents cannot see, sometimes forcing the government onto the defensive.

The Royal Commission on Criminal Justice – currently deliberating under Lord Runciman of Doxford – is no doubt considering proposals such as these for reforming the process of justice. But clear-cut and uncontentious lines of accountability are essential if the reputation of the system of justice is to be restored.

To make matters worse, the home secretary – in whose hands rest decisions on miscarriages of justice – is also responsible for law enforcement. A constitutional separation of law and order would make the pursuit of both demonstrably more effective.

The Law Society – in common with the Labour party, the Liberal Democrats and law reform bodies such as Justice – proposes the creation of a Ministry of Justice, responsible for administering all courts and tribunals. These functions could be concentrated in the Lord Chancellor's Department.

There remains an imbalance in the resources available to prosecution and defence to examine evidence which should be redressed. And with so many miscarriages of justice hinging on controversial forensic evidence, an independent forensic science service could assist in improving the quality of such evidence in court.

But he detects nuances in what ministers say that even seasoned political correspondents cannot see, sometimes forcing the government onto the defensive. He is doing a good job, and it cannot be harming his chances of retaining his seat in 1992 by just 1,900 votes.

The real test though will be in knowing how far to go. In arguing that "clean" parts of the bank can be saved, he is in danger of appearing to side too much with what the Bank of England has identified as the "criminal culture" of BCCI.

As yet, he is still going strong. This weekend, he is off to Gibraltar to lobby on behalf of depositors. The crunch time will probably come nearer December when the extra time ordered by the High Court to allow ways of reviving the bank to be explored runs out.

A belated, but strategically placed, summer holiday in late November might have to be arranged.

Yankee victory

The French got the presidency of the European Bank for Reconstruction and Development, the Brits got the headquarters, so it makes

sense that the yanks get the honour of managing the EBRD's first debt issue in the international capital markets.

At least that seems to be the nicest explanation of why Morgan Stanley International has won the mandate. Giving it to a French bank would have smacked of favouritism, and Britain does not have a big enough merchant bank in Ecu and dollars to do the job properly.

Even so there will be a few eyebrows raised in some quarters. After all when the US-based World Bank made its public borrowing debut some 40 years ago it favoured Morgan Stanley and First Boston.

Britain's hardpressed merchant banks won't admit it, but they could do with some spoon-feeding. They would not have been overlooked in France or Germany.

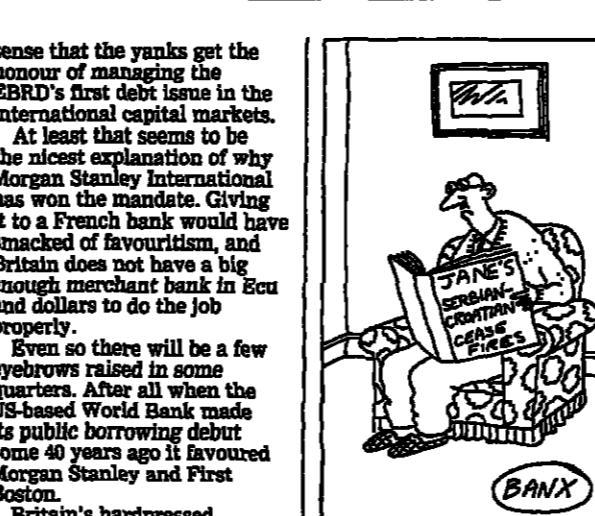
Slave trade

■ Timing is everything in politics. Yesterday the Liberal Democrats in Bournemouth unanimously condemned the "near-slavery" in which many employees in Britain are still obliged to work.

But as delegates picked up their copies of Liberal Democrat news their eyes were caught by a prominent advertisement. Their leader, Paddy Ashdown, wants a clerical assistant to work in his Westminster office – on an unpaid, or "voluntary" basis, of course.

Double standards

■ Latest example of the two-sided press release comes courtesy of Canadian Imperial Bank of Commerce. Canada's second biggest financial institution proudly describes the two per cent rise in its latest quarterly earnings



as an "improved" performance, an "increase" from a year earlier, no less. Assets showed an "increase" of one per cent.

Nothing wrong with all that. But a few paragraphs further on, the bank describes its return on assets as "relatively flat". In fact, the figure went down by almost 7 per cent.

Now surely that's big enough to be called a drop?

Picture puzzle

■ You've seen Van Gogh, so what price Rembrandt? Rembrandt, tilted by some as the exhibition of the decade opens at Berlin's Altes Museum on Thursday, raising an interesting financial question. Will Rembrandt cost more in Berlin, Amsterdam, or London?

The starting point is Berlin, where the entry cost has been set at DM 12 (c. \$14), or DM 15 (c. \$18) if you book in Britain. In December, the show travels to the Rijksmuseum in Amsterdam where entry will cost F1.22 (\$1.65), or \$8.50 if booked abroad. So what will

London's National Gallery charge when Rembrandt hits town next March?

Neil MacGregor, the National's director, has never liked charging for admission and it will be only the second time his gallery has imposed such a charge. Entry to the Queen's Pictures, opening next month, will cost 24 per person, but the ticket price for Rembrandt has yet to be fixed by the authorities.

"We'll have to see how the Queen's Pictures go, but it's very unlikely Rembrandt will be more than \$50," says the National's director.

Confronting news indeed, but it raises a nice question: if the royal robes, does Rembrandt's price go up or down?

Market fun

■ A cry for help from the BBC, no less. The Beeb wants to contact funny folk prepared to brave a new TV quiz show – Joker in the Pack – hosted by comedian Marti Caine.

A team of four from the financial and commodity markets will compete against the more traditional barmy boys from markets like Billingsgate and Smithfield.

Players earn points by telling a joke the majority of the 100-strong audience finds funny. This should not be too difficult judging by the Beeb's idea of a funny joke: a man goes to the cinema and finds himself sitting next to a dog. Throughout the film the dog keeps applauding and after the climax it bursts into tears. On the way out the man takes the dog's owner aside and says he does not know what is going on.

"Neither do I," replies the owner, "he hated the book." Anyone who can do better than that should contact the BBC's Tom Webber on 081-576 7192. Better still, pass the joke on to Observer who promises a bottle of the finest malt whiskey for each one published.

The time to come clean

Martin Dickson questions the corporate culture that led Procter & Gamble into a public relations disaster

Mr Edwin Artzt is by all accounts a man who hates to lose at anything he does. So the chairman of Procter & Gamble will find it particularly galling to stand this morning before the board of the consumer products giant and eat a sizeable slice of humble pie.

Mr Artzt will be reporting on an extraordinary misjudgment by P&G's management this summer in launching a product that, apparently, was not well received by the market. Secure in its image and redoubt, it is also laudable, clannish and secretive. Group loyalty is fostered by its excellent treatment of employees and its active community involvement. It promotes only from within the organisation and does not reward those who leave. Employees are barred from disclosing the most trivial information to outsiders and its chairman seldom appears on Wall Street.

All this may or may not have had a bearing on P&G's bottom line. What is certain is it would make its management predisposed to bury the story – particularly since the company claims at least one rival also received confidential information – and insensitive to the outside world's view of its subsequent action.

Mr Artzt's personality may have also played a role. A blunt, aggressive manager, who made his reputation by building P&G's international business, he took over the top job two years ago and has won praise for making P&G more responsive to fast-changing competition.

In this case, however, he was perhaps a little too responsive. Would P&G's executives old management have called in the cop quite as quickly? Although Mr Artzt now acknowledges having made a mistake, he has admitted that this was merely a PR failure, and that P&G was legally and ethically right.

The legalities are for lawyers to argue over, as they will if a number of threatened suits descend on P&G. But ethically, it can hardly be right for a business to demand privacy itself and then invade that of 300,000 Cincinnati citizens. Nor should a company which has prospered in a free-market economy seek to muzzle the press, which is an integral part of that freedom.

The P&G board might remind its chairman of the advice given by William Clegg, grandson of the firm's founder, when he stepped down as chairman in 1988: "Always try to do what's right. If you do that, nobody can really find fault."

After weeks of self-justification, P&G climbed down last week when Mr Artzt circulated a letter to employees admitting "an error of judgment".

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Rewards of free market reform

John Barham says Argentina's Menem is reaping poll success from his economic programme



in a country with rampant tax evasion. In August, tax revenues rose to US\$1.5bn, 20 per cent more than a year ago. The result is falling inflation and interest rates combined with growing business and consumer confidence.

Mr Cavallo, who is Mr Menem's fourth economy minister, declines to take all the credit himself. He says: "What is happening today originated in changes that began with the restoration of democracy in 1983. Argentina's problems were always problems of inadequate rules, institutions and disorganisation." The previous government of Raúl Alfonsín recreated Argentina's shattered political institutions; now the Menem administration is recreating a market economy.

Credit is also due to Mr Menem himself. He astonished everyone when he embraced free market policies on becoming president, the very policies his party had bitterly opposed since its inception in 1947. One

of Mr Menem's advisers says: "Only someone like Menem would have the audacity, the instinct and sheer madness to try something like this."

Government growth projections that may have once sounded absurd now seem almost realistic. Mr Juan Llach, a key aide to Mr Cavallo, says annual growth rates of 7-10 per cent a year are entirely feasible, as economic stability releases years of savings and the investment rate doubles to 20 per cent of gross domestic product.

The government even predicts that in a few years Argentina will face a labour shortage. Mr Cavallo plans to negotiate a comprehensive reduction of Argentina's \$6bn foreign debt in 1992, and he has vowed to privatise or wind up all state enterprises by 1994.

Not that Argentina's economic problems have by any means been solved. Inflation, for example, is by no means conquered. Although now very

low by Argentine standards, it must rapidly fall to international levels if the fixed exchange rate is to hold. Some private economists think a new round of spending cuts and tax increases will be needed now, and this could slow growth.

Then there is the problem of corruption, which although it is declining remains a serious concern. Businessmen say Argentine must crack down hard on corruption if it is to attract foreign investment; independent observers say Mr Menem has still not done enough to root it out.

Although he purged the government in January under American pressure, no officials have been charged, while others with a doubtful past remain in government.

The government has not acted to break up powerful cartels and oligopolies and is acting too slowly to create an efficient civil service able to police the economy and enforce competition. The lumbering conglomerates that dominate Argentina's corporate scene will not survive unless they are forced to undergo traumatic change. Some observers doubt that their management will be able to modernise, cut costs and carve out new markets after growing in a closed economy sealed off from nearly all competition.

In a way, what has been achieved so far is the relatively painless part of economic reform. Real wages have fallen only slightly; employment has risen despite the elimination of 90,000 public sector jobs this year.

Mr Menem's advisers say:

"Only someone like Menem would have the audacity, the instinct and sheer madness to try something like this."

Government growth projections that may have once sounded absurd now seem almost realistic. Mr Juan Llach, a key aide to Mr Cavallo, says annual growth rates of 7-10 per cent a year are entirely feasible, as economic stability releases years of savings and the investment rate doubles to 20 per cent of gross domestic product.

The government even predicts that in a few years Argentina will face a labour shortage. Mr Cavallo plans to negotiate a comprehensive reduction of Argentina's \$6bn foreign debt in 1992, and he has vowed to privatise or wind up all state enterprises by 1994.

Credit is also due to Mr Menem himself. He astonished everyone when he embraced free market policies on becoming president, the very policies his party had bitterly opposed since its inception in 1947. One

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Joe Rogaly

Tides of history



The Liberal Democrats are enjoying their fifties. Let us indulge one of them; it just might come true.

Britain's third party could be on its way to becoming the Democrats (or is it the Republicans?) in a two-party system not unlike that of the United States. It has made a start. Now what it needs is a great deal of good luck, and an outright Conservative victory at the next general election. In that set of circumstances it would be well placed to succeed where the Alliance failed.

We know one of the reasons for that failure. The Alliance, a partnership between the former Liberal party and the erstwhile Social Democratic party, came crashing down in smutheens after the 1987 election. Detailed accounts by Lord Jenkins (then Mr Roy Jenkins) and Dr David Owen, two of the founders of the SDP, make it plain that the single most destructive force was Dr Owen's temperamental inability to work with his colleagues.

But before Dr Owen appeared on the scene Lord Jenkins and Sir David Steel, the then Liberal leader, had been right to discern that there was a longing in Britain for a third choice. During most of the 1980s Labour was not electable, while the Conservatives under Mrs Thatcher won three times mainly for that reason. The other two parties competed for the leadership of the opposition. The Alliance nearly won, but nearly was not good enough. Two years ago, as Labour began its steady climb back towards electoral respectability and a long run of high scores in the opinion polls, it seemed as if the story was over.

Today it looks as if there may be a sequel, with a quite different dénouement. As I say, this is a morning for indulging the fantasies of the underdog party. Much depends on how Labour fares on polling day. A convincing overall majority for Mr Neil Kinnock would render the Liberal Democrats irrelevant, although they would harass the new government from the

opposition benches. But that is the least likely outcome. It always has been, even during the high summer of Labour opinion poll leads.

Yet the matter is not settled: the polls suggest that the two larger parties are fairly evenly matched. If the Conservatives win with a minuscule majority, Mr Kinnock may survive to fight another day. His slogan would be, "one more push, and the Tories are out". If Labour emerges as the largest party in a hung parliament, he might be able to form a government on the basis that the Liberal Democrats and assorted nationalists would be bound to support him. Such an outcome is possible, but by no means certain. It is at least equally likely that Mr John Major will lead the Conservatives to a convincing fourth victory. On last week's evi-

The Liberal Democrats contain more trust-busters than the DTI

dence, that would be my bet.

Labour Democrats draw the conclusion that the tide will now bring them in as Labour fades. The years of Labour ascendancy, begun after the first world war, would be over. They would constitute a 70-year blip, democratic in nature, but nevertheless parallel to the authoritarian 70-year blip in the Soviet Union. Some Liberal Democrats believe that, given time, their new party will replace Labour completely. British politics would then still work on the US two-party principle. This is consonant with its built-in first-past-the-post voting mechanism. Others acknowledge that Labour will take a lot of withering away. They prefer to aim for a multi-party Britain in which most governments are coalitions of parties elected by proportional representation. Labour will almost certainly pin PR to its masthead if it loses next time; the question is how fast support for the Liberal Democrats would expand as support for Labour contracted.

This bubble will burst with the next opinion poll showing an increase in Labour support. Meanwhile, let it float.

LETTERS

The auditor and the 'Law of Silence'

From Mr Paul Horns.

Sir, David Waller ("Law of Silence", August 29) is right in saying that the lot of the senior partners of a leading firm of accountants is a frustrating one.

The article poses a number of questions in relation to the audit of Poly Peck International (PPI) and, indeed, similar questions have been raised in relation to companies audited by other firms.

With regard to PPI, my dilemma is as follows. While I am satisfied with the audit work carried out in relation to PPI and I know that my colleagues and I can answer the questions posed, any detailed answers that we give would result in betraying a client confidence and might prejudice any legal proceedings involving the directors.

As a result, we are obliged to remain silent and indeed this is prevented from fully defending our firm.

My point is therefore this: it is as frustrating for Stoy Hayward to remain silent about what the PPI audit is as it is for you and your readers to be denied the information.

The "Law of Silence" to which you refer does not allow us to defend ourselves or to answer the questions which your article has raised.

We are, however, nevertheless subjected to the inferences that result from these unanswered questions, a position which we would naturally prefer to defend.

The cloak, it would seem, can shelter the client more than the accountant.

Paul Horns,
senior partner,
Stoy Hayward,
8 Baker Street,
London W1

Investors must get used to lack of Soviet centre

From Mr Clifford L Brody.

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Stoy Hayward,
8 Baker Street,
London W1

European model of industrial relations

From Dr Michael Cross.

Sir, I read with interest your coverage of the TUC conference in Glasgow as regards the debate on the adoption of a "European model" of industrial relations. As somebody responsible for leading our company's work with unions in the UK, Germany, Italy and Poland in a small (110m turnover) contract packing business, I make the following observations.

1. We already operate a "company enterprise board" structure in the UK with the district full-time officer and site convenor sitting on the board as ex officio members. This has worked extremely well as regards jointly developing and implementing long-term decisions on investment in people, plant and equipment.

The union role in this instance has been elevated to one being actively and equally involved in the forming of goals, strategies and tactics which are fundamental to the long-term well-being and development of union members. This experience, I am sure, is not restricted to our operation, and we would welcome the formal endorsement of this approach throughout the UK.

2. At our two sites in Germany we operate the usual "German model". The main differences I have found are the lack of suspicion of the relationship between "unions and management", and the high quality of education and training available for union officers (both lay and full-time). In terms of operation there are few differences from our UK experiences, except that the novelty of our UK arrangements does, I feel, provide extra energy to our meetings.

Our experience of the last few years can only serve to support (GMB leader) Mr John Edmonds' vision of industrial relations in the UK. Let us hope we will see more political moves to make this more realisable over the coming year.

Michael Cross,
20 Amherst Road,
Ealing,
London W1

Safeguarding minority rights

From Mr Andrew Michael Apostolou.

Sir, Edward Mortimer ("A fair deal for minorities", September 4) points to the Aaland Islands as a good example of the safeguarding of minority rights. But given that many republics fear the size and power of Russia, the example of Schleswig-Holstein may prove more appropriate.

Fearful of making binding international commitments that might be used against them in the future, the Danish government came to a unique arrangement with Federal Germany in 1955 to safeguard each country's minority

on the other's territory.

Without treaties or reference to international law, both countries adopted similar legislation for the protection of the minorities. So, in the German region of Schleswig-Holstein, the requirement for parties to gain more than 5 per cent of the vote to enter the regional assembly was lifted to ensure Danish representation.

Today the Germans of Denmark and the Danes of Germany are among the best-protected minorities in Europe. Andrew Michael Apostolou, Dept of Philosophy, London School of Economics, WC2R 2LS.

From Mr Anthony Holland.

Sir, There are now three accounting principles - consistent, conventional and consistent.

It would be of benefit to analysts if companies had to announce in advance their selection.

Anthony Holland,
Windsor Manor,
Windsor, Surrey,
GU20 6SW.

on the other's territory.

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FINANCIAL TIMES

Tuesday September 10 1991



Power of veto and right to initiate legislation sought for European Parliament

Dutch seek to curb Brussels' power

By David Gardner in Brussels

The Dutch presidency of the European Community wants to boost the powers of the European Parliament, giving it the right to veto almost all EC legislation by the 12 member states, or Council of Ministers.

The proposal is contained in an unpublished working document likely to be put to the inter-governmental conference on political union currently trying to forge agreement on changes to the Treaty of Rome.

The Dutch ideas go much further than proposals by Luxembourg, the last member to hold the six-month rotating presidency, which advocated giving the Strasbourg assembly the last legislative say in

five areas.

The plan is bound to sharpen differences among the Twelve about the so-called "democratic deficit" - how to strengthen parliament at a time when Brussels is acquiring more powers. And it will also polarise debate in the run-up to the December European summit in Maastricht, by when the EC is supposed to agree on blueprints for both political union and economic and monetary union (EMU).

Both sets of negotiations are thus beset by difficulties. The two main obstacles to an accord on political union are the powers of Strasbourg and the extent to which the Twelve

should submit to a common foreign and security policy.

Germany has made clear that it regards a much-strengthened parliament as a sine qua non for agreeing to EMU, which would entail surrendering the D-Mark and the now dominant role of the Bundesbank in European monetary policy to a future single currency and a European central bank. Italy also strongly backs a beefed up Euro-legislation.

The UK is set against diluting the powers of national parliaments, wanting to give Strasbourg the role of greater scrutiny over the Brussels Commission. France, which

has gone to great lengths to

keep the parliament in Strasbourg for national prestige, nevertheless wants to keep it toothless, although it is likely to compromise in order to get full German endorsement of EMU.

Strasbourg currently plays little more than an advisory role in EC lawmaking, and its amendments need the support of the Commission. It has considerable powers over the EC budget.

The Dutch plan would give the 518 Strasbourg MEPs the right to veto all legislation the Council approves by majority vote. The Luxembourg plan suggested veto rights on the

environment, infrastructure, high-technology research, and aid in and outside the EC.

The Dutch refinements

simultaneously advocate that a

great deal more EC legislation

is subject to majority voting -

now used for Single Market

laws and directives in areas

like environment and social

policy which are judged essential

for a barrier-free Commu-

nity.

Majority opinion in the par-

liament itself wants full "co-de-

cision" with the Council, with

laws subject to a two-stage

majority vote by both, and par-

liament given the right to initiate

legislation.

For today at least, there will be more questions than answers about British Aerospace's profits warning, but the manner and timing of its announcement scarcely inspire confidence. Given that most forecasts for its full-year profits were cut by a fifth only a few weeks ago, it looks like a case of mutual misunderstanding between BAE and the City. Since the recession began appearing in the form of lower profits, companies have shown an uncanny ability to deliver results closely in line with expectations. BAE's traditionally aloof style is out of step with the times.

One wonders nevertheless why the group felt obliged to make the warning when it did

- tomorrow's interim results give it an opportunity for the customary trading statement.

Perhaps the underwriters of its

expected rights issue were

edgy, or BAE's auditors were

unhappy at continuing the poli-

cy of putting the costs of its

redundancy programme into the

balance sheet.

The episode seems to support Lord Weinstock's assertion that large defence groups are having to work harder to the days when customer advances provided the funding for their businesses. In its 1990 accounts, BAE had some £45m of advances, equivalent to three times its market capitalisation and £400m less than the previous year's figure. As customers get tougher, BAE might gear up with debt or issue lots more equity, but its working capital requirements will be as heavy as ever.

The implications for shareholders are less than pleasing whichever route it chooses. Their only consolation is that talk of a large acquisition now seems decidedly far-fetched.

Whatever the case, the price for not massaging expectations has already been a 6.5 per cent drop in BAE's shares. If there is a large charge against profits to be made from the likes of Rover or the Arlington property portfolio, the worst of the damage might be over. The 6.5 per cent yield is scant consolation for the risk of further deterioration at the trouble spots.

UK economy

It is quite easy to imagine

Mr Major pushing harder on

the election button after yes-

terday's revised retail sales

and credit figures for July. It

would be imprudent to con-

clude, though, that the UK's

economic statistics are yet con-

sistent with anything more

exciting than a slow and uncer-

tain recovery.

Two consecutive months of

retail volume growth on a

scale not seen since early 1989

is certainly encouraging.

Indeed, if one reallocates to

later months part of the large

March increase attributed to

VAT, an improving trend is

discernible at the end of the

first half. Year on year compa-

nisons should turn positive

when August figures are

available.

The argument is all very

tentative, however, allowance

has to be made for the impact

of stock clearance sales over

the summer, and too much

should not be read into sub

sector gains and losers.

Through clothing and footwear

sales were static in July, but the

rise in purchases of more dis-

cretionary household goods

and consumer durables could conceivably be linked to the depressed housing market. Those deciding not to sell their homes can simultaneously opt for a spot of DIY.

The July credit figures could also be read in more than one way. The \$428m of new lending was more than the market expected and certainly adds weight to opinion poll findings that consumer confidence is creeping back. The size of credit card debt as a proportion of net increased lending, though, suggests that distressed borrowers may be somewhere in the equation.

Leucadia/Molins

Leucadia's long-drawn out effort to gain control of Molins lacks the profile of Lord Hanes' mooted bid for ICI, but it raises important issues of principle nonetheless. This week Molins must call an extraordinary meeting at which its board stands to be outvoted by a foreign predator which managed to acquire only 45 per cent in the course of its original bid two years ago. Leucadia's chances of success are high because it has managed to raise its stake to 48.45 per cent by buying shares at a premium to the market price.

There are aggrieved parties on almost every side in this affair, not least investors deprived of the right to exit at the premium paid by Leucadia since its bid lapsed. Yet Leucadia has not infringed the Takeover Code. That suggests the Code is inadequate when a bid lapses with the bidder in splitting distance of a majority.

Hard cases make bad law. It is not easy to see how the Code could be amended without gross interference in the workings of the market. Forcing such a bidder to unwind its stake, possibly at a loss, would make the whole takeover business extraordinarily risky. In any case the Code defines a stake of between 30 and 50 per cent as effective control. By that yardstick, Molins is denying Leucadia its democratic rights by refusing to represent on its board. That situation would persist even if Leucadia had been denied its right to increase its stake by the permitted 2 per cent a year after the bid lapsed. But other shareholders also have a justifiable claim to equal treatment. Some of the injustice done to them would disappear if, having taken control of the Molins board, Leucadia was obliged to make an offer for the entire outstanding capital at the highest price it paid along the way.

Poland threatens to call off EC trade talks

By David Gardner in Brussels

Poland yesterday threatened to cancel talks on an association agreement with the European Community.

The move came as the EC moved to defuse a row over east European market access for beef, which left France embarrassed when foreign ministers met in Brussels last Friday. The dispute "looks close to being resolved", a senior Brussels official said.

Poland had hoped the EC foreign ministers would agree to offer more generous trade terms for its agricultural pro-

duce, textile and steel.

But France, worried about its beef farmers, blocked proposals to offer more generous terms in spite of pledges by Community foreign ministers during last month's abortive Soviet coup to speed up the

reform process. The French prime minister, Edith Cresson, told the Soviet ambassador to the EC that Poland was unlikely to be impressed by her own Brussels' commitment to a better deal for eastern Europe, and the degree of hostility raised by France's obstinate defence of its farming interests.

Mr Uffe Elleman Jensen, the Danish foreign minister

increased "access" for east European farm produce would involve the EC financing these countries' sales to the still old market in the Soviet Union.

Mr Jacques Delors, the Commission president, is due to meet Mrs Edith Cresson, the French prime minister, later this week, and is expected to impress on her both Brussels' commitment to a better deal for eastern Europe, and the degree of hostility raised by France's obstinate defence of its farming interests.

The row, which jeopardises the "association agreements" Brussels is offering the east European trio as a transition to a free trade zone and EC entry, was likely to go back to the Twelve foreign ministers at the end of this month. But if a formula emerges beforehand, any council meeting between now and then could pass it.

France's position is further undermined because it is one of the few EC beef producing countries where prices have held up sufficiently not to trigger the "safety-net", which obliges Brussels to buy all output into its stockpiles.



A construction worker on scaffolding high above Tiananmen Square in Beijing pauses to look at a portrait of Mao Zedong yesterday, the 15th anniversary of the Chinese leader's death

Mobil in oil exploration talks with Vietnam

By Alan Friedman in New York

Mobil, the US oil and gas group, is holding talks with PetroVietnam, the state oil company of Vietnam, about possible exploration opportunities in the South China Sea.

The US company stressed yesterday that the talks were preliminary and that no business could be conducted until the long-standing US trade embargo against Hanoi was lifted. Mobil last explored for oil and gas and found deposits off the coast of Vietnam - by agreement with the government of Saigon - more than 15 years ago.

Mobil said yesterday that the talks were taking place with the full knowledge of officials

from the US Treasury and State departments, who are being briefed on any company action.

Mobil and other US oil companies are keen to respond to PetroVietnam's recent announcement that it would consider exploration bids for the offshore properties previously leased by Mobil.

US companies left Vietnam in 1975, when North Vietnamese troops entered Saigon and overran the US embassy. All other western companies left Vietnam in 1981, when Hanoi closed its doors to exploration by them; non-US companies began returning after Vietnam relaxed its ban in the next century.

At present companies from at least 15 countries are involved in exploration in Vietnam. Among them are Enterprise Oil, British Petroleum, Esso and Clyde Petroleum of the UK, plus companies from Japan, Sweden, New Zealand, the Netherlands, India and Indonesia.

Although Vietnam is a net oil exporter, it needs western technology to develop oilfields such as the White Tiger field in the South China Sea. The East-West Center, which has studied Vietnam's oil potential, reckons the country's crude oil output could rise from its present level of 60,000-70,000 barrels a day to as much as 300,000-500,000 b/d by the early years of the next century.

The US company is holding talks with the government of Saigon, which is still being held by the same group that was responsible for the proposed EC ban.

The US government has imposed strict controls on tobacco advertising in young women's magazines and ban tobacco ads from all new magazines for six months. It extends health warnings to the branded advertising on tobacco companies' vehicles and to retail promotional material.

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FINANCIAL TIMES COMPANIES & MARKETS

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Tuesday September 10 1991

INSIDE

Hachette starts asset sale with Danel Ferry

Hachette, the French publishing and broadcasting group, is selling Danel Ferry, the country's leading printer of continuous office stationery in the first big step in the FFr2bn (\$330m) of planned asset sales. Page 18

Carrubba speaks of his future

Mr Frank Carrubba, newly appointed executive vice-president of technology at Philips, the Dutch electronics giant, talked enthusiastically about the task ahead and his "10 exciting years at Hewlett-Packard", the US computer and electronics manufacturer. Page 18

EBRD picks Morgan Stanley

The European Bank for Reconstruction and Development has picked Morgan Stanley International, the US securities house, to lead its debut debt issue. Page 23

Empress of Blandings in danger

The equilibrium of Lord Emsworth would have been very much disturbed by the knowledge that the Empress of Blandings, his prize sow, is now a member of an endangered species. The Empress, as fans of the English author P.G. Wodehouse should recall, was a Berkshire pig, a breed on the critical list of the Rare Breeds Survival Trust. Page 27

New ACM proposals accepted
Revised plans by Australian Consolidated Minerals for the sale of a stake in its Mount Keith nickel project to Outokumpu of Finland had been accepted by the federal government's Foreign Investment Review Board. Page 20

Sime Darby ahead 11%

Sime Darby's pre-tax profits to June rose 11 per cent to M\$679m (US\$244.2m) but Malaysia's largest conglomerate warned of uncertainty ahead. Page 22

UK builder suffers

The severity of the recession in the UK housing market was illustrated when Wilson (Connolly) Holdings, the east of England-based builder, announced a 28 per cent fall to £13.8m (\$23.32m) in pre-tax profits during the first six months. Mr Ian Black (left), managing director, said: "It is to be hoped that we are somewhere near the bottom of the cycle." Page 25

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Carroll Brothers	25	Normandy Posseidon	20
Commercial Union	25	Outokumpu	20
Cone Plantations	22	Perkins Foods	24
Continental Bank	20	Philippe Int'l	25
Crown Life	20	Scruttons	22
Evans Halshaw	24	Sherwood Computing	26
Fairley	24	Sime Darby	22
GIO	25	Suter	25
Hanshead	25	TEA	15
Hachette	18	Trans-Brasil	25
Haynes Publishing	20	Vasp	25
Hewlett-Packard	18	Wilson (Connolly)	25
Hong Leong	15		
Hopkinsons	25		

Chief price changes yesterday

FRANKFURT (DM)		Paris		
Police Mater	645	15	Desart	2100
Colgate-Palmolive	885	35	Ester Int	340
Horizon	1855	4	Eurom	825
Wacker Chemie	1400	4	Fono Lyonaise	672
Stoeckli	8107	143	Socimi-Afford	1580
Wacker Chemie	200	5		
Amoco (US)	1002	12		
Union Carbide	2035	12		
Stoeckli	955	24		
Parke-Davis	645	24		
Barclays Int'l	334	12		
Schering-Plough	834	12		
Amoco (US)	1002	12		
Union Carbide	2035	12		
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Amoco (US)	100			

INTERNATIONAL COMPANIES AND FINANCE

Hachette sells printer as start of assets disposal

By William Dawkins in Paris

HACHETTE, the French publishing and broadcasting group, is selling *Daniel Ferry*, the country's leading printer of continuous office stationery, the first significant step in the FF1.2bn (\$330m) programme of asset sales announced last June.

The sale, at a price yet to be finalised, is to *Apx Partners*, the investment group formerly known as *MMC Patrio*. *Daniel Ferry* is valued on the stock market at FF1.230m. But the sale price could be given that the share price is affected by the fact that *Hachette* and its interests control nearly all *Daniel Ferry's* capital, said Mr Jean Jacques Limage, analyst at *DILP* James Capel in Paris. *Apx* plans to finance acquisition.

Krupp Stahl set to take over **EKO** group

By David Goodhart in Bonn

KRUPP STAHL, the steel subsidiary of Germany's Krupp conglomerate, is favourite to take over one of east Germany's biggest steel groups, **EKO**, in Eisenhüttenstadt, near the border with Poland.

A senior official of the Treuhand privatisation agency in Frankfurt am *der* *Oder*, the nearest regional office, confirmed yesterday that *Krupp* was the frontrunner to acquire the bankrupt steel company, which employs about 9,000 people.

There is also a joint offer from *Thyssen* and *Salzgitter*, now part of the *Preussag* group, and from the Dutch group *Hoogovens*. *Krupp* is reported to have the most ambitious restructuring plan for the east German steel group but is also demanding considerable state support.

• **BEKAERT**, Belgium's leading steel wire and cord producer, said the outlook for the rest of the year remained difficult despite reporting higher than forecast first-half profits.

Net profit in the first half of 1991 fell sharply to BF173m (\$4.8m) against BF133m in the first half of 1990.

sitions of other office stationary printers by *Daniel Ferry*, the third largest player on a European market which remains fragmented and ripe for consolidation, said Mr Maurice Tchénio, managing partner in the investment group.

Hachette is selling assets to curb debts, which reached around FF1.74bn by the end of last year due to the cost of a two-year US acquisition spree, including *Grolier*, the encyclopaedia group, for \$449m and *Diamonds*, the magazine publisher, for \$712m. It also faces greater-than-expected losses and demands for cash from *la Cing*, the troubled private television station of which *Hachette* became operator after taking a 25 per cent stake last October.

Carrefour first-half profits rise 6.7%

By William Dawkins

CARREFOUR, the acquisitive French hypermarket group, yesterday announced a 6.7 per cent rise in first-half profits but repeated its earlier forecast that full-year earnings would fall slightly from last year's FF1.35bn (\$22m) net.

Carrefour, which is digesting the FF1.6bn acquisition of its rival, *Euromarche*, launched in June, said net profits rose from FF1.35bn to FF1.383m in the first six months of the year.

This year's first-half profit includes an unquantified capital gain from the sale of *Carrefour's* 30 per cent stake in the Swiss group, *Hypermarchés Participations*.

Court protection for TEA

By Andrew Hill in Brussels

A BELGIAN court yesterday accepted Trans European Airways' request for protection from its creditors and appointed two judges to report on the prospects for restructuring the airline.

TEA, Belgium's largest independent airline, asked for protection for four group companies on Friday after a number of small creditors threatened to go directly to *TEA's* clients for repayment of their debts.

The court decision – equivalent to Chapter 11 protection in the US – will enable *TEA* to continue flying while a restructuring package is put together.

The airline, which has made losses for the past two years, was planning a number of measures to revive the company, including possible investment or takeover by another airline.

TEA said on Friday it that hoped to pay its small creditors BF1250,000 (\$7,000) each within six months.

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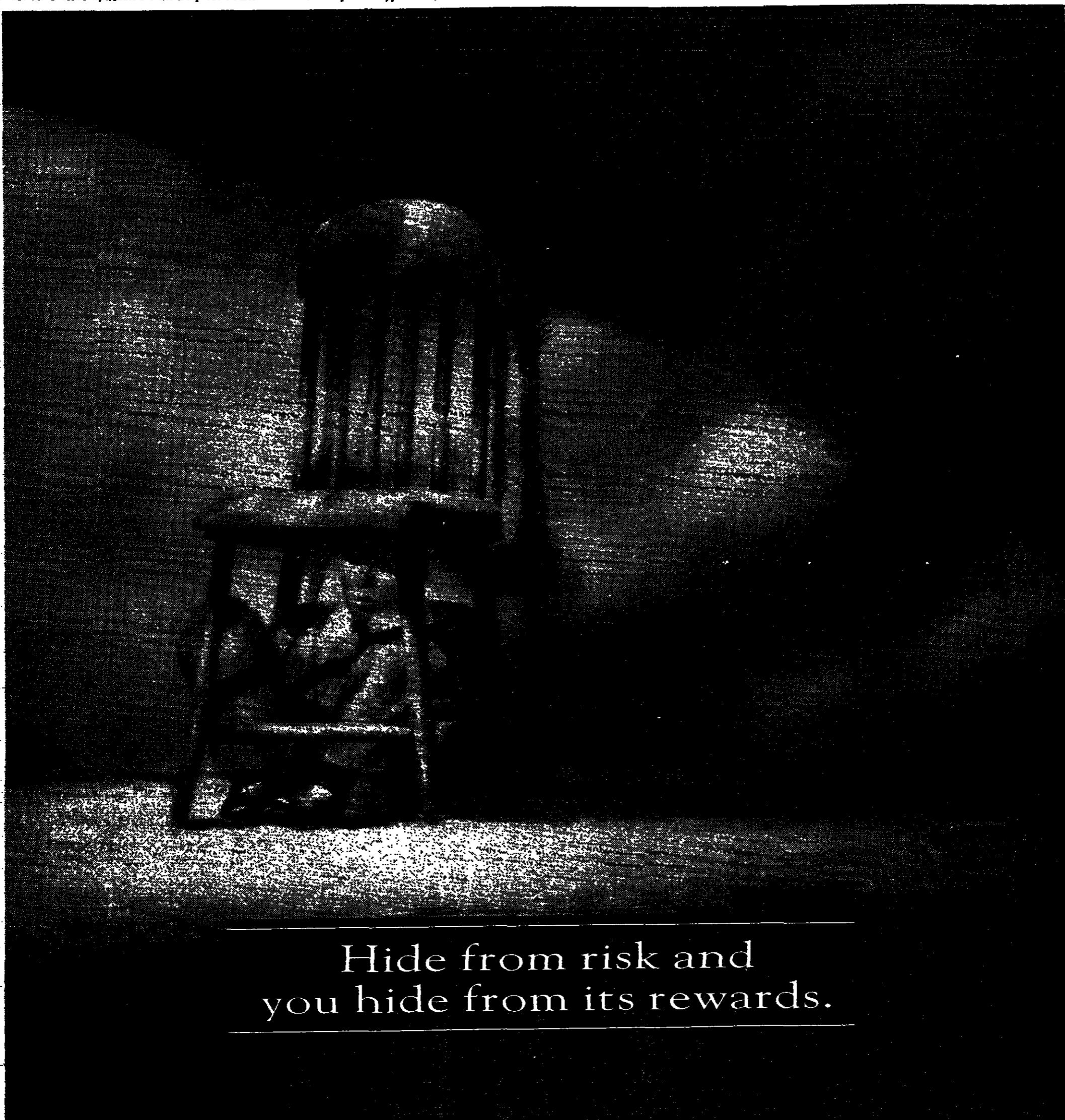
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Hide from risk and you hide from its rewards.

You've got to stick your neck out to prosper.

Risk and reward travel side by side. Avoid the one, and the other will also pass you by.

But your choice of risk is critical. Some risk you want to take. Some, you don't.

Helping you choose—and profit by your choice—is the strength of Bankers Trust. Our whole firm is dedicated to helping clients shed risk that can hurt them, assume risk by which they can profit.

We'll work with you day in, day out, to analyse

your risk. We have the intellectual strength to make hard choices look easy. The market strength to turn strategy into reality. And the capital strength to keep every commitment we make.

Taking and managing risk is the mark of a leader. With Bankers Trust beside you, you'll truly be leading from strength.

Bankers Trust
LEAD FROM STRENGTH.

NOTICE OF REDEMPTION

to the Holders of

Ford Credit Canada Limited

Cdn\$ 75,000,000

10% Guaranteed Notes due October 1, 1992

Unconditionally Guaranteed as to Payment of Principal, Premium and Interest by

Ford Motor Credit Company

In accordance with the provisions of the Fiscal Agency Agreement dated as of October 1, 1985 between Ford Credit Canada Limited ("the Company"), Ford Motor Credit Company ("the Guarantor") and Kredietbank S.A. Luxembourgeoise ("the Fiscal Agency"), the Company is entitled to redeem the Notes given to it by the Company on October 1, 1991 ("the Redemption Date") all of its 10% Notes due October 1, 1992 at a redemption price ("the Redemption Price") of 100% of the principal amount thereof together with accrued interest ("the Accrued Interest") of Cdn\$ 4.23 per denomination of Cdn\$ 1,000 and Cdn\$ 42.23 per denomination of Cdn\$ 10,000 from October 1, 1991 to the Redemption Date.

The amount of Accrued Interest and the Redemption Price will become due and payable upon each Note on and after the Redemption Date.

On and after such Redemption Date the Notes will no longer be outstanding and interest on the Notes will cease to accrue.

Payment of the Accrued Interest and of the Redemption Price will be made upon presentation and surrender of the Notes, together with all the appurtenant coupons maturing after the Redemption Date, at any of the following paying agencies: the main offices of Kredietbank N.V. (London Branch) London, Algemene Bank Nederland N.V. in Amsterdam, Kredietbank N.V. in Brussels, Credietbank N.V. in Paris, Franklin Credit Commercial in France, Fins, Kredietbank (Suisse) S.A. in Geneva, Kredietbank S.A. Luxembourgeoise in Luxembourg and the Bank of Nova Scotia in Toronto.

Coupons which shall have matured prior to the Redemption Date should be presented and surrendered for payment in the usual manner.

Dated as of September 6, 1991

The Fiscal Agent
KB KREDIETBANK
SA LUXEMBOURGEOISE

PRINTING TECHNOLOGY

The FT proposes to publish this survey on

28 October 1991

More senior European businessmen in the paper, printing and publishing industries, read the Financial Times than any other business title. If you want to reach this important audience, call Bill Castle on 071 873 3412.

FT SURVEYS

Coles Myer Finance International Limited
(the "Issuer")

Notice to the Holders

of the A\$125,000,000 9% Subordinated Convertible Bonds Due 1997 of the Issuer (the "Bonds") and the A\$125,000,000 Subordinated Conversion Bonds Due 1997 (the "Conversion Bonds") convertible into Ordinary Shares of Coles Myer Ltd. (the "Guarantor").

Redemption on 17th July, 1991 (the "Redemption Date").

The attention of holders of the Bonds is drawn to the Notice of Early Redemption published in the Financial Times on 17th June, 1991, advising holders that the Issuer would redeem all outstanding Bonds on the Redemption Date.

As Trustee for the Bondholders, The Law Debenture Trust Corporation p.l.c. exercised its discretion under the Conditions endorsed on the Conversion Bonds to convert all Bonds not duly presented for redemption before the date of such election (the "Unpresented Bonds") into Ordinary Shares of the Guarantor and arranged for the sale of the benefit of Bondholders entitled thereto of all Ordinary Shares arising from such Conversion.

Bondholders who have not yet presented their Bonds and received their entitlement to the proceeds of such sale (amounting to A\$1,384.83 per A\$1,000 Bond and A\$6.924.16 per A\$5,000 Bond) are reminded that they may do so at any of the Paying and Conversion Agents listed below. Each Unpresented Bond should be presented for redemption together with all unutilised Coupons relating thereto, failing which the face value of any such missing unutilised Coupons will be deducted from the sum due for payment.

Principal Paving and Conversion Agent:

Bankers Trust Company
1. Appold Street
Brisbane
London EC1A 3HE

Paving and Conversion Agents:

Swiss Bank Corporation
Aeschenvorstadt 1,
CH-4002 Basel

Banque Indosuez Luxembourg
39, Allée Scheffer,
L-1520, Luxembourg

Agent Bank

Bankers Trust
Company, London
10th September, 1991

MORTGAGE RATE

With effect from
close of business on 1 October

1991 House Mortgage

Rate will be decreased
from 11.95% to 11.5%

per annum for all
existing borrowers.

The new rate is effective
immediately for new
borrowers.



The Royal Bank of Scotland

The Royal Bank of Scotland plc.
Registered Office: 36 St. Andrew Square,
Edinburgh EH2 2YB. Registered in Scotland No. 90312

INTERNATIONAL COMPANIES AND FINANCE

Finnish group cleared to take ACM mine stake

By Kevin Brown in Sydney

AUSTRALIAN Consolidated Minerals (ACM) said yesterday it will sell its 50 per cent stake in Mount Keith project, with ACM's gold mines and other assets going to Normandy Poseidon. The deal would give WMC secure access to the low-grade ore at Mount Keith, in Western Australia, which could be used to feed its nickel smelter at nearby Kambalda.

ACM announced recently that it planned to sell half of Mount Keith to Outokumpu, which will also take management control.

The Finnish group will retain most of the mine's revenue for the next two decades in return for an initial A\$80m payment to ACM.

ACM said it had received notification that Mr John Kerin, the Australian treasurer, had no objection to the sale, which would be put to shareholders for approval on September 23.

The group did not say what changes had been made to the proposal to secure FIRB approval.

Pasminco losses set back North Broken Hill

By Kevin Brown

NORTH Broken Hill Peko, the Australian resources group, yesterday blamed losses at Pasminco, an associated smelting group, for a 40 per cent fall in equity-accounted net profits to A\$7.9m (US\$6.2m) for the year to end-June.

North said net profits from its core mining and industrial division increased to A\$15.9m from A\$13.9m last year, mainly because of record production at the Robe River iron ore mine, in which it has a 53 per cent interest.

However, net profits from uranium mining by the group's 65 per cent-owned subsidiary Energy Resources of Australia (ERA) fell from A\$13.1m to A\$10.2m because of lower prices for uranium US\$30m.

Profits from forestry and paper activities were also down from A\$85.5m to A\$32m because of competition from imports and depressed demand for paper caused by recession in Australia.

Pasminco, which is 40 per cent owned by North, increased production of zinc and lead, but lower prices and the high value of the Australian dollar had "a severe impact" on profitability, the group said.

North's share of Pasminco's losses amounted to A\$1.9m, compared with a profit of A\$6.2m in the previous year. Net profit after extraordinary items was A\$11.0m, compared with A\$13.2m last year, after including North's A\$3.1m share of an extraordinary gain by ERA.

The extraordinary gain included a write-back of A\$1.6m following the settlement of a dispute with the Australian Taxation Office.

ERA recently increased its uranium assets by buying the Jabiluka deposit in the Northern Territory from Pancontinental for A\$120m, in spite of a federal government ban on development.

ERA hopes a future government will permit joint development of Jabiluka and its nearby Ranger mine.

Mr Peter Wade, North's managing director, said there had been some evidence of recovery in the group's domestic operations since the end of the financial year.

It was too early to predict profits for the current year, but there might be "some improvement" in earnings, Mr Wade said.

However, North would have to overcome the loss of Pasminco dividends, following an announcement by the company last week that it was unlikely to pay a dividend in the current year.

"We have to improve our operating performance quite strongly to overcome that loss of dividend, and that will be a real challenge for us," Mr Wade said.

15p for every Standing Order

10p for every Direct Debit

These charges will be added to all withdrawals as they are made irrespective of whether or not the account is liable to Service Charge.

CLYDESDALE BANK PLC

PERSONAL CURRENT ACCOUNT - SERVICE CHARGE

The charging structure for Current Accounts has been revised. With effect from November 1st 1991 the following charges will apply:

Personal Current Account customers who remain in credit at all times during the charging period will continue to be exempt from Service Charge.

Personal Current Account customers, who are overdrawn during the charging period, will have the following charges levied against items:

30p for every AutoBank Card Withdrawal and Direct Debit Entry
44p for every other Debit and Standing Order entry

30p for every AutoBank Card pay-in and Automated Credit entry

44p for every other Credit entry

Those accounts subject to service charge will also be liable to a Maintenance Fee of £4.50 per quarter.

STANDING ORDERS/DIRECT DEBITS

For payments under Standing Order and Direct Debit agreements the following charges apply:

15p for every Standing Order

10p for every Direct Debit

Premier Cheque Account customers who do not overdraw by more than £100 will be exempt from paying the above Maintenance Fee.

PREMIER CHEQUE ACCOUNT

Maintenance Fee £25 per quarter

Premier Cheque Account customers who do not overdraw by more than £100 will be exempt from paying the above Maintenance Fee.

INFORMATION ON CHARGES

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HENLEY
Management College

Canadian insurer lured to a new life on the prairies

By Bernard Simon in Toronto

THE PRAIRIE province of Saskatchewan, best known for its vast wheat farms and freezing winters, has persuaded one of Canada's leading life insurers to move its head office from Toronto to the sleepy provincial capital of Regina.

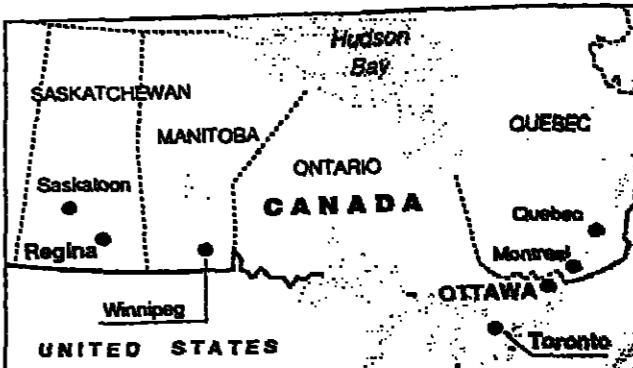
Crown Life, which has assets of C\$160m (US\$127.70m), is making the move to fulfil a key condition of a C\$250m deal in which its controlling shareholder, the diversified financial services group Crown Corp., is selling a 42 per cent stake to Haro Financial Corp., a private Saskatchewan-based company.

Crown's interest will drop to 52 per cent.

The Saskatchewan government has been trying to promote Regina, a city of 180,000 people with a reputation as one of Canada's least attractive provincial capitals, as a centre for financial services companies which do not need constant face-to-face contact with their clientele.

The government will guarantee a bank loan to Haro to help finance the Crown Life purchase. Its support also has a clear political motive.

The Conservative government of Premier Grant Devine, which trails its left-wing opposition in the opinion polls, is



must by law call an election within the next two months.

Mr Fred Richardson,

Crown's chief executive, said the move would substantially reduce rental and other operating costs.

Although all 1,200

head office staff will be offered jobs in Regina, the company

expects that only about half

will be willing to make the move.

Haro's investment will take

the form of convertible pre-

ferred shares.

Crown is setting aside

C\$50m of the proceeds to

cover the costs of the move.

Another C\$100m is earmarked

for extra provisions on the

company's troubled US real estate portfolio, leaving C\$100m for investment in Crown's capital.

While the move to Regina

will bring long-term savings in

the company and its employ-

ees, it will add at least one

headache to doing business in

the US, where Crown owns

about two-thirds of its pre-

mium income.

Regina is only 100 miles

north of the US border, but

there are no non-stop flights

from there to any US city.

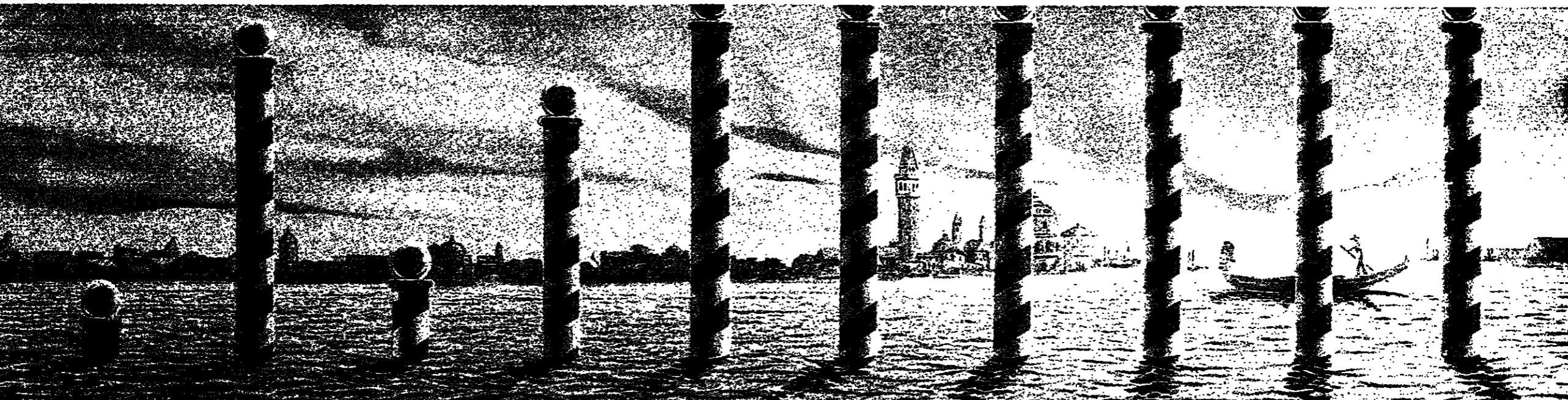
Crown Life's 151 offices also

include operations in Britain,

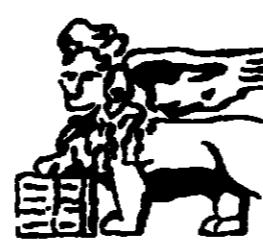
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FT GUIDE TO WORLD CURRENCIES

The table below gives the latest available rates of exchange (rounded) against four key currencies on Monday, September 9, 1991. In some cases the rate is nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise. In some cases market rates have been calculated from those of foreign currencies to which they are tied.

COUNTRY	£ STG	US \$	D-MARK	YEN	COUNTRY	£ STG	US \$	D-MARK	YEN	COUNTRY	£ STG	US \$	D-MARK	YEN
CO	100	CO	100	CO	100	CO	100	CO	100	CO	100	CO	100	CO
Afghanistan (Afghan)	99.25	57.3699	33.8448	42.5053	Ghana	0.60	36.932	218.241	274.04	Pakistan (Pak)	4.16	23.963	1.1517	17.773
Algeria (Dinar)	50.45	17.4111	10.3856	13.0405	Guatemala (Quetzal)	0.40	26.841	110.885	139.591	Papua New Guinea (Kina)	0.14	0.14	0.14	0.14
Argentina (Peso)	9.9725	5.7644	3.4095	4.2705	Greenland (Danish Krone)	11.3425	6.5679	3.7846	4.8061	Paraguay (Guarani)	227.33	1.1124	7.0711	9.924
Angola (Kwanza)	101.324	58.5687	34.452	43.3035	Greece (Drachma)	0.25	187.98	110.24	139.591	Philippines (Peso)	4.50	29.1849	1.1437	19.206
Anguilla (Pound)	17.155	105.867	62.4552	78.4268	Guatemala (Quetzal)	1.7003	5.0001	4.7208	5.0006	Portugal (Escudo)	1.66	0.576	0.341	0.3225
Anguilla (Pound)	18.715	11.208	7.002	8.8542	Guatemala (Quetzal)	1.7003	5.0001	4.7208	5.0006	Portugal (Escudo)	1.66	0.576	0.341	0.3225
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INTERNATIONAL CAPITAL MARKETS

Hopes of rate cut push up Treasuries at the long end

By Patrick Harverson in New York and Sara Webb in London

US TREASURY prices firmed at the long end yesterday morning, aided by the appearance of several large contract buyers in the futures market.

By mid-session, the benchmark 30-year government bond was up 1/8 at 101.10%, yielding 7.982 per cent. There was no

GOVERNMENT BONDS

movement at the short end of the market, however, with the two-year note unchanged at 100.4%. Trading was reported to be light, with many market participants absent because of the Jewish New Year holiday.

Buying in both the futures and the underlying market was prompted by hopes that the Federal Reserve might cut interest rates. Figures released late last week showed the economy still moving very slowly out of recession, and the market thinks the Fed will cut the discount rate from 5% per cent to 5 per cent to inject fresh life into the recovery.

UK GOVERNMENT bonds rallied, helped by the improved showing of the Conservative Party in opinion polls and hopes of a further cut in the base rate in the next month.

However, the market slipped slightly on news that the Bank of England was to issue £500m of gilts for sale today. The Bank is selling three £200m tranches of the following gilts: the 9 per cent Treasury loan due 1994; the 10% per cent Exchequer

stock due 1997; and the 9% per cent Treasury loan due 1999.

The announcement follows Friday's news that the Bank is to auction conventional gilts on September 25 in the maturity range 2003 to 2008.

Long-dated gilts closed up a quarter point after gaining up to half a percentage point during the day. The benchmark 11% per cent gilt due 2003/07 opened at 112% and traded at 112% by late afternoon to yield 9.72 per cent.

JAPANESE government bonds reached highs in the cash market on hopes of a cut in the official discount rate, but fell back to close unchanged on the day.

The unsecured overnight call rate in Tokyo fell to 6% per cent yesterday, having traded at around 7% per cent last

Thursday and 7% per cent on Friday. Traders said the sharp decline was taken as a sign that the Bank of Japan was prepared to tolerate lower money market rates.

The yield on the benchmark No 129 Japanese government bond opened and closed at 6.225 per cent, moving in a range of 6.215-6.24 per cent.

THE Ecu bond market staged a further strong rally yesterday. Traders said long-dated Ecu bonds attracted the strongest interest. The Matif Ecu futures contract rose from 106 to 106.22 yesterday.

In Germany, hopes of an easing in US interest rates helped to lift government bond prices. The London International Financial Futures Exchange bond futures contract opened at 85.44 and traded up to 85.58.

BENCHMARK GOVERNMENT BONDS

	Red	Red	Price	Change	Yield	Week	Mo	Yield
AUSTRALIA	12.000	116.01	108.1035	+0.163	10.67	10.70	10.65	
BELGIUM	9.000	96.001	95.9000	+0.030	9.77	9.84	9.87	
CANADA	8.763	92.00	101.1250	+0.500	9.57	9.65	9.65	
DENMARK	8.800	110.01	104.0000	+0.450	9.12	9.24	9.35	
FRANCE STAN	8.8000	110/8	97.7288	+0.080	9.05	9.11	9.20	
GERMANY	8.750	94.001	102.2800	+0.400	8.38	8.45	8.50	
ITALY	12.000	93.001	98.5000	+0.350	13.21	13.31	13.46	
JAPAN No 115	4.800	90.000	90.8845	+0.040	6.57	6.61	6.69	
JAPAN No 125	6.000	90.000	100.8600	+0.050	6.24	6.30	6.51	
NETHERLANDS	8.500	93.001	88.3000	+0.050	8.75	8.75	8.75	
SPAIN	11.000	97/00	101.2900	+0.070	11.50	11.55	11.51	
UK GILTS	10.000	110/8	101/08	+0.032	9.89	9.91	10.07	
10.000	92/00	101/25	+0.030	9.71	9.87	10.02		
10.000	93/00	111/02	-0.021	9.82	9.85	9.70		
US TREASURY *	1.025	97/00	101/07	+0.050	7.72	7.81	7.89	
1.025	98/00	101/17	+0.040	7.72	7.81	7.87		

London closing. *London New York morning session. Yields: Local market standard. Prices: US, UK in 32nds, others in decimal. Yields: Local market standard. Technical Data/ATLIS Price Source

Japan looks at finance regulation

JAPAN'S Ministry of Finance (MoF) is considering regular monitoring of the activities and profits of non-bank financial institutions to improve its regulation of the financial industry, Reuters reports from Tokyo.

The MoF said: "We need to understand non-banks' business conditions to conduct an effective monetary policy," adding that the ministry would soon set up a study group to work out detailed methods of monitoring these institutions.

The MoF already monitors

non-banks' property-related loans as many of them have financed the speculative property deals that have driven up Japanese land prices.

Non-banks are suffering from bad debts and defaults due to the collapse of property companies hit by tight money policies and restrictions on property-related loans, analysts said.

Bank fraud cases have also undermined the position of some non-banks, the analysts said.

Non-banks' total assets are estimated at about Y7bn (£32m).

Analysts are required for the finance ministry to monitor the non-bank institutions.

Several non-banks are suffering from bad debts and defaults due to the collapse of property companies hit by tight money policies and restrictions on property-related loans, analysts said.

The bank will eventually have a capital base of £600m (£25bn), provided by the 28 countries and two European institutions that are shareholders.

However, since the bank has only just begun to lend money to eastern Europe, the quality of its assets is unknown.

EBRD picks Morgan Stanley for first issue

By Simon London

THE European Bank for Reconstruction and Development has selected Morgan Stanley International, the international capital markets arm of the US securities house, to lead-manage its debut bond issue.

The deal, issued through a special purpose company

called PIMES 7th Finance, is the largest transaction backed by a pool of UK residential mortgages for nearly a year.

The deal is lead-managed by Salomon Brothers International and has an average life of 4.58 years — bonds are redeemed at the end of the month.

It was priced to pay bondholders a margin of 52 basis points over the three-month London interbank offered rate.

The deal carries a triple-A credit rating on the basis of a separate tranche of £35m subordinated notes which absorb any losses if there are defaults on the mortgages. In the past, the borrower has always used insurance companies to protect bondholders from default risk.

However, the downgrading of several leading UK insurance companies has already forced TMC to take out additional insurance to protect the credit quality of some of its

bankers anticipate a deal of about £600m to £800m, or the dollar equivalent if the Ecu sector is seen as unpredictable to new issues.

There is debate over the correct pricing for an EBRD issue. The bank will be keen to achieve a price comparable with other established supranational borrowers such as the European Investment Bank — a shareholder in the new institution.

Analysts noted that much of the bank's initial Ecu570m start-up capital has been supplied by governments which carry a top triple-A credit rating.

The bank will eventually have a capital base of £600m (£25bn), provided by the 28 countries and two European institutions that are shareholders.

However, since the bank has only just begun to lend money to eastern Europe, the quality of its assets is unknown.

JARDINE Matheson's plan to move its primary listing to London, but for its shares to remain tradable in Hong Kong, is to come under public scrutiny following the release yesterday of a consultative document by the Hong Kong Stock Exchange.

The exchange insisted it remained open-minded about Jardine's plans and would listen to the views of market practitioners before deciding.

But it is generally thought to be prepared to accept the proposal in case Jardine, which accounts for about 9 per cent of market capitalisation, delists from Hong Kong.

However, the Securities and Futures Commission (SFC), Hong Kong's overall market watchdog, has delayed enter-

Mortgage Corp brings £300m deal

By Simon London

THE Mortgage Corporation (TMC), a UK mortgage lender, yesterday attempted to breath life into the sterling mortgage-backed securities sector of the international bond market by launching a £300m issue.

The deal, issued through a special purpose company

called PIMES 7th Finance, is the largest transaction backed by a pool of UK residential mortgages for nearly a year.

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earlier bond issues.

Participants in the deal considered the pricing fair, although a deal of this size will take time to be fully absorbed by the market. The lead manager held the issue at the fixed reoffer price of 99.77 until the close of trading.

Credit National, the French state financial institution, joined the ranks of borrowers in the Euro-French franc market launching "jumbo" deals to lead-managed the £300m issue.

The deal, lead-managed by Credit Commercial de France, carries a coupon of 9% per cent and was priced to yield 45 basis points more than French government securities of similar maturity. This was in line with other deals in the sector. For example, Finland's recent

FFr3bn deal was yesterday trading at a yield spread of 42 basis points over government paper.

Participants said the deal was tightly priced, but sold well to international investors with a positive view of the prospects for the French currency. The lead manager held the deal at the fixed reoffer price of 99.50 until the close.

In the Eurodollar sector, Export Development Corporation came with a tightly-priced \$200m three-year deal, lead-managed by Credit Suisse First Boston. The bonds carry a coupon of 7% per cent and were priced to yield 31 basis points over US government paper.

The yield spread was considered very tight by participants.

"At the razor's edge," commented one syndicate manager

— but a positive tone in the Eurodollar market and the credit quality of the issuer helped the deal to sell.

BMW Finance, the funding arm of the German motor manufacturer, took advantage of demand within Germany for Swedish kronor, launching a SKr400m seven-year deal managed by Dresdner Bank.

The deal offers a coupon of 10% per cent, and was priced to yield 10.85 per cent at issue price less full fees.

Since the Swedish currency is linked to the Euro, such paper offers German investors a high yield with limited currency risk. However, other European investors remain more cautious. The lead manager estimated that 80 per cent of the paper had been bought by German investors.

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Coupon %	Price	Maturity	Fees	Book runner
EURO DOLLARS						
Export Development Corp.(a)	200	7	101.2	1994	1/3/13	CSFB
Mitsubishi Fin.Ind.	100	8%	100	2001	2/4/12	Mitsubishi Fin.Ind.
Mitsubishi Fin.Ind.	75	8%	100	2001	2/7/12	
STERLING						
T.M.C.(d)	300	(d)	100	2031	48bp/38bp	Salomon Bros. Inc.
FRENCH FRANCS						
Credit National(e)						



SANOFI'S FIRST HALF NET UP BY 15.4 %

Sanofi registered a satisfactory increase in net earnings in the first half of 1991 (up by 15.4 % over 1990), despite a challenging economic context. Given the sales growth of 1.6 %, this improvement is indicative of the Company's increased profitability. The operating margin rose from 9.2 % of sales in the first half of 1990 to 10.3 % in 1991, after having undergone a 10.8 % increase in research and development spending.

Consolidated Earnings (Millions of FRF)	1st half of 1991	1st half of 1990	Variation
Sales	9,567	9,418	+ 1.6 %
Operating margin	981	870	+ 12.8 %
Consolidated net income	405	351	+ 15.4 %
Working capital provided by operations	794	745	+ 6.6 %
Earnings per share (in French francs)	23.64	20.50	+ 15.3 %
 Analysis of sales by segment			
Human Healthcare	5,148	4,998	+ 3.0 %
Bio-Activities	3,700	3,614	+ 2.4 %
Perfumes and Beauty Products	719	806	- 10.8 %
Total	9,567	9,418	+ 1.6 %

Sanofi's major business segment, Human Healthcare, was the driving force behind these improved earnings, backed by the good performance of its major international products. The Bio-Activities segment remained virtually stable. The Perfumes and Beauty Products segment, despite the Gulf War, nearly broke even at the operating margin level, but it must be remembered that this sector generates the bulk of its profit in the second half of the year.

Sustained management efforts, marked by the stabilisation of operating expenses, also contributed to this improvement.

The stable operating results of companies consolidated by the equity method do not take into account the good performances of Chinoïn, a recently acquired Hungarian pharmaceutical company.

The success of the scheme involving dividend payment in the form of shares (86.16 %) will result in an FRF 330 million increase in stockholders' equity.

YOUR LIFE TODAY AND TOMORROW

WORLD ECONOMY

The FT proposes to publish this survey on

October 14 1991.

It will be of particular interest to the 54% of Chief Executives in Europe's largest companies who read the FT. If you want to reach this important audience, call Tina-Louise Collins on 071 873 3230 or fax 071 873 3079.

Data source: Chief Executives in Europe 1990

FT SURVEYS

This notice is issued in compliance with the requirements of the Council of the Stock Exchange.

STANLEY

STANLEY ELECTRIC CO. LTD. (incorporated under the laws of Japan) US\$100,000,000 3% per cent Guaranteed Bonds 1992 (the "Bonds")

TO ALL BONDHOLDERS

The Annual Reports and Accounts of the company, The Mitsui Taiyo Kobe Kasei Bank, Limited, the Certificate for the Bonds are available in the U.K. to holders of the Bonds only, at the offices of the company's London paying agents.

The Mitsui Taiyo Kobe Kasei Bank, Limited London Branch 6 Broadgate London EC2M 2RQ

PLANT & MACHINERY

Déalföldi Erdő- és Fafeldolgozó Gazdaság (Forestry and Wood Processing Co.) in Hungary offers its laminate manufacturing plant in Szeged for Sale or for utilization as joint Venture.

Significant data of the plant are:

area	150,000 m ²
number of employees	450
productivity - glued laminates	5,000 m ²
- furniture laminates	4,000 m ²
- plywood	6 million m ³

Further detailed information by personal discussion.

For further details please contact:

Déalföldi Erdő- és Fafeldolgozó Gazdaság Szeged, Budapesti út 1.

Postal address: H-6701 Szeged, Pf. 57, Hungary Phone: (36-62) 22-833 Fax: (36-62) 25-035

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Passes
halfway in
sub disposal
programme

Wilson (Connolly) falls 28% despite rise in house sales

By Andrew Taylor, Construction Correspondent

THE SEVERITY of the recession in the UK housing market was again illustrated yesterday when Wilson (Connolly) Holdings, the east of England-based builder, announced a 28 per cent fall to £1.6m in pre-tax profits during the first six months of this year.

The company has one of the largest land-banks of any of the quality housebuilders. Much of this land was acquired well before prices peaked during the late 1980s.

As a result margins have held up better than most of its rivals. Net margins on house sales during the first half, although lower than last time, were still 17 per cent. The number of house sales remained strong. Gearing, even after allowing for deferred payment on land purchases, would be only 17 per cent, he said.

• **COMMENT**
Results from Wilson (Connolly)

Administrators plan for Polly to sell Sansui stake

By David Barchard

Administrators of Polly Peck International, the collapsed fruit and electronics conglomerate, meet the five-member creditors' committee today to discuss plans to sell part of Sansui Group, Polly Peck's consumer electronics manufacturing subsidiary in the Far East.

The administrators are believed to have recommended the sale of a 15 per cent stake in Sansui Group to another electronics company in exchange for an injection of fresh management and working capital.

Sansui Group is 72 per cent owned by Polly Peck.

Morgan Stanley stake in MGN

By Brownen Maddox

Morgan Stanley Newspapers, Mr Robert Maxwell's UK newspaper group, said yesterday that Morgan Stanley, the US investment bank, had had a 7 per cent security interest in its shares for eight days in June.

According to the statement by MGN to the Stock Exchange, Morgan Stanley held a non-controlling interest in 28m shares from June 14 to June 21, worth £20.4m at the earlier price. The registered holder was Robert Maxwell Holding Ltd, a private company within Mr Maxwell's empire.

The security interest is believed to be collateral for short-term loans from Morgan Stanley to at least one company in the Maxwell portfolio.

Dividends announced

	Current payment	Date of payment	Corres-ponding dividend	Total for year	Total last year
Arcadian Int	nil		3	nil	4
British Vita	3.45	Nov 11	3.3	-	6.7
Candover Inv	3.5	Oct 23	3	-	8.5
Chase Brothers	3.7	Oct 17	5.4	8.8	-
Chase Holdings	3.6	Oct 18	5.4	-	11.25
Fairley	3	Nov 15	2.75	-	8.25
Goodhead	nil		3.75	0.5	5.5
Haynes Publish	1.5	Nov 13	5.5	2.5	10
Hopkinsons	1.2	Nov 30	1.2	-	3.7
Inch Kenneth	38	Oct 15	3	-	3.4
ISA Inv	0.414	Nov 30	0.414	-	1.288
Llewellyn	2	Oct 15	2	-	5.7
Manders	1.77	Nov 11	2	-	9.8
Perkins Foods	1.75	Oct 1	1.5	4	15
Stevensons	1.5	Nov 4	1.5	-	5.25
Stevensons Comp 5	1.5	Nov 25	3.2	-	8.8
Sutler	3.25	Oct 21	1.21	-	3.74

Dividends shown pence per share net except where otherwise stated.
*Gross. On capital increased by rights and/or acquisition issues.
SISIM stock. #Included special dividend. † Final dividend of 10.5p forecast. \$Shares traded on matched bargain basis. *Carries scrip option.

PERKINS FOODS PLC

Interim results to 30th June 1991

TURNOVER	-	£123.7m	+31%
PRE TAX PROFIT	-	£10.5m	+47%
EARNINGS PER SHARE (Fully Diluted)	-	5.1p	+24%
DIVIDEND PER ORDINARY SHARE	-	1.7p	+13%

The results demonstrate the benefit of operating across several European markets. They also provide evidence of the considerable progress made in developing our businesses and integrating the most recent acquisitions. We are confident of a good performance in the second half of the year."

Howard Phillips, Chief Executive

Copies of the Interim Report are being sent to shareholders and copies will be available from the Company Secretary, Perkins Foods PLC, Trinity Court, Trinity Street, Peterborough PE1 1DA.

British Vita 11% lower as margins squeezed

By Michiyo Nakamoto

A WEAK economic climate coupled with pressure on margins saw interim profits at British Vita, the Manchester-based polymer fibre and foam group, fall 12 per cent from £27.3m to £24.2m pre-tax.

The lower outcome for the six months to June 30 came despite a 1 per cent rise in turnover to £249.8m (£242.1m).

The group suffered a result of the adverse effects that higher raw material costs, triggered by events in the Gulf, had on margins across the board.

Meanwhile, the sluggishness of European economies, particularly the UK and Spain, took its toll. France saw a difficult first quarter for its automotive industry.

Two thirds of operations are based in continental Europe, with the balance in the UK. The pre-tax contribution from the UK fell to £7.1m (£9.0m) while that from Europe was down to £14.9m (£15.9m).

Two factories acquired in Germany and a business purchased in the Netherlands made contributions which just about covered financing costs.

British Vita's has faced a difficult year in the early stages but mean the company has to withdraw funds from high yielding deposits and treasury bills.

The modest increase in profits in the first half was due, paradoxically, to the level of investment activity. Buy-out investments produce little return in the early stages but mean the company has to withdraw funds from high yielding deposits and treasury bills.

Candover made four new investments in the half-year, the largest of which was the £24m buy-out of Blue Arrow Personnel Services.

• **COMMENT**

The slight downturn in profits hardly damaged enthusiasm for Vita while its achievements over the period did much to bolster its reputation of being a well-managed group. Despite its exposure to two markets that have been badly hit – furniture and vehicles – it has made three acquisitions that have not significantly eroded its gearing and maintained capital investment at near last year's level. What's more, Vita has shown itself to be remarkably adept at taking advantage of the downturn. It instigated a price war, which forced many of its weaker UK competitors out of business and left it with a larger slice of the market. Forecasts of £50m for the full year for a multiple of 14, puts the shares on a slight premium to the market. But given the strength it has built up amid the shake-out and its exposure to two sectors with substantial room for recovery, depending on the strength and timing of a UK consumer recovery, its prospects look fairly good in the short term.

Weekend break eases debt burden

Richard Gourlay considers management's buying of Babcock Prebon

BABCOCK Prebon, which went into receivership this weekend, was a casualty of London's appalling property market as much as the demise of its main business, money broking and Gully, the receivers

Some shareholders might be tempted to view the deal that emerged at 4am on Sunday morning as rather too cozy. Mr Ian Bond, Cork Gully deputy chairman, sold all the operating companies to management led by Mr Arthur Hughes, the chief executive of both Babcock Prebon and the new as yet unnamed entity.

But the purchase by management of the operating companies from the receivers again raises the hoary question of whether shareholders and creditors get a fair deal in management buy-outs.

Babcock Prebon was always going to face a difficult task conjuring up a rescue after announcing in August that it was in discussion with its bank.

It had incurred an overall loss of £30m in the 18 months to last September and a £25m loss in the following six months.

It was facing bills of £4m for preference dividends, £6m in interest on its £50m debt line to banks led by Samuel Montagu and it had to meet lease payments for four properties it had taken in order to move to Broadgate.

The company had hoped to persuade landlords on the vacated properties to allow the company leeway in meeting its payments. A rescue might then still have been possible.

However last Friday, following the failure to ease its lease payments and a further quarterly rent bill looming, the banks decided to call in Cork Gully, the receivers

It is certain though that having learnt that too much debt tears a money broking business apart, bankers would only have backed the new company if the debt was not too onerous.

Mr Bond agreed that the deal he brokered may look cozy to the outside world. "I hate selling to management," he said. "But from Friday afternoon I tested the market and decided no outsider would come in and that from Monday morning I would be left with an asset that was shrinking minute by minute."

As a people business, the assets would have walked out of the door, Mr Bond said. The company had between £5m and £10m of capital but £49m in the balance sheet.

The receivers would also have been aware that administrators for British & Commonwealth have failed either to float or sell Exco and that the recession has caused problems for other money brokers.

Mr Patrick Keenan, an in-house corporate adviser to Babcock Prebon, also defended the hastily agreed deal. He said that 47 per cent of the shares were held by directors, ex-directors and the company's employees.

Apart from about £2m in lease obligations, the buy-out team has also taken almost all the group's obligations with it and responsibility for 1,200 staff in eight countries and £70m running costs.

He also stressed that when Babcock Prebon bid for International City Holdings, a money and foreign exchange broker, in 1989, Mr Hughes, who owned 5 per cent of the company, put up £1.2m in the accompanying £2m placing.

Mr Jim Babcock put up £12m, some of it through Babcock and Brown Inc, which owns 23 per cent of Babcock Prebon.

In retrospect, the ICH acquisition was the turning point for Babcock Prebon, then called York Trust.

ICH turned out to have more debt than expected and partly as a result it took six months to conclude the agreed bid.

In addition ICH had an obligation to move into Broadgate offices. Rather than buy out of the new lease, York decided to bring together its now expanded staff and move out of its existing four buildings.

It took considerably more cash than expected to refit and move to the new offices and in the meantime the property market started to collapse.

"In retrospect it was wrong to continue with the new lease as the property market fell apart," said Mr Keenan.

As the receivers moved into gear yesterday, Babcock Prebon's bankers and shareholders no doubt thought some of their other moves could have been better timed.

New cars do little for Evans Halshaw profit

By Jane Fuller

EVANS HALSHAW, the motor trader, saw pre-tax profit fall by 27 per cent to £1.87m in the first half of 1991 as very little money was made on new cars.

Mr Geoffrey Dale, chairman, said August car sales had been good for volume, but thin on margin because the makers had offered discounts direct to customers.

He said there was little evidence of increasing activity this year, but because of pent-up demand he was confident for 1992.

Evans' interim decline was from £2.58m itself a fall from £4.2m in the first half of 1990. Worst hit were commercial vehicles and luxury cars – limiting the gains from two Mercedes-Benz and Porsche dealerships bought late last year. Profit on the speciality

car side was down 40 per cent. Turnover fell from £206.6m to £173.2m. Mr Dale said the Moprop-Supra parts distribution business sold a year ago had contributed £17m to first half sales. The £12m obtained for it had helped reduce interest charges to £1.7m (£1.81m), improving interest cover even though trading profit fell to £3.57m (£5.86m).

On the volume car side, the Ford dealerships – comprising eight of the group's 39 – were 40 per cent down on profit. The

others, including Rover, Vauxhall, Peugeot and Toyota, were comparable with the previous year.

Repairs and servicing, which accounted for 60 per cent of profit last year, moved up to 73 per cent in the first half. Used car sales were also ahead.

Net debt remained at the year-end level of £13m, gearing of about 35 per cent, all related to the contract hire fleet.

Earnings per share fell to 5.6p (7.7p). The interim dividend is maintained at 3.8p.

Chemicals division undermines Suter

By Jane Fuller

SUTER, the industrial holding company, held its interim dividend at 3.2p in spite of a 46 per cent fall in pre-tax profit from £1.7m to £9.2m, in the half-year to June 29.

It also forecast a final dividend of 5.4p to keep the total at 8.8p.

Trading profit fell 34 per cent to £12.4m (£18.9m). The worst performance came from chemicals, which slumped to £3.3m (£9.7m) in spite of a six-month contribution from Chemoxy International, which was only in for half the corresponding period.

Pentagon Chemicals had lost money after losing a big contract, and Mitchell Cotts fine chemicals suffered a big setback in sales. Suter said the latter had picked up strongly since June.

This left the industrial group – making motor components, refrigeration equipment and valves – as the biggest profit earner with 25.5m (£5.9m). The distribution arm of the business inched ahead to £23.3m (£3.2m).

Gearing of 79 per cent, on net debt of £41m, was slightly up on the year-end. Interest costs rose to £2.9m (£1.9m) following acquisitions for cash.

Earnings per share fell from 10.6p to 5.4p.

• **COMMENT**
If Suter were a normal company, it could have a rights issue to strengthen its balance sheet and start using its shares again to make acquisitions. The long-winded DTT inquiry seems to have shut off these routes. Indeed, when Suter did have some spare cash, one of the ways it spent it was to buy its own shares, presumably to give some support to the price, as it has also done to do via a generous dividend policy.

Even after yesterday's price rise to 13p, the prospective yield is nearly 9 per cent. Whatever the professed comfort on interest cover, debt is rising this year – albeit on capital spending slightly ahead at £3.5m – and it may go up again next year as the vaunted upturn sinks in more working capital.

A pre-tax profit forecast of £19m gives a prospective p/e of 12. If it were a normal company it would be worth buying; the DTT factor makes it no more than a hold.

CAVERDALE GROUP PLC

INTERIM RESULTS FOR THE SIX MONTHS ENDED 30 JUNE 1991

CHAIRMAN'S STATEMENT

The Company has successfully completed its refinancing announced in June 1991 with existing shareholders taking up nearly 50% of the Rights Issue shares offered to them and the balance being taken up by the sole underwriters comprising Directors, ex-Directors and New Investors.

It was announced today that the Company had sold its subsidiary Kingston Cutting Tools Limited ('KCT') for a consideration of £24,000. Prior to completion, £425,000

PROVIDENT FINANCIAL

“Good result in a difficult climate”

SIR TIMOTHY KITSON, CHAIRMAN

1991 INTERIM RESULTS

- Earnings per share up 6.8%
- Dividend per share up 6.25%

RESULTS AT A GLANCE

	UNAUDITED	AUDITED
HALF YEAR TO	HALF YEAR TO	FULL YEAR
30th JUNE 1991	30th JUNE 1990	1990
TURNOVER	164,151	145,248
PROFIT BEFORE TAX	10,553	10,469
EARNINGS PER SHARE	14.37p	13.45p
DIVIDEND PER SHARE	8.50p	8.00p
		23.50p

The interim report 1991 will be posted to shareholders on 16th September 1991. Copies may be obtained from the Secretary.

Provident Financial plc, Colonnade, Sunbridge Road, Bradford BD1 2LQ. Tel: 0274 731111. Fax: 0274 727300.



Sime Darby Group

PRELIMINARY ANNOUNCEMENT

HIGHLIGHTS OF UNAUDITED CONSOLIDATED RESULTS
FOR THE YEAR ENDED 30TH JUNE 1991

	1991 M\$ Million	1990 M\$ Million	% Increase
TURNOVER	5,574.6	4,977.3	+12
PROFIT BEFORE TAXATION	678.6	611.4	+11
EARNINGS	310.3	283.6	+9
EXTRAORDINARY PROFITS	70.1	136.7	
	Sen	Sen	
EARNINGS PER SHARE	19.9	18.2	
DIVIDENDS PER SHARE - GROSS	15.5	14.5	

Group profits were a record for the fourth successive year in spite of an uncertain international trading situation and economic recession in many areas of the world.

vita

INTERIM RESULTS

SIX MONTHS TO 30 JUNE

	1991	1990
Turnover	£350m	£324m
Profit before tax	£24.2m	£27.3m
Earnings per share	8.0p	9.5p
Dividend per share	3.45p	3.30p

CHAIRMAN'S COMMENTS

- Most creditable result in difficult economic conditions
- Acquisitions continue in Europe and USA
- Gearing contained at 20%
- Better second quarter levels maintained into second half

Copies of the Interim Report can be obtained from the Company Secretary, BRITISH VITA PLC, MIDDLETON, MANCHESTER M24 2DB.

INTERNATIONAL LEADERS IN POLYMER, FIBRE AND FABRIC MATERIALS AND TECHNOLOGY - SERVING THE FURNISHING, TRANSPORTATION, APPAREL, PACKAGING, LEISURE AND ENGINEERING INDUSTRIES.

Mr Kevin D'Silva, chief exec

UK COMPANY NEWS

Cabinet decision enhances creaky bed sales

Andrew Bolger on Silentnight since the split with sleeping partner Lowndes Queensway

THE BEST bed-time stories have happy endings, preferably surprising ones. Silentnight Holdings, Europe's biggest manufacturer of beds, certainly wrong-footed the market earlier this summer when it reported record annual profits of £11.5m.

The speed of last year's trading recovery seems finally to close the chapter on Silentnight's disastrous tie-up with Lowndes Queensway, the furniture and carpet retailer, which cost the bed group several million pounds in 1989.

The value of Silentnight's shares has more than doubled this year following confirmation that profits have bounced back rapidly at the family-controlled company, which is based in Lancashire.

The aim of Silentnight's link-up with the now-defunct retail chain was ambitious: by directly delivering its beds to the homes of Lowndes Queensway customers, Silentnight aimed to cut the long periods customers have to wait for goods, one of the main weaknesses of the furniture industry.

The beds group had extended its deliveries to all parts of the country where Lowndes Queensway shares were suspended in August 1989, pending refinancing.

Silentnight had severed its connection before the retail group finally went under last summer, but the associated losses helped cut Silentnight's 1989 pre-tax profits from £11.1m to £7.39m.

The link with Lowndes Queensway was the brainchild of Mr Christopher Burnett, then Silentnight's chief executive.

Ironically, Mr Burnett joined Silentnight in 1985 just after the company became involved in what was to become one of the longest and bitterest industrial disputes of the 1980s.

After the dispute, the founder of Silentnight, Mr Tom Clarke - dubbed "Mr Wonderful" by Mrs Margaret Thatcher for his business enterprise - admitted that management had lost touch with the workforce.

Mr Burnett helped put the company's profits on to a strong growth track until the Lowndes Queensway fiasco.

The company responded to the crisis by changing management and refocusing the business.

This was achieved last year by selling the upholstery division for £5m to a management buy-out.

But Mr Burnett and Silentnight insist that he did not leave directly because of the Lowndes Queensway affair.

Mr Burnett says that the recovery in profits was already clear when he agreed to leave last summer. Because the family did not want to make any more acquisitions, or increase borrowings, he felt there was nothing more he could do for the company in the short term.

There is no doubt, however,

that the Clarke family, which owns 50 per cent of the shares, has tightened its grip on the company. Mr Bill Davies, executive chairman of Silentnight, is also chief executive of Family Holdings, the company for the Clarke family trust. Mr John Clarke, son of the retired founder, has returned to an executive position in charge of the beds division.

Mr Davies has insisted that

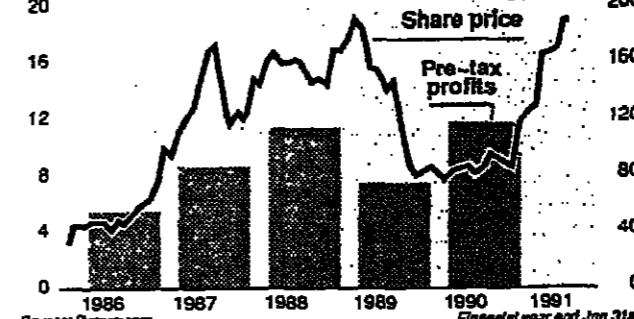
recent changes are part of a much more fundamental reappraisal of the group's management and strategy.

All the directors responsible for operating divisions have for the first time been brought on to the main board.

Mr Davies says: "It does feel like a change in management, because there has been a change in direction."

The main strategic shift has been to refocus the group on beds and cabinets. Mr Davies said the disposal of the upholstery division was in line with

Silentnight Holdings



the group's already high profit margins.

Last year the group employed a return on capital employed of 35.2 per cent.

Silentnight, which is sitting on £13m cash, sees scope for margin improvement by increasing the efficiency with which it produces components, which had been manufactured separately at each plant. It had

already centralized production of most of its bed springs and now rationalized the production of cabinets.

Silentnight may no longer be trying to buy such dragons single-handedly, but the new focus on squeezing more profit out of beds and investing heavily in the lucrative niche of cabinets does mean that shareholders can sleep more easily.

NEWS DIGEST

Alphameric plans new cash raising

ALPHAMERIC, the maker of computer keyboard and input systems, is planning a rights issue to complete its reorganization and meet its target of returning to profits in 1992-93. Mr Alan Benjamin, chairman, said that about £5m was needed, writes Nigel Clark.

An announcement is expected in a few weeks. It was not known if it would be in time for the extraordinary meeting which would have to be held because net assets had fallen to less than half the called-up share capital.

The money is needed as working capital because the recession has resulted in a number of customers delaying placing orders.

The company also announced a cut in annual losses to £2.9m (£1.6m) along with the sale of FTT Alphameric to British Telecommunications for £1.85m cash.

In the year to March 31 the disposals left turnover down at £1.34m (£2.43m) for an operating loss of £1.74m (£7.34m). Losses per share were 2.9p (2.9p).

Mr Benjamin said that the group was broadly on line to achieve the objectives in the plan proposed when the new management took over in March last year.

Losses at Arcadian increase to £3.68m

Arcadian International, the leisure and property group which changed its name from Westminster & Country Properties at the time of its rights issue and merger with Smithfield Developments in November 1990, saw losses increase from £7.6m to £3.68m pre-tax in the year to April 30.

The loss was reduced to £2.8m (£245,000) by a fax credit of £882,000 (charge £467,000) and was stuck after provisions of £1.8m against commercial properties.

The Smithfield properties were sold for £5.5m before costs; Westminster's have so far accrued £5m. Properties with a book value of £5.4m remain to be sold. Taking into account disposals made since the year-end, borrowings are down at £3.1m and gearing is 39 per cent.

Losses per share were 32.2p (9.9p) and after the passing of the interim dividend (1p), the final is also omitted (3p).

Refocused Kynoch back in the black

The restructured G&G Kynoch returned to the black for the first time since 1988, reporting profits of £460,000 for the six months to June 30.

The turnaround from last time's losses of £387,000 came after turnover sharply increased to £8.33m (£2.31m) and was struck after net interest charges of £113,000 (£202,000).

The group, which is pulling out of its original textile activities to concentrate on medical equipment, took a £900,000 charge below the line to write down the carrying value of its remaining textile assets.

Mr Kevin D'Silva, chief exec

utive, said the balance sheet would strengthen by maintaining emphasis on operating margins and cash flow.

Earnings per share, on a national tax rate, emerged at 2.4p per share.

Hopkinsons declines to just above £3m

A difficult first half for Hopkinsons Group, with trading affected by the depth of the recession, saw pre-tax profits fall from £3.1m to £3.02m.

Turnover from continuing operations of this industrial valve and oil hydraulic equipment maker declined from £21.2m to £18.7m.

Mr Peter Frost, chairman, said the company had continued to reduce costs and improve efficiency levels but had yet to experience any sustained improvement in demand.

The programme of reorganization, cost reduction and training at Bryan Donkin of Canada was progressing well, although it had some impact on performance in the first half.

Operating profit from continuing operations dropped to £1.72m (£2.06m), while interest and other income added £1.3m (£7.15m). Earnings per share slipped from 3.65p to 3.18p, but the interim dividend is held at 1.5p reflecting recurring revenue streams.

Higher palm oil price lifts Inch Kenneth

Inch Kenneth Kajang Rubber, which grows oil palms in Selangor, Malaysia, reported taxable profits ahead from M\$1.94m to M\$2.26m (£500,000) over the six months to June 30.

Earnings per share worked through at 18.15 sen (19.15 sen). An interim dividend of 3p gross is declared.

Peter Frost: difficult first half for Hopkinsons

on performance in the first half.

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The group, formerly known as Rock, has also sold its Kingston Cutting Tools subsidiary, resulting in all net bank borrowings. The deal improved the net cash position by £590,000, including the consideration of £24,000, the repayment of £425,000 inter-company debt and the elimination of KCT's overdraft.

Loses in trading activities for the six months to June 30 fell from £298,000 to £55,000 and all continuing operations were said to be trading profitably.

Turnover was £5.45m (£4.22m). Earnings per share were 1.57p (losses 2.94p). There is again no interim dividend.

Cautious outlook for UK from ISA chief

Mr John Parkinson, chairman of ISA International, the distributor of branded consumables for information processing equipment, said yesterday that he was "less than optimistic" about prospects in the UK.

"The recessionary climate and banking attitudes to smaller businesses are continuing to affect our dealers' ability to fund their requirements," he added.

The statement accompanied results for the six months to June which showed a 41 per cent drop in taxable profits to £1.03m (£1.75m) on turnover static at £36m (£36.3m).

The interim dividend is maintained at 0.14p, payable from earnings per share of 1.942p (3.747p).

£10m of capital expenditure which Silentnight will invest in the current year will go on cabinets in the division which the group has identified as its best hope for growth.

Last year Homeworthy Furniture - the group's largest volume producer of cabinets, aimed at the middle market - increased its sales by a remarkable 38

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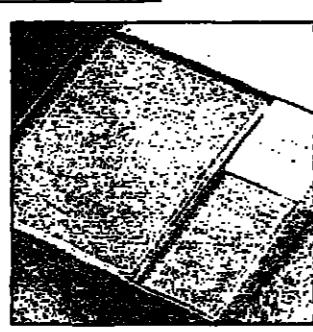
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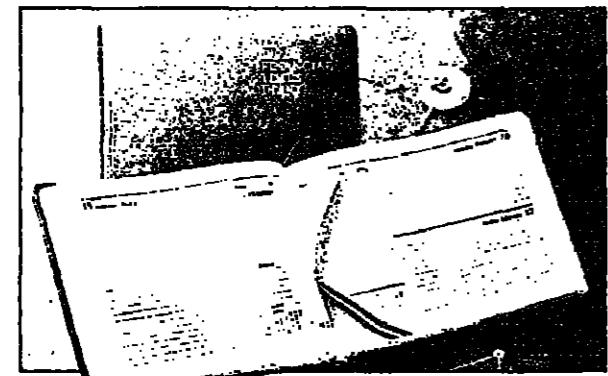
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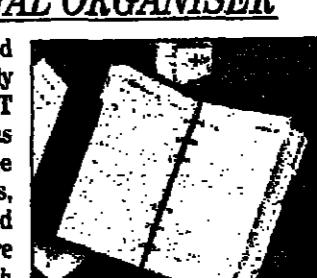


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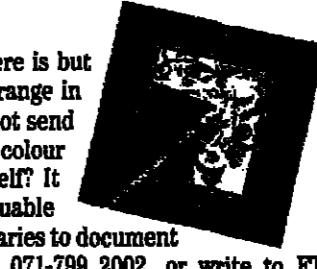
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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Wave of selling hits dollar

THE DOLLAR was in sharp retreat as London foreign exchange trading closed yesterday. It fell about one pfennig against the D-Mark. A recent survey by Merrill Lynch found that 11 per cent of international investors were heavily overweight in dollar currency exposure, with 47 per cent moderately overweight and only 2 per cent heavily underweight. This contrasted with D-Marks, Dutch guilders and Swiss francs, where no investors surveyed were heavily overweight. 15 per cent were moderately overweight and 28 per cent were heavily underweight.

At the London close the dollar had fallen to DM1.8655 from DM1.7315; to Y134.90 from SF16.10; to SF1.4990 from SF1.5235; and to FF75.7650 from SF75.8800. Its index declined to 65.4 from 66.3.

The move out of dollars was of greatest benefit to the D-Mark. Figures produced during the afternoon by the Euro-

pean Commission showed the D-Mark unchanged as fifth strongest member of the European exchange rate mechanism, but in late trading the German currency moved up to third strongest.

Sterling rose sharply against the dollar, but weakened against the D-Mark and several other of its ERM partners on interest rate factors. Official Dutch and Belgian rates were left unchanged yesterday, while German rates have increased recently, but pressure continued to build up for another cut in UK bank base rates, only a few days after the last reduction.

The pound rose 3.20 cents to

Y233.50 from Y231.00, while falling to DM2.9335 from DM2.9400; to FF75.9725 from FF75.9850; and to SF2.5750 from SF2.5875. Its index

climbed to 0.5 from 0.1.

The move out of dollars was of greatest benefit to the D-Mark. Figures produced during the afternoon by the Euro-

EMS EUROPEAN CURRENCY UNIT RATES

Sep 9	Euro Central Rates				Currency Amounts				% Change from Central Rate				% Spread of Central Rate				Divergence Indicator			
	Sept	Oct	Nov	Dec	Sept	Oct	Nov	Dec	Sept	Oct	Nov	Dec	Sept	Oct	Nov	Dec	Sept	Oct	Nov	Dec
£/Euro	1.7295	1.7265	1.7260	1.7265	0.67	0.66	0.66	0.66	0.66	0.66	0.66	0.66	0.66	0.66	0.66	0.66	0.66	0.66	0.66	0.66
1 month	0.67	0.66	0.66	0.66	0.66	0.66	0.66	0.66	0.66	0.66	0.66	0.66	0.66	0.66	0.66	0.66	0.66	0.66	0.66	0.66
3 months	0.66	0.66	0.66	0.66	0.66	0.66	0.66	0.66	0.66	0.66	0.66	0.66	0.66	0.66	0.66	0.66	0.66	0.66	0.66	0.66
12 months	0.66	0.66	0.66	0.66	0.66	0.66	0.66	0.66	0.66	0.66	0.66	0.66	0.66	0.66	0.66	0.66	0.66	0.66	0.66	0.66

Forward premiums and discounts apply to the US dollar

STERLING INDEX

Sep 9	Previous	Close	High	Low	Open	% Change	1m	3m	6m	12m
8.30 am	91.4	91.0	91.4	90.8	90.8	-0.4	91.4	91.0	90.8	90.8
10.00 am	91.4	91.0	91.4	90.8	90.8	-0.4	91.4	91.0	90.8	90.8
11.00 am	91.5	91.0	91.5	90.8	90.8	-0.5	91.5	91.0	90.8	90.8
1.00 pm	91.5	91.0	91.5	90.8	90.8	-0.5	91.5	91.0	90.8	90.8
2.00 pm	91.5	91.0	91.5	90.8	90.8	-0.5	91.5	91.0	90.8	90.8
3.00 pm	91.6	91.0	91.6	90.8	90.8	-0.6	91.6	91.0	90.8	90.8
4.00 pm	91.6	91.0	91.6	90.8	90.8	-0.6	91.6	91.0	90.8	90.8

Forward premiums and discounts apply to the US dollar

CURRENCY MOVEMENTS

Sep 9	Bank of England Index	Morocco	Guinea	Chad	average
Starting	91.5	1.25	1.25	1.25	1.25
U.S. Dollars	65.4	1.27	1.27	1.27	1.27
Canadian Dollars	109.1	1.14	1.14	1.14	1.14
Austria Schillings	110.5	2.6	2.6	2.6	2.6
Belgian Francs	111.1	2.4	2.4	2.4	2.4
D-Mark	111.1	2.4	2.4	2.4	2.4
Swiss Francs	108.7	1.67	1.67	1.67	1.67
French Francs	102.2	1.37	1.37	1.37	1.37
Irish Pounds	98.4	1.37	1.37	1.37	1.37
Yen	138.2	1.10	1.10	1.10	1.10

Morocco, Guinea, Chad average 1970-1985. *Data are for Sep 6

CURRENCY RATES

Sep 9	Bank of England	Special Drawing Rights	European Currency Unit	US Dollars
Starting	0.790363	0.497167	0.497167	0.497167
U.S. Dollars	0.75	1.00	1.00	1.00
Canadian Dollars	0.75	1.00	1.00	1.00
Austria Schillings	109.1	1.14	1.14	1.14
Belgian Francs	110.5	2.6	2.6	2.6
D-Mark	111.1	2.4	2.4	2.4
Swiss Francs	108.7	1.67	1.67	1.67
French Francs	102.2	1.37	1.37	1.37
Irish Pounds	98.4	1.37	1.37	1.37
Yen	138.2	1.10	1.10	1.10

Forward rates are quoted to central bank rates.

*Data are for Sep 6

CURRENCY SPOT - FORWARD AGAINST THE DOLLAR

Sep 9	Days	Close	Open	1m	3m	6m	12m	%	Days	Close	Open	1m	3m	6m	12m	%
Starting	1.7295	1.7265	1.7260	1.7265	1.7265	1.7265	1.7265	0.0	1.7295	1.7265	1.7260	1.7265	1.7265	1.7265	0.0	0.0
1 month	1.7295	1.7265	1.7260	1.7265	1.7265	1.7265	1.7265	0.0	1.7295	1.7265	1.7260	1.7265	1.7265	1.7265	0.0	0.0
3 months	1.7295	1.7265	1.7260	1.7265	1.7265	1.7265	1.7265	0.0	1.7295	1.7265	1.7260	1.7265	1.7265	1.7265	0.0	0.0
6 months	1.7295	1.7265	1.7260	1.7265	1.7265	1.7265	1.7265	0.0	1.7295	1.7265	1.7260	1.7265	1.7265	1.7265	0.0	0.0
12 months	1.7295	1.7265	1.7260	1.7265	1.7265	1.7265	1.7265	0.0	1.7295	1.7265	1.7260	1.7265	1.7265	1.7265	0.0	0.0

Forward premiums and discounts apply to the US dollar

CROSS RATES

Sep 9	E	S	DM	Yen	FFr.	S Fr.	H Fl.	Lira	CS	B Fr.	ECU
E	1.730	2.932	235.5	9.972	2.575	3.302	219.0	1.946	60.7	1.426	
S	1.695	1.965	1.965	1.965	1.965	1.965	1.965	1.965	1.965	1.965	
DM	1.7295	1.7265	1.7260	1.7265							

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Continued on next page

AMERICA

Dow eases as market waits for Fed move

Wall Street

SHARE PRICES traded in a narrow range, slightly below opening values yesterday morning, as the market waited for the Federal Reserve to move on interest rates, writes Patrick Harrison in New York.

By 1.30 pm the Dow Jones Industrial Average was down 9.62 at 3,002.01, having been only a few points lower all morning and with the 3,000 mark acting as a temporary floor.

The more broadly based Standard & Poor's 500 was also modestly weaker, dropping 1.07 to 383.03 by 1 pm, while the Nasdaq composite of over-the-counter stocks eased 0.25 to 516.69.

Volume on the NYSE was very light at 55m shares, with many market participants absent because of the Jewish New Year holiday.

All eyes remained on the Fed and monetary policy. Although hopes remained high that the discount rate would be cut from 5.5 per cent to 5 per cent, much of the impact of lower rates on the economy and corporate earnings has already been factored into stock prices.

Figures out later this week are likely to show a further easing of inflationary pressure, and could provide the trigger for the rate cut, but what investors now see is strong signs of improved business conditions and a healthier outlook for company profits.

Among individual stocks, IBM broke the overall trend with a gain of 51/2 to 5100/4 as investors looked forward to the launch of a second joint venture with Apple Computer to operate in the business of multi-media computing. Apple, which trades over the counter, gained 3/4 to \$324 in active trading.

On the heels of the IBM gains, two other big technology stocks were firmer, with Hewlett-Packard up 3/4 at \$34 and Compaq 5/4 higher at \$34. Digital Equipment, however, eased 8/4 to \$61 1/4 and Motorola gave up 8/4 to \$65 1/4. Unisys was unchanged at \$55.

Interest rate prospects keep world steady

MARKETS IN PERSPECTIVE

	% change in local currency 1				Start of 1991	Start of 1990
	1 week	4 weeks	1 year	Start of 1991		
Austria	+3.61	+6.13	-8.10	+7.81	+5.70	-7.01
Belgium	+0.74	-1.15	+2.35	+12.92	+11.12	-2.24
Denmark	-0.42	-0.42	+0.58	+1.51	+0.51	+8.15
Finland	-0.12	-3.69	-0.54	+6.17	+5.36	-
France	+0.04	+4.42	+13.72	+21.17	+19.16	+4.84
Germany	-0.25	+0.84	+1.63	+13.03	+10.92	-2.40
Ireland	+0.90	+2.79	+19.24	+21.62	+19.72	+5.33
Italy	-0.26	-2.90	-10.08	+5.70	+4.86	-7.73
Netherlands	+0.62	+0.71	+11.55	+20.61	+18.36	+4.15
Norway	-2.15	-1.26	-17.65	+12.38	+10.66	-2.84
Spain	+0.19	+1.45	+12.27	+22.28	+22.63	+7.88
Sweden	-2.66	-0.23	+4.81	+32.05	+33.90	+17.80
Switzerland	-0.85	-0.78	+13.72	+24.15	+18.11	+3.91
UK	+0.96	+4.18	+26.02	+24.68	+24.66	+9.68
EUROPE	+0.35	+2.33	+13.92	+20.37	+19.13	+4.81
Australia	+2.04	-0.87	+9.40	+24.48	+44.27	+26.94
Hong Kong	-0.72	-1.45	+33.26	+34.91	+54.16	+55.16
Japan	+1.53	-1.75	-1.14	+16.38	+16.38	+4.40
Malaysia	+0.28	-3.12	-2.05	+1.22	+2.14	-
New Zealand	+0.37	-2.54	-17.87	+9.74	+23.46	+8.69
Singapore	+1.34	-0.48	+12.62	+22.49	+41.05	+24.10
Canada	-1.06	-0.38	+3.44	+4.88	+21.41	+8.81
USA	-1.86	+0.49	+22.38	+18.46	+34.65	+18.46
Mexico	-0.33	+11.73	+152.44	+113.88	+135.48	+107.18
South Africa	+2.48	-1.86	+13.09	+25.80	+60.78	+32.65
WORLD INDEX	-0.05	+0.16	+11.61	+13.80	+34.65	+9.79

1 Based on September 8th 1990. Copyright, The Financial Times Limited, Goldman, Sachs & Co. and County NatWest Securities

ASIA PACIFIC

Bankruptcy rumours reverse Nikkei's early advance

Tokyo

RUMOURS OF a bankruptcy depressed the stock market yesterday, reversing an initial advance for the Nikkei 225, writes Emiko Terazono in Tokyo.

The index closed at the session's low of 23,373.96, down 18.82, after setting a day's high of 23,554.24 at the end of morning trading. Buying by foreigners and dealers in hopes of an imminent discount rate cut prompted an early rally, but arbitrage-related real gains later failed to push the Nikkei into negative territory.

Volume fell to 300m shares from Friday's 560m. Activity pattered out as institutional investors failed to follow the foreigners' morning lead.

Hazama and Kumagai Gumi, both leading contractors, advanced on speculation that they might be adopted as component issues of the Nikkei 225 index. The Nihon Keizai Shinbun, the publisher of the index, plans to reshuffle the component stocks next month.

Two construction companies listed on the second section, Daikin Kisen and its affiliate, Daiwa Construction, held a joint press conference after the

market had closed to deny rumours that the companies were facing financial difficulties. Market participants have become increasingly nervous over bankruptcies of listed real estate and construction companies, after the recent failure of Maruko, the condominium developer which is listed on the over-the-counter market.

Daiwa Construction closed at an offered price of Yen 1,920, down by the day's low of Yen 1,200, and Daikin Kisen, Daikin's real estate unit, dropped the daily limit of Yen 300 to Yen 1,650.

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